



CHARLOTTE-MECKLENBURG BOARD OF EDUCATION • Charlotte, North Carolina

2017 COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30TH



Charlotte-Mecklenburg Board of Education

COMPREHENSIVE

ANNUAL

FINANCIAL REPORT

Fiscal Year Ended June 30, 2017

Prepared by Finance Department
Sheila W. Shirley, Chief Financial Officer
Ann B. Clark, Superintendent

600 East Fourth Street
Charlotte, North Carolina 28202



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COMPREHENSIVE ANNUAL

FINANCIAL REPORT

Introductory Section

Letter of Transmittal



**To the members of the Charlotte-Mecklenburg
Board of Education and citizens of
Mecklenburg County, North Carolina**

October 30, 2017

In compliance with the *Public School Laws of North Carolina*, the Comprehensive Annual Financial Report of the Charlotte-Mecklenburg Board of Education (Board) for the year ended June 30, 2017, is herewith submitted. Responsibility for accuracy, completeness and clarity of the report rests with management.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

The report has been prepared by the Finance Department following the requirements and guidelines prescribed by the Governmental Accounting Standards Board. We believe the data presented is accurate in all material respects and that it is presented in a manner designed to fairly reflect the financial position and results of operations of the Board. All disclosures necessary to enable the reader to gain the maximum understanding of the Board's financial activity have been included.

REPORTING ENTITY

The Charlotte-Mecklenburg Board of Education has responsibility and control over the activities related to public school education in Mecklenburg County, North Carolina. The members of the Board are elected by the public and have decision-making authority. Although the county levies all taxes, the Board determines how the school system will spend the funds generated for schools. The county cannot modify the school district's budget, nor is the county entitled to share in any surpluses or required to finance any deficits of the school system. For these reasons, the Board is not fiscally dependent on the county and therefore is recognized as a primary government as defined by the Governmental Accounting Standards Board. The Board also receives funding from state and federal government sources and must comply with the affiliated requirements of those funding entities. The Board does not have any component units, nor is it a component unit of any other entity.

In 1997 the North Carolina General Assembly passed legislation creating charter schools, an alternative to traditional public schools. Charter schools receive a per-pupil allocation of local county funds as defined by the legislation. Although county funds to the charter schools pass through the Board, the Board has no authority or responsibility related to the charter schools; therefore, they are not a component unit of the Board.

LOCAL ECONOMIC CONDITION AND OUTLOOK

Mecklenburg County is the largest county in the state and Charlotte is its largest city. The county also has six other municipalities: Davidson, Cornelius, Matthews, Mint Hill, Pineville, and Huntersville. The county's total population in 2016 was 1,085,353. Mecklenburg County is the second-largest financial center in the United States and the center of the nation's sixth-largest urban region.

Letter of Transmittal

The Charlotte-Mecklenburg metropolitan area is also a regional economic powerhouse that is highly diversified. Although Charlotte is widely known as a banking town, the economy of the city and Mecklenburg County has a broad and diverse base. Construction, educational services, finance and insurance, information, manufacturing, real estate, retail, transportation, and warehousing are well represented in the regional economy, with no single sector exceeding 12 percent of the total.

Charlotte is also home to some of the world's largest companies. Six Fortune 500 companies are headquartered in Mecklenburg County: Duke Energy, Nucor, Sonic Automotive, Bank of America, Domtar, and Sealed Air. A seventh Fortune 500 company, Lowe's, is headquartered in adjacent Iredell County. There are 14 Fortune 1000 companies headquartered in the Charlotte-Mecklenburg metropolitan area. There are 1,018 foreign-owned firms in the Charlotte area which represent 45 countries and employ more than 69,000 people.

In addition to its best-known American company, Bank of America, Charlotte is also home to a branch of the Federal Reserve Bank of Richmond. Many of the top 20 banks in the U.S. also have operations here. The city is an important transportation and distribution center, with Charlotte Douglas International Airport coming in as the sixth-busiest airport in the world. Charlotte is home to more than 500 trucking and transportation firms and is the center of the country's largest consolidated rail system, with Norfolk Southern Railway and CSX Transportation linking Charlotte with 23 states in the Eastern U.S.

The Charlotte area continues to grow steadily, with the Chamber of Commerce estimating that 37,000 people moved here in 2016 – which averages out to more than 100 new arrivals each day. The area's workforce has grown by 23 percent since 2010 and the growth of small businesses was the second-highest in the U.S. in 2016.

The area's economic breadth and diversity, as well as its continued growth, are reflected in Charlotte-Mecklenburg Schools (CMS). The consolidated city-county public school district serves just under 150,000 students (including pre-kindergarten) in Charlotte and Mecklenburg County. The district has grown in size nearly every year for more than a decade and growth is expected to continue.

The district's buildings range in age, with the oldest built in 1922 and the newest completed in 2017. Most of the school buildings were constructed between 1990 and 2009. CMS has also built modular structures to facilitate college level education programs at Central Piedmont Community College and UNC Charlotte.

Students in CMS in the 2016 - 2017 school year came from 165 countries and spoke 187 native languages. The district remains racially as well as culturally diverse: 39 percent of students were African-American, 29 percent Caucasian, 23 percent Hispanic, six percent Asian, and three percent American Indian or multiracial.

The district had 170 schools in the 2016 - 2017 year: 30 high schools, 27 middle schools, 94 elementary schools, six Pre-K-8 schools, seven K-8 schools, one K-12 school, two 6-12 schools, and three alternative schools. There were nine magnet programs in 47 full or partial magnet schools. The district's operating budget in 2016 - 2017 was \$1.4 billion, with a budgeted per-pupil expenditure of \$9,363. CMS is also among the largest employers in Mecklenburg County: the district had 19,098 employees, including 9,360 teachers, in 2016 - 2017.

The political landscape for Charlotte-Mecklenburg Schools, like other districts in North Carolina, remained volatile in 2016 - 2017. Multiple bills affecting public education were introduced in the North Carolina General Assembly. Although there were fewer changes to public schools during this period than in earlier years, a high level of legislative attention to public education - particularly in the area of how schools are funded and how those funds can be used - seems likely to continue in North Carolina.

The 2016 - 2017 school year was one of transition for the district. Superintendent Ann Clark, who had served in multiple capacities in CMS during her 34 year tenure, retired June 30. The Board of Education

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named her replacement, Dr. Clayton M. Wilcox, early in 2017 and Clark and Dr. Wilcox worked together during the spring to ensure a smooth transition. Dr. Wilcox was sworn in as superintendent effective July 1.

ACADEMIC PROGRESS AND INITIATIVES

Academic performance across the district experienced some steps forward and some steps backward in the 2016 - 2017 school year. Across the multitude of key academic indicators for the district, the following areas were particularly noteworthy.

The district continued its focus on core values, literacy instruction, and the use of an instructional-planning approach. Principals and teachers attended professional development sessions on strengthening Instructional Leadership Teams. More than 6,000 staff members engaged in additional professional development for topics such as International Baccalaureate, Canvas Learning Management System, balanced literacy, and math.

The district's four-year cohort graduation rate declined slightly, falling to 89.4 percent from 89.6 percent. However, our two largest subgroups – white and black students – saw increases in their respective graduation rates. Graduation rates also increased for our Limited English Proficient (LEP) students. Additionally, our graduation rate continued to exceed that of the state average and most of our peer districts in North Carolina.

Charlotte-Mecklenburg Schools had mixed results on End-of-Grade (EOG) and End-of-Course (EOC) exams. College and Career Ready (CCR) rates on End-of-Grade (EOG) reading tests for grades three through eight declined to 45.9 percent from 47.6 percent a year earlier. In math for grades three through eight, CCR rates rose for the fourth consecutive year to 53.3 percent, up from 52.7 percent. In science (tested in grades five and eight), the percent of students College and Career Ready declined to 63.9 percent from 65.4 percent a year earlier. For End-of-Course (EOC) tests, which are given to middle and high school students, the results were also mixed. The percentage of students who were College and Career Ready in Math I rose for the fourth consecutive year to 60.2 percent, up from 58.1 percent. The percentage of College and Career Ready students in English II also increased, reaching 54.3 percent from 52.7 percent the prior year. Biology scores declined to 48.6 percent after three years of steady gains. The district outpaced the state in the percentage of students who were College and Career Ready in all six EOG and EOC tested areas – reading, math, science, English II, Math I, and Biology. Additionally, CMS outperformed most peer districts in these areas.

Another way of evaluating student performance is to measure improvement over time: Did every student experience at least a year's worth of growth for a year's worth of instruction? The state of North Carolina attempts to measure this growth with its Education Value-Added Assessment System (EVAAS). Schools are given one of three ratings: met expected growth, exceeded expected growth, or did not meet expected growth. Approximately 73 percent of CMS schools met or exceeded growth expectations. This was a decline from approximately 86 percent the prior year. Across the 16 EOG-tested and EOC-tested areas and grades, CMS exceeded the growth standard in eight of 16 tested areas, down from 12 a year earlier.

On the ACT, which measures college-readiness, CMS saw several gains by graduating seniors. The ACT assesses performance in four subjects: English, math, reading and science. Scores are provided in each subject and a composite score is also provided. Scores range from 1 - 36. For our graduating seniors, district-wide scores increased in all four subjects and in the composite. These gains edged CMS performance above the state average in every subject except science. The largest increase was in reading, which grew to 19.7 from 19.2.

On the ACT WorkKeys exam, which measures career and workplace readiness, performance also continued to rise. The ACT WorkKeys exam is required for graduating seniors with a Career and Technical Education

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(CTE) concentration. Four certificate levels are awarded: bronze, silver, gold, and platinum. Any certificate of silver or better is considered career ready. The percentage of CTE concentrators earning a silver certificate or better increased for the fifth consecutive year, reaching 77 percent. This represented the fifth consecutive year that CMS outperformed the state average in this area. One of the most important responsibilities we have is preparing students for college-level work. Advanced Placement courses are widely considered college-level work and students who pass Advanced Placement (AP) exams with a score of 3, 4 or 5 (out of 5) are considered ready for college courses. The number of students in grades nine through 12 taking AP exams increased 4.5 percent to 9,029. However, the percentage of test-takers scoring a 3, 4 or 5 decreased slightly to 56.2 percent from 56.9 percent. North Carolina also assigns schools a letter grade based on a variety of standards that include EOG and EOC results, the number of high school juniors who pass NC Math III or Integrated Math III and the percentage of students who graduate from high school in four years. The letter grade also includes scores on the ACT and ACT WorkKeys assessments. The number of CMS schools earning an A or A+ held steady at 25 schools, which is 15 percent of schools receiving a letter grade. The number of schools earning a B declined to 40, or 24 percent of all schools. Schools with a grade of C fell to 58, or 35 percent of schools. The number of schools with a grade of D increased to 39, or 23 percent of schools. Five schools, or three percent, received an F, unchanged from the prior year.

FINANCIAL AND BUDGETARY POLICIES

Financial Reporting: CMS reports its financial activities through the use of fund accounting. This is a system wherein transactions are reported in self-balancing sets of accounts to reflect the results of activities. (See Note I in the Notes to Basic Financial Statements for a summary of significant accounting policies and a description of fund types).

The cost of public school education in North Carolina is financed primarily by the state, which establishes minimum programs. Local funds, in varying amounts by district, supplement the basic program and are generated primarily from the general tax levies of the county. Local boards of education in North Carolina have no direct tax levying and limited borrowing authority.

Accounting records of the school system must be maintained in a uniform state format. Reports of transactions of state and federal funds and details of disbursements from these funds are submitted monthly to the North Carolina Department of Public Instruction for review. A report of county funded expenditures by purpose code is provided to the county monthly. Interim financial statements for all funds are presented monthly to the Board of Education. Annual reports are prepared as requested for special grants and programs.

Financial activities throughout the year are controlled in accordance with the **North Carolina School Budget and Fiscal Control Act** which requires a pre-audit procedure to ensure availability of funds prior to issuance of purchase orders or payment of claims. We believe that the Board's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions. Additionally, the activity funds of individual schools are examined each year by the internal audit staff for compliance with applicable federal and state regulations along with local board policy.

State law (G.S. 115C-432) establishes that the district's budget resolution shall conform to the uniform budget format established by the State Board of Education. State law (G.S. 115C-429) allows the board of county commissioners to allocate part or all of its appropriation by purpose/function code as defined in the uniform budget format. Mecklenburg County allocates all of the local funding to CMS by purpose/function code. State and Federal funds are allocated to the district by program/report code as defined in the uniform budget format.

The **North Carolina School Budget and Fiscal Control Act** requires the Board accounts to be maintained on an encumbered budgetary basis. Encumbrances are commitments for goods which have not

Letter of Transmittal

been received or for services not yet rendered. The GAAP financial statements in the report do not include encumbrances; the budgetary basis statements do. Reconciliations between these bases are included in the Notes to Basic Financial Statements.

Internal Control Structure: The CMS financial management staff is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the school system are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived, and the valuation of costs and benefits requires estimates and judgments by management. As a recipient of federal, state, and local financial assistance, the school system is also responsible for ensuring that an adequate internal control structure is in place to ensure and document compliance with applicable laws and regulations related to these programs. This internal control structure is subject to periodic evaluation by management.

INDEPENDENT AUDIT

The financial statements have been audited by Dixon Hughes Goodman LLP, independent certified public accountants, whose opinion is expressed on pages 1 - 3.

The Charlotte-Mecklenburg Board of Education complies with the requirements of the Single Audit Act for which a separate report is issued.

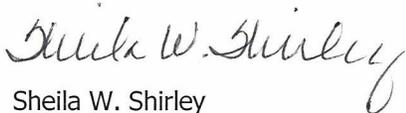
FINANCIAL REPORTING AWARDS

Since 1977 and 1981, respectively, our Comprehensive Annual Financial Report has earned the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials (ASBO) Certificate of Excellence in Financial Reporting award. These awards are made only to governmental units which publish a comprehensive annual financial report that is easily readable, efficiently organized, and conforms to program standards as well as satisfy generally accepted accounting principles and applicable legal requirements. The awards are valid for a period of one year only. We believe this report continues to conform to GFOA and ASBO requirements, and we will submit it for determination of its eligibility for renewed awards.

ACKNOWLEDGMENTS

The preparation of this report on a timely basis could not have been accomplished without the efficient and dedicated services of the entire finance staff. We would like to express appreciation to the finance team for their assistance in the timely closing of the school system's financial records and to all individuals who assisted in the preparation of this report.

Respectfully submitted,



Sheila W. Shirley
Chief Financial Officer

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Vice-Chairperson, At-Large

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Charlotte-Mecklenburg Schools

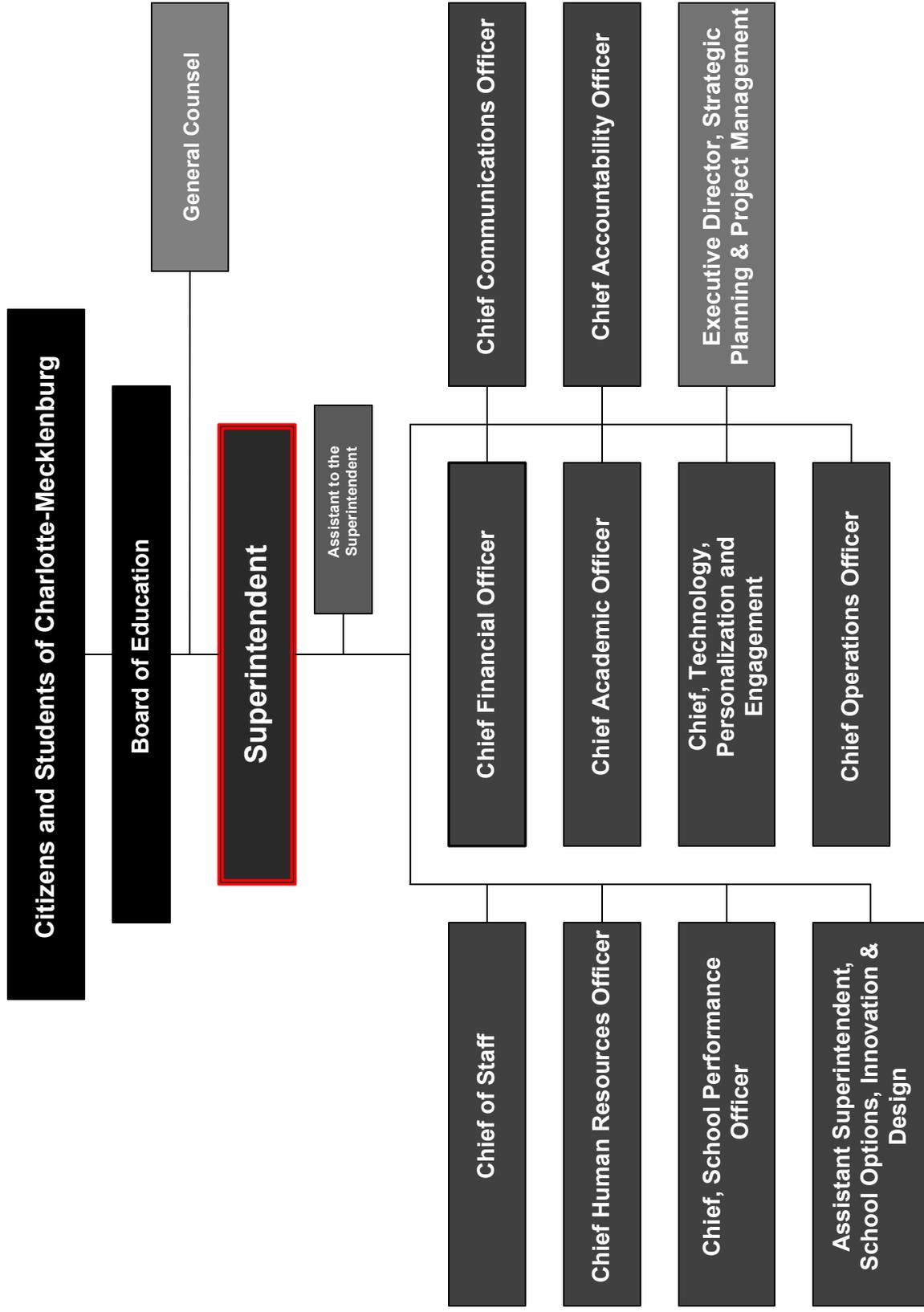
Executive Staff

June 30, 2017

Ann Blakeney Clark	Superintendent
VACANT	Deputy Superintendent
Brian F. Schultz	Chief Academic Officer
Carol Stamper	Chief Operations Officer
Sheila W. Shirley	Chief Financial Officer
Valerie Truesdale, Ed.D.	Chief of Technology, Personalization and Engagement
Kathryn Block	Chief Communications Officer
Avery Mitchell	Chief Human Resources Officer
Dawn Robinson, Ed.D.	Chief School Performance Officer
Frank Barnes, Ed.D.	Chief Accountability Officer
Earnest Winston	Chief of Staff
George Battle III	General Counsel
Tara Lynn Sullivan	Community Superintendent – Central
Nancy Brightwell	Community Superintendent – East
Matthew Hayes, Ed.D.	Community Superintendent – North
Charity E. Bell	Community Superintendent – Northeast
John Wall	Community Superintendent – LEAD
Kathleen Elling	Community Superintendent – South
Trish Sexton	Community Superintendent – West (West Mecklenburg)
Curtis Carroll, Ed.D.	Community Superintendent – West (Harding/Phillip O. Berry)
Denise Watts, Ed.D.	Community Superintendent – Project L.I.F.T.
Kondra Rattley, Ed.D.	Community Superintendent – Beacon
LaTarzja Henry	Assistant Superintendent for Community Partnerships & Family Engagement
Ann Stalnaker, Ed.D.	Assistant Superintendent for Exceptional Children
Akeshia Craven-Howell	Assistant Superintendent of the Office of School Options, Innovation & Design
Charlotte Nadja Trez	Executive Director, English Language Learner Services
Talla Rittenhouse	Executive Director, Strategy Management
Scott McCully	Executive Director for Student Placement
Ivy Gill	Principal in Residence
Sonja Gantt	Executive Director for CMS Foundation

Charlotte-Mecklenburg Schools

District Organizational Chart





Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Charlotte-Mecklenburg
Board of Education, North Carolina**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2016

Christopher P. Morill

Executive Director/CEO



ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL

The Certificate of Excellence in Financial Reporting
is presented to

Charlotte-Mecklenburg Board of Education

for its Comprehensive Annual Financial Report (CAFR)
for the Fiscal Year Ended June 30, 2016.

The CAFR has been reviewed and met or exceeded
ASBO International's Certificate of Excellence standards.



A handwritten signature in black ink, appearing to read 'Anthony N. Dragona'. The signature is written over a horizontal line.

Anthony N. Dragona, Ed.D., RSBA
President

A handwritten signature in black ink, appearing to read 'John D. Musso'. The signature is written over a horizontal line.

John D. Musso, CAE, RSBA
Executive Director

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COMPREHENSIVE ANNUAL

FINANCIAL REPORT

Financial Section



Independent Auditors' Report

Charlotte-Mecklenburg Board of Education
Charlotte, North Carolina

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Charlotte-Mecklenburg Board of Education, North Carolina, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Charlotte-Mecklenburg Board of Education's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statement that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Charlotte-Mecklenburg Board of Education as of June 30, 2017, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund, State Public School Fund, Direct Federal Grants Fund and Special Revenue Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis on pages 4 through 10 and the Schedule of the Board's Proportionate Share of the Net Pension Liability and the Schedule of Board Contributions on pages 48 and 49, respectively be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Charlotte-Mecklenburg Board of Education's basic financial statements. The introductory section, individual non-major fund financial statements, budgetary schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The individual non-major fund financial statements and budgetary schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the individual non-major fund financial statements and budgetary schedules are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 30, 2017 on our consideration of Charlotte-Mecklenburg Board of Education's internal control over financial



reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charlotte-Mecklenburg Board of Education's internal control over financial reporting and compliance.

Dixon Hughes Goodman LLP

**Winston-Salem, North Carolina
October 30, 2017**

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION MANAGEMENT'S DISCUSSION AND ANALYSIS For the Year Ended June 30, 2017

INTRODUCTION

Our discussion and analysis of Charlotte-Mecklenburg Board of Education's (the Board or CMS) financial performance provides a narrative overview of the Board's financial activities for the fiscal year ended June 30, 2017. This information should be read in conjunction with the audited financial statements included in this report. All amounts, unless otherwise indicated, are presented in thousands of dollars.

FINANCIAL HIGHLIGHTS

- The Board's enrollment increased by 1,240 (or 0.9%) from the previous year based on the ninth month enrollment.
- The assets and deferred outflows of the Board exceeded its liabilities and deferred inflows at the close of the fiscal year by \$1.8 billion.
- The Board's total net position increased by \$20 million in FY 2017.
- As of the close of the current fiscal year, the Board's governmental funds reported a combined fund balance of \$114.6 million, an increase of \$6.8 million in comparison with the prior year. Approximately 18% of this total amount, or \$20.3 million, is available for spending at the government's discretion.

OVERVIEW OF THE FINANCIAL STATEMENTS

The financial statements of the Charlotte-Mecklenburg Board of Education consist of four components. They are as follows:

- *Independent Auditor's Report*
- *Management's Discussion and Analysis*
- *Basic Financial Statements*
- *Required Supplemental section that presents budgetary statements for governmental and proprietary funds*

The *Basic Financial Statements* include two types of statements that present different views of the Board's finances. The first is the *government-wide statements*. The government-wide statements are presented on the full accrual basis of accounting and include the Statement of Net Position and the Statement of Activities. The Statement of Net Position includes all the Board's assets and deferred outflows of resources and liabilities and deferred inflows of resources. Assets and liabilities are classified in the order of relative liquidity for assets and due date for liabilities. This statement provides a summary of the Board's investment in assets and obligations to creditors. Liquidity and financial flexibility can be evaluated using the information contained in this statement. The Statement of Activities summarizes the Board's revenues and expenses for the current year. A net (expense) revenue format is used to indicate to what extent each function is self-sufficient.

The second type of statement included in the basic financial statements is the *fund financial statements*, which are presented for the Board's governmental and proprietary funds. These statements present the governmental funds on the modified accrual basis of accounting, measuring the near term inflows and outflows of financial resources and what is available at year-end to spend in the next fiscal year. The proprietary funds are presented on the full accrual basis of accounting. The fund financial statements focus on the Board's most significant funds. Because a different basis of accounting is used in the government-wide statements, reconciliation from the governmental fund financial statements to the government-wide statements is required. The government-wide statements provide information about the Board as an economic unit while the fund financial statements provide information on the current financial resources of the Board's funds.

GOVERNMENT-WIDE STATEMENTS

The government-wide statements report information about the Board as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position presents information on all of the Board's assets and deferred outflows, and liabilities and deferred inflows, with the difference reported as Net Position. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The two government-wide statements report the Board's net position and how it has changed during the most recent year. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Board is improving or declining. To assess the Board's overall health, you need to consider additional

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT’S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2017 (continued)**

non-financial factors such as changes in Mecklenburg County’s property tax base and the condition of its school buildings and other physical assets.

The Board’s activities are divided into two categories in the government-wide statements:

- **Governmental activities:** Most of the Board’s basic services are included here, such as regular and special education, transportation, and administration. County, state and federal funds finance most of these activities.
- **Business-type activities:** The Board charges fees to help cover the costs of certain services it provides. Child Nutrition and After School Enrichment are included in the Board’s business-type activities.

The government-wide statements are shown on pages 11-13 of this report.

FUND FINANCIAL STATEMENTS

The fund financial statements provide more detailed information about the Board’s funds, focusing on its most significant or “major” funds – not the Board as a whole. Funds are accounting devices the Board uses to keep track of specific sources of funding and spending on particular programs.

- Some funds, such as the State Public School Fund, are required by state law.
- The Board has established other funds to control and manage money for a particular purpose or to show that it is properly using certain revenues, such as in the Federal Grants fund.

Charlotte-Mecklenburg Board of Education has two types of funds:

Governmental Funds: Most of the Board’s basic services are included in the governmental funds, which generally focus on two things – how cash and other assets can readily be converted to cash flow in and out and the balances left at year-end that are available for spending. As a result of this current financial resource focus, the governmental funds statements provide a detailed short-term view that helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the Board’s programs. Because this information does not encompass the additional long-term focus of the government-wide statements, additional information at the end of the governmental funds statements, in the form of reconciliation, explains the relationship (or differences) between the government-wide and the fund financial statements. The Board has several governmental funds: the General Fund, the State Public School Fund, the Individual Schools Fund, the Capital Projects Fund, the Special Revenue Fund, the Direct Federal Grants Fund and the State Administered Federal Grants Fund.

The governmental fund statements are shown on pages 14-27 of this report.

Proprietary Funds: Services for which the Board charges a fee are generally reported in the proprietary funds. The proprietary fund statements are reported on the same full accrual basis of accounting as the government-wide statements. Charlotte-Mecklenburg Board of Education has two proprietary funds, both enterprise funds. They are the Child Nutrition Program and the After-School Enrichment Program.

The proprietary fund statements are shown on pages 28-30 of this report.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2017 (continued)**

FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

Net Position is an indicator of the fiscal health of the Board. Assets and deferred outflows exceeded liabilities and deferred inflows by \$1.8 billion as of June 30, 2017. The largest component of net position is net investment in capital assets, of \$1.9 billion. It comprises 107.6% of the total net position.

Following is a summary of the Statement of Net Position:

Condensed Statement of Net Position						
as of June 30, 2017 and 2016						
(Amounts expressed in thousands)						
	Governmental Activities		Business-Type Activities		Total Primary Government	
	2017	2016	2017	2016	2017	2016
Current assets	\$ 204,236	\$ 193,901	\$ 48,261	\$ 42,172	\$ 252,497	\$ 236,073
Capital assets	<u>1,947,002</u>	<u>1,905,702</u>	<u>7,750</u>	<u>8,766</u>	<u>1,954,752</u>	<u>1,914,468</u>
Total assets	<u>2,151,238</u>	<u>2,099,603</u>	<u>56,011</u>	<u>50,938</u>	<u>2,207,249</u>	<u>2,150,541</u>
Deferred Outflows of Resources	<u>344,613</u>	<u>67,060</u>	<u>6,825</u>	<u>1,325</u>	<u>351,438</u>	<u>68,385</u>
Current liabilities	92,845	87,432	2,329	1,733	95,174	89,165
Net Pension Liability	528,693	205,217	10,472	4,056	539,165	209,273
Other Long-Term liabilities	<u>81,445</u>	<u>74,242</u>	<u>1,694</u>	<u>1,610</u>	<u>83,139</u>	<u>75,852</u>
Long-Term liabilities	<u>610,138</u>	<u>279,459</u>	<u>12,166</u>	<u>5,666</u>	<u>622,304</u>	<u>285,125</u>
Total liabilities	<u>702,983</u>	<u>366,891</u>	<u>14,495</u>	<u>7,399</u>	<u>717,478</u>	<u>374,290</u>
Deferred Inflows of Resources	<u>30,393</u>	<u>53,326</u>	<u>602</u>	<u>1,053</u>	<u>30,995</u>	<u>54,379</u>
Net investment in capital assets	1,939,956	1,902,658	7,750	8,766	1,947,706	1,911,424
Restricted net position	92,895	76,176	-	-	92,895	76,176
Unrestricted net position	<u>(270,376)</u>	<u>(232,388)</u>	<u>39,989</u>	<u>35,045</u>	<u>(230,387)</u>	<u>(197,343)</u>
Total net position	<u>\$ 1,762,475</u>	<u>\$ 1,746,446</u>	<u>\$ 47,739</u>	<u>\$ 43,811</u>	<u>\$ 1,810,214</u>	<u>\$ 1,790,257</u>

Note that the total net position increased by \$20 million during the year due to the increase in capital assets in the governmental activities resulting from construction and renovation of schools. Also, note that the Board carries capital assets for which Mecklenburg County carries the offsetting debt.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2017 (continued)**

The following table shows the revenue and expenses for the Board for the current and previous fiscal year.

**Condensed Statement of Revenues, Expenses, and Changes in Net Positions
for the years ended June 30, 2017 and 2016**

(Amounts expressed in thousands)

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2017	2016	2017	2016	2017	2016
REVENUES:						
Program revenues:						
Charges for services	\$ 2,231	\$ 2,328	\$ 25,857	\$ 25,404	\$ 28,088	\$ 27,732
Operating grants and contributions	114,040	102,429	57,213	57,479	171,253	155,608
Capital grants and contributions	-	-	420	743	420	743
General revenues:						
Unrestricted state appropriations	797,167	757,815	-	-	797,167	757,815
Unrestricted county appropriations	512,908	500,824	-	-	512,908	500,824
Other revenues	47,764	44,205	360	213	48,124	44,418
Total revenues	1,474,110	1,407,601	83,850	83,839	1,557,960	1,487,140
EXPENSES:						
Governmental activities:						
Instructional programs	1,181,655	1,066,044	-	-	1,181,655	1,062,174
Supporting services	274,995	250,553	-	-	274,995	250,123
Community service	1,085	1,289	-	-	1,085	1,289
Other	85	173	-	-	85	173
Business-type activities:						
After-School Enrichment	-	-	13,477	12,239	13,477	12,239
Child Nutrition	-	-	66,706	64,891	66,706	64,891
Total expenses	1,457,820	1,318,059	80,183	77,130	1,538,003	1,390,889
Excess before transfers	16,290	89,542	3,667	6,709	19,957	96,251
Transfers in (out)	(261)	(347)	261	347	-	-
Increase in net position	16,029	89,195	3,928	7,056	19,957	96,251
Net Position, beginning	1,746,446	1,657,251	43,811	36,755	1,790,257	1,694,006
Net Position, ending	\$ 1,762,475	\$ 1,746,446	\$ 47,739	\$ 43,811	\$ 1,810,214	\$ 1,790,257

Total governmental activities generated revenues of \$1.47 billion while expenses in this category totaled \$1.46 billion for the year ended June 30, 2017. Comparatively, revenues were \$1.4 billion and expenses totaled \$1.3 billion for the year ended June 30, 2016. After transfers to the business-type activities, the increase in net position of governmental activities stands at \$16 million at June 30, 2017, compared to an increase of \$89.2 million in 2016.

Instructional expenses comprised 81.1% of total governmental-type expenses while support services made up 18.9% of those expenses for 2017. County funding comprised 34.8% (28.1% operating and 6.7% capital) of total governmental revenue while state funding added another 54.1% for 2017. In 2016, county funding was 35.6% (28.7% operating and 6.9% capital) of total governmental revenue while state funding added another 54.0%. Most of the remaining 11.1% of total governmental revenue for 2017 consists of federal funding and revenue generated from other local sources. Comparable revenue from those sources in 2016 generated 10.3% of total governmental revenue.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT’S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2017 (continued)**

Business-type activities generated revenue of \$83.9 million and had expenses of \$80.2 million for the year ended June 30, 2017. Comparatively, revenues were \$83.8 million and expenses totaled \$77.1 million for the year ended June 30, 2016. Net position increased in the business-type activities by \$3.9 million after transfers in from the governmental activities of \$261 thousand, compared to an increase of \$7.1 million in 2016.

FINANCIAL ANALYSIS OF THE BOARD’S FUNDS

GOVERNMENT FUNDS:

The focus of the Board’s governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Board’s financing requirements.

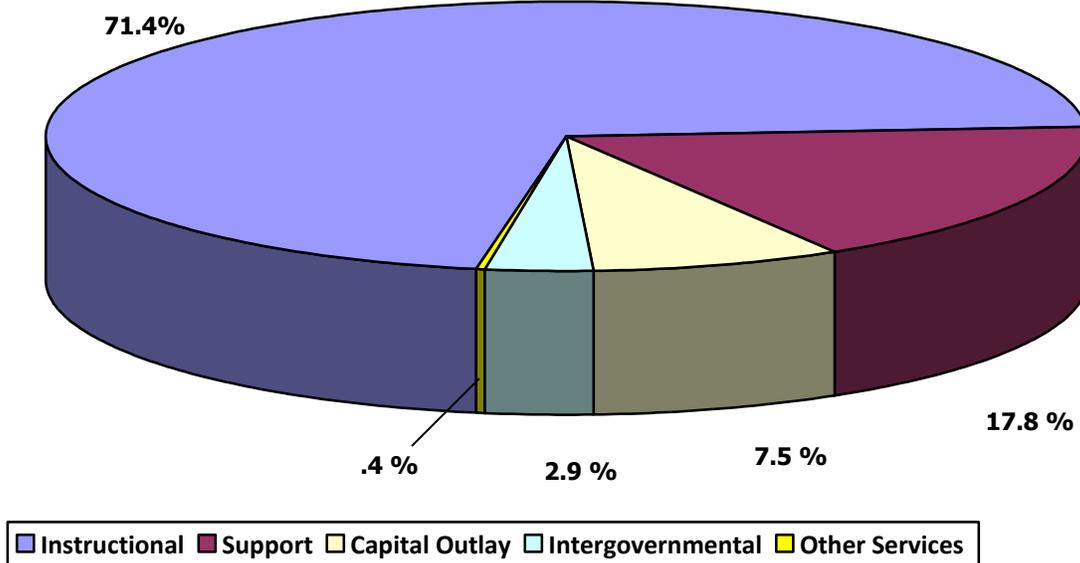
The Board’s governmental funds reported a combined fund balance of \$114.6 million, an increase of \$6.8 million from the prior year. At the close of the year, state funding was \$807.4 million, compared to \$768.5 million in 2016, an increase of approximately \$38.9 million for the year. County funding was \$512.9 million, compared to \$500.8 million in 2016, an increase approximately \$12 million for the year. Federal grant funding, which includes both Direct Federal Grants and State Administered Federal Grants was \$95.8 million, compared to \$87.4 million in 2016, an increase of \$8.4 million for the year.

At the end of the year, the General Fund net fund balance decreased \$801,000 primarily due to expenditures exceeding revenues by \$5.3 million on a non-gaap budgetary basis, primarily as a result of using fund balance to cover one-time operating expenses. This decrease was offset by the insurance fund net fund balance increase of \$3.4 million and an increase in encumbrances of \$1.4 million. In 2016, there was an increase in net fund balance of \$6.9 million. The Capital Projects Fund increase in net fund balance of \$10.4 million is primarily due to an increase in state funding for installment purchases of school buses, compared to an increase of \$6.2 million in 2016. The Special Revenue Fund had an increase in net fund balance of \$26,000, compared to an increase in fund balance of \$86,000 in the prior year. The Direct Federal Grants Fund’s net fund balance decreased \$3.1 million as Medicaid carryover funds were used for exceptional children program support.

The Board’s business-type funds reflected a total increase in net position of \$3.9 million. The Child Nutrition Program reflected an increase in net position over the last year of \$3.4 million as revenues exceeded expenditures by that amount even as revenues decreased and expenses increased over prior year. The After School Enrichment Program reflected an increase in net position of \$555,000 compared to an increase of \$1.1 million in 2016.

Categorization of Expenditures for Governmental Funds

(presented on the modified accrual basis of accounting)



**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2017 (continued)**

GENERAL FUND BUDGETARY HIGHLIGHTS

Over the course of the year, the Board revised the budget to account for changes in revenue expectations for the General Fund. Additional information related to Budget activity is included in Note I, Section D in the Notes to the Basic Financial Statements. Fund balance appropriated of \$5.6 million was expended on mobile units, technology devices, cultural proficiency training, capital projects and school options facility needs.

CAPITAL ASSETS

At June 30, 2017, CMS had \$2.9 billion invested in a broad range of capital assets, including land, buildings and improvements, and equipment. This amount represents a net increase (including additions, deductions and depreciation) of \$40.3 million. The increase is due to ongoing construction and renovations at several schools.

**Summary of Capital Assets
as of June 30, 2017 and 2016**
(amounts expressed in thousands)

	Governmental Activities		Business-type Activities		Total Primary Government	
	6/30/17	6/30/16	6/30/17	6/30/16	6/30/17	6/30/16
Land	\$ 130,090	\$ 127,349	\$ -	\$ -	\$ 130,090	\$ 127,349
Construction in Progress	110,783	90,942	-	-	110,783	90,942
Buildings	2,455,893	2,383,729	-	-	2,455,893	2,383,729
Equipment	211,232	204,909	32,596	32,081	243,828	236,990
	2,907,998	2,806,929	32,596	32,081	2,940,594	2,839,010
Less accumulated depreciation	(960,996)	(901,227)	(24,846)	(23,315)	(985,842)	(924,542)
Total	\$ 1,947,002	\$ 1,905,702	\$ 7,750	\$ 8,766	\$ 1,954,752	\$ 1,914,468

Additional information related to Capital Assets activity is included in Notes 5 and 12 in the Notes to the Basic Financial Statements.

DEBT OUTSTANDING

During the year, the Board's debt increased by \$339,025 due mainly to the increase in net pension liability. The Board is limited by North Carolina General Statutes with regards to the types of debt it can issue and for what purpose that debt can be used. The County holds all debt issued for school capital construction. Additional information related to Debt Outstanding is included in Note 16 in the Notes to the Basic Financial Statements.

ECONOMIC FACTORS

County funding is a significant source of operating revenue for CMS. Therefore, the County's economic outlook directly affects that of the school district. The County's unemployment rate has decreased by 0.8% from 4.8% in 2016 to 4.0% in 2017. The County's unemployment rate is below the state rate of 4.2% and the national rate of 4.4%. Charlotte-Mecklenburg enjoys a balanced economy that encompasses many sectors, as well as companies that range in size from multinational to microbusiness. Diverse business interests, once thought to shelter the County from problems that resulted from slowdowns in certain sectors, are still showing signs of vulnerability, but overall County revenue is increasing. Additionally the state provides the majority of the Board's funding and remains in a relatively better financial position than some states.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended June 30, 2017 (continued)**

REQUEST FOR INFORMATION

This report is intended to provide a summary of the financial condition of Charlotte-Mecklenburg Board of Education. Questions or requests for additional information should be addressed to:

Sheila W. Shirley, Chief Financial Officer
Charlotte-Mecklenburg Board of Education
4421 Stuart Andrew Boulevard
Charlotte, NC 28217

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF NET POSITION
AS OF JUNE 30, 2017
(Amounts expressed in thousands)

	Primary Government		Total
	Governmental Activities	Business-Type Activities	
ASSETS			
Cash and Cash Equivalents	\$ 152,828	\$ 43,050	\$ 195,878
Receivables:			
Mecklenburg County	14,533	-	14,533
State of North Carolina	23,380	-	23,380
US Government Agencies	2,604	2,377	4,981
Other	9,829	279	10,108
Inventories	1,062	2,555	3,617
Capital Assets			
Land, Improvements and Construction in Progress	240,873	-	240,873
Other Capital Assets, net of depreciation	1,706,129	7,750	1,713,879
Total Capital Assets	1,947,002	7,750	1,954,752
TOTAL ASSETS	2,151,238	56,011	2,207,249
DEFERRED OUTFLOWS OF RESOURCES	344,613	6,825	351,438
LIABILITIES			
Accounts Payable	23,811	694	24,505
Accrued Wages Payable	42,584	345	42,929
Unearned Revenue	13,864	1,188	15,052
Long-term Liabilities			
Net Pension Liability	528,693	10,472	539,165
Due Within One Year			
Energy Performance Contract	567	-	567
Obligations Under Capital Lease and Installment Purchases	3,266	-	3,266
Liability for Compensated Absences	4,804	102	4,906
Claims Liability	3,949	-	3,949
Due in More than One Year			
Energy Performance Contract	-	-	-
Obligations Under Capital Lease and Installment Purchases	3,780	-	3,780
Claims Liability	5,454	-	5,454
Liability for Compensated Absences	72,211	1,694	73,905
TOTAL LIABILITIES	702,983	14,495	717,478
DEFERRED INFLOWS OF RESOURCES	30,393	602	30,995
NET POSITION			
Net Investment in Capital Assets	1,939,956	7,750	1,947,706
Restricted:			
Stabilization by State Statute	80,456	-	80,456
Individual School Activities	5,241	-	5,241
Insurance Claims	7,473	-	7,473
Unrestricted	(270,651)	39,989	(230,662)
TOTAL NET POSITION	\$ 1,762,475	\$ 47,739	\$ 1,810,214

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary Government:				
Governmental Activities:				
Instructional Programs				
Regular	\$ 780,834	\$ 537	\$ 6,716	\$ -
Special	241,720	-	84,762	-
School Leadership	79,038	-	743	-
Co-Curricular	13,329	-	-	-
School-Based Support	66,734	-	4,979	-
Support and Development	8,505	-	908	-
Special Population Support	7,881	-	3,474	-
Technology Support	15,319	-	-	-
Operational Support	187,220	-	7,911	-
Financial and Human Resources	31,124	-	3,600	-
Accountability Services	4,038	-	-	-
System-Wide Pupil Support	4,124	-	-	-
Policy, Leadership and Public Relations	16,784	-	947	-
Community Services	1,085	1,694	-	-
Debt Service-Interest	85	-	-	-
Total Governmental Activities	1,457,820	2,231	114,040	-
Business-Type Activities:				
After School Program	13,477	13,972	-	-
Child Nutrition Program	66,706	11,885	57,213	420
Total Business-Type Activities	80,183	25,857	57,213	420
TOTAL PRIMARY GOVERNMENT	\$ 1,538,003	\$ 28,088	\$ 171,253	\$ 420
General Revenues:				
Unrestricted State Appropriations-Operating				
Unrestricted State Appropriations-Capital				
Unrestricted Mecklenburg County Appropriations-Operating				
Unrestricted Mecklenburg County Appropriations-Capital				
Interest Income				
Miscellaneous				
Transfers				
Total general revenues and transfers				
Change in net position				
Net position, beginning				
Net Position, ending				

The notes to the basic financial statements are an integral part of this statement.

Continued on Next Page

Net (Expense) Revenue and Changes in Net Position

Governmental Activities	Business-Type Activities	Total
\$ (773,581)	\$ -	\$ (773,581)
(156,958)	-	(156,958)
(78,295)	-	(78,295)
(13,329)	-	(13,329)
(61,755)	-	(61,755)
(7,597)	-	(7,597)
(4,407)	-	(4,407)
(15,319)	-	(15,319)
(179,309)	-	(179,309)
(27,524)	-	(27,524)
(4,038)	-	(4,038)
(4,124)	-	(4,124)
(15,837)	-	(15,837)
609	-	609
<u>(85)</u>	<u>-</u>	<u>(85)</u>
(1,341,549)	-	(1,341,549)
-	495	495
-	<u>2,812</u>	<u>2,812</u>
-	<u>3,307</u>	<u>3,307</u>
<u>(1,341,549)</u>	<u>3,307</u>	<u>(1,338,242)</u>
793,362	-	793,362
3,805	-	3,805
413,494	-	413,494
99,414	-	99,414
1,278	360	1,638
46,486	-	46,486
<u>(261)</u>	<u>261</u>	<u>-</u>
<u>1,357,578</u>	<u>621</u>	<u>1,358,199</u>
16,029	3,928	19,957
<u>1,746,446</u>	<u>43,811</u>	<u>1,790,257</u>
\$ <u><u>1,762,475</u></u>	\$ <u><u>47,739</u></u>	\$ <u><u>1,810,214</u></u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2017
(Amounts expressed in thousands)

	MAJOR FUNDS			
	GENERAL	STATE PUBLIC SCHOOL	INDIVIDUAL SCHOOLS	CAPITAL PROJECTS
ASSETS				
Cash and Cash Equivalents	\$ 117,578	\$ -	\$ 5,241	\$ 21,689
Receivables:				
Mecklenburg County	-	-	-	14,533
State of North Carolina	1,877	21,500	-	-
U.S. Government Agencies	-	-	-	-
Other	226	8,104	-	-
Inventories	1,062	-	-	-
TOTAL ASSETS	\$ 120,743	\$ 29,604	\$ 5,241	\$ 36,222
LIABILITIES AND FUND BALANCES				
Liabilities				
Accounts Payable	\$ 18,374	\$ 714	\$ -	\$ 12,720
Accrued Wages Payable	20,371	20,786	-	-
Unearned Revenue	-	8,104	-	-
Total Liabilities	38,745	29,604	-	12,720
Fund Balance				
Nonspendable:				
Inventories	1,062	-	-	-
Restricted:				
Stabilization by State Statute	53,361	-	-	23,502
Individual Schools	-	-	5,241	-
Insurance Claims	7,473	-	-	-
Assigned:				
Special Revenue	-	-	-	-
Subsequent years expenditures	6,404	-	-	-
Unassigned:	13,698	-	-	-
Total Fund Balance	81,998	-	5,241	23,502
TOTAL LIABILITIES AND FUND BALANCES	\$ 120,743	\$ 29,604	\$ 5,241	\$ 36,222

The notes to the basic financial statements are an integral part of this statement.

Continued on Next Page

MAJOR FUNDS		NON-MAJOR FUND		TOTAL
SPECIAL REVENUE	DIRECT FEDERAL GRANTS	STATE ADMINISTERED FEDERAL		
\$ 6,690	\$ 1,630	\$ -	\$ -	\$ 152,828
-	-	-	-	14,533
3	-	-	-	23,380
-	463	2,141	-	2,604
1,499	-	-	-	9,829
-	-	-	-	1,062
<u>\$ 8,192</u>	<u>\$ 2,093</u>	<u>\$ 2,141</u>	<u>\$ -</u>	<u>\$ 204,236</u>
\$ 193	\$ 413	\$ 800	\$ -	\$ 33,214
86	-	1,341	-	42,584
<u>5,657</u>	<u>103</u>	<u>-</u>	<u>-</u>	<u>13,864</u>
<u>5,936</u>	<u>516</u>	<u>2,141</u>	<u>-</u>	<u>89,662</u>
-	-	-	-	1,062
2,016	1,577	-	-	80,456
-	-	-	-	5,241
-	-	-	-	7,473
240	-	-	-	240
-	-	-	-	6,404
-	-	-	-	13,698
<u>2,256</u>	<u>1,577</u>	<u>-</u>	<u>-</u>	<u>114,574</u>
<u>\$ 8,192</u>	<u>\$ 2,093</u>	<u>\$ 2,141</u>	<u>\$ -</u>	<u>\$ 204,236</u>

The notes to the basic financial statements are an integral part of this statement.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS
BALANCE SHEET TO THE STATEMENT OF NET POSITION
JUNE 30, 2017**

(Amounts expressed in thousands)

Total fund balances--governmental funds \$ 114,574

The cost of capital assets (land, buildings, furniture and equipment) purchased or constructed is reported as an expenditure in the governmental funds. The Statement of Net Position includes those capital assets among the assets of the CMS as a whole. The cost of those capital assets are allocated over their estimated useful lives (as depreciation expense) to the various programs reported as governmental activities in the Statement of Activities. Because depreciation expense does not affect financial resources, it is not reported in governmental funds.

Cost of capital assets	\$ 2,907,998	
Accumulated depreciation	<u>(960,996)</u>	1,947,002

Deferred outflows of resources related to pensions 344,613

Long-term liabilities applicable to the CMS governmental activities are not due and payable in the current period and accordingly are not reported as governmental fund liabilities. All liabilities, both current and long-term, are reported in the Statement of Net Position.

Liability for compensated absences	\$ (77,015)	
Net pension liability	(528,693)	
Deferred inflows of resources related to pensions	(30,393)	
Energy Performance Contract	(567)	
Obligations under installment purchases	<u>(7,046)</u>	<u>(643,714)</u>

Net Position \$ 1,762,475

The notes to the basic financial statements are an integral part of this statement.

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CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	MAJOR FUNDS			
	GENERAL	STATE PUBLIC SCHOOL	INDIVIDUAL SCHOOLS	CAPITAL PROJECTS
REVENUES				
State of North Carolina:				
State Public School	\$ -	\$ 793,362	\$ -	\$ -
Other:				
Donated Textbooks	-	167	-	-
Other	-	-	-	3,805
Total State	<u>-</u>	<u>793,529</u>	<u>-</u>	<u>3,805</u>
Mecklenburg County:				
County Public Schools	372,692	-	-	99,414
Charter Schools	40,802	-	-	-
Total County	<u>413,494</u>	<u>-</u>	<u>-</u>	<u>99,414</u>
U.S. Government Agencies:				
Title I--Education of Children of Low Income Families	-	-	-	-
Title VI-- Education of Handicapped Children	-	-	-	-
School Improvement Improving Teacher Quality	-	-	-	-
Title III--Language Acquisition	-	-	-	-
CTE Program Involvement	-	-	-	-
Other	-	-	-	-
Total U.S. Government Agencies	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other:				
Insurance Proceeds	-	-	-	100
Miscellaneous	9,007	-	7,332	12,842
Total Other	<u>9,007</u>	<u>-</u>	<u>7,332</u>	<u>12,942</u>
Total Revenues	<u>422,501</u>	<u>793,529</u>	<u>7,332</u>	<u>116,161</u>
CURRENT OPERATING EXPENDITURES				
Instructional Programs:				
Regular	169,472	472,248	9	-
Special	23,758	125,842	-	-
School Leadership	29,993	46,667	-	-
Co-Curricular	4,664	-	7,136	-
School-Based Support	8,716	51,423	-	-
Total Instructional Programs	<u>236,603</u>	<u>696,180</u>	<u>7,145</u>	<u>-</u>

The notes to the basic financial statements are an integral part of this statement.

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CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

MAJOR FUNDS		NON-MAJOR FUND	
SPECIAL REVENUE	DIRECT FEDERAL GRANTS	STATE ADMINISTERED FEDERAL	TOTAL
\$ -	\$ -	\$ -	\$ 793,362
-	-	-	167
10,106	-	-	13,911
<u>10,106</u>	<u>-</u>	<u>-</u>	<u>807,440</u>
-	-	-	472,106
-	-	-	40,802
<u>-</u>	<u>-</u>	<u>-</u>	<u>512,908</u>
-	-	45,958	45,958
-	-	32,409	32,409
-	-	668	668
-	-	3,251	3,251
-	-	2,027	2,027
-	-	1,894	1,894
-	7,602	2,001	9,603
<u>-</u>	<u>7,602</u>	<u>88,208</u>	<u>95,810</u>
-	-	-	100
21,125	-	-	50,306
<u>21,125</u>	<u>-</u>	<u>-</u>	<u>50,406</u>
<u>31,231</u>	<u>7,602</u>	<u>88,208</u>	<u>1,466,564</u>
4,545	2,809	4,953	654,036
10,779	6,690	70,483	237,552
608	-	88	77,356
1,366	-	-	13,166
353	214	4,767	65,473
<u>17,651</u>	<u>9,713</u>	<u>80,291</u>	<u>1,047,583</u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	MAJOR FUNDS			
	GENERAL	STATE PUBLIC SCHOOL	INDIVIDUAL SCHOOLS	CAPITAL PROJECTS
CURRENT OPERATING EXPENDITURES (Continued)				
Support and Development:				
Regular Support	\$ 6,027	\$ 367	\$ -	\$ -
Career and Technical Support	157	365	-	-
Total Support and Development	<u>6,184</u>	<u>732</u>	<u>-</u>	<u>-</u>
Special Population Support:				
Special Population Support	1,674	184	-	-
Alternative Programs	1,471	236	-	-
Total Special Population Support	<u>3,145</u>	<u>420</u>	<u>-</u>	<u>-</u>
Technology Support:				
Technology Support	13,263	1,475	-	-
Total Technology Support	<u>13,263</u>	<u>1,475</u>	<u>-</u>	<u>-</u>
Operational Support:				
Communication Services	1,684	720	-	-
Printing and Copying	2,227	-	-	-
Public Utility and Energy	20,455	-	-	-
Custodial/Housekeeping	4,065	29,815	-	-
Transportation	9,789	61,431	-	-
Warehouse and Delivery	2,830	-	-	-
Facilities Planning	3,912	-	-	-
Maintenance of Plant	31,721	137	-	-
Total Operational Support	<u>76,683</u>	<u>92,103</u>	<u>-</u>	<u>-</u>
Financial and Human Resources:				
Financial Services	11,478	613	-	-
Insurance Claims	4,667	-	-	-
Human Resources Services	8,170	271	-	-
Staff Development Services	1,145	-	-	-
Total Financial and Human Resources	<u>25,460</u>	<u>884</u>	<u>-</u>	<u>-</u>
Accountability Services:				
Student Testing	3,021	1	-	-
Planning and Research	869	60	-	-
Total Accountability Services	<u>3,890</u>	<u>61</u>	<u>-</u>	<u>-</u>
System-Wide Pupil Support:				
Educational Media	889	-	-	-
Student Accounting	668	-	-	-
Guidance Support	287	-	-	-
Health Support	99	-	-	-
Safety and Security	2,064	45	-	-
Total System-Wide Pupil Support	<u>4,007</u>	<u>45</u>	<u>-</u>	<u>-</u>

The notes to the basic financial statements are an integral part of this statement.

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CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

MAJOR FUNDS		NON-MAJOR FUND	
SPECIAL REVENUE	DIRECT FEDERAL GRANTS	STATE ADMINISTERED FEDERAL	TOTAL
\$ 213	\$ 806	\$ 411	\$ 7,824
-	-	-	522
<u>213</u>	<u>806</u>	<u>411</u>	<u>8,346</u>
27	119	1,712	3,716
668	-	1,635	4,010
<u>695</u>	<u>119</u>	<u>3,347</u>	<u>7,726</u>
-	-	-	14,738
<u>-</u>	<u>-</u>	<u>-</u>	<u>14,738</u>
372	-	-	2,776
3	-	-	2,230
7,978	-	-	28,433
-	-	-	33,880
131	-	52	71,403
-	-	-	2,830
-	-	-	3,912
188	-	-	32,046
<u>8,672</u>	<u>-</u>	<u>52</u>	<u>177,510</u>
791	-	-	12,882
-	-	-	4,667
-	-	1,040	9,481
172	-	-	1,317
<u>963</u>	<u>-</u>	<u>1,040</u>	<u>28,347</u>
-	-	-	3,022
20	-	-	949
<u>20</u>	<u>-</u>	<u>-</u>	<u>3,971</u>
-	-	-	889
-	-	-	668
-	-	-	287
-	-	-	99
-	-	-	2,109
<u>-</u>	<u>-</u>	<u>-</u>	<u>4,052</u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	MAJOR FUNDS			
	GENERAL	STATE	INDIVIDUAL SCHOOLS	CAPITAL PROJECTS
		PUBLIC SCHOOL		
Policy, Leadership and Public Relations:				
Board of Education	\$ 549	\$ -	\$ -	\$ -
Legal Services	2,115	-	-	-
Audit Services	78	-	-	-
Leadership	-	-	-	-
Office of Superintendent	602	315	-	-
Deputy, Associate, Assistant Superintendent	7,533	1,268	-	-
Public Relations and Marketing	1,585	-	-	-
Total Policy, Leadership and Public Relations	<u>12,462</u>	<u>1,583</u>	<u>-</u>	<u>-</u>
Ancillary Services:				
Community Services	-	-	-	-
Nutrition Services	(45)	-	-	-
Total Ancillary Services	<u>(45)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Current Operating Expenditures	<u>381,652</u>	<u>793,483</u>	<u>7,145</u>	<u>-</u>
DEBT SERVICE EXPENDITURES				
Principal	598	-	-	3,805
Interest	35	-	-	-
Total Debt Service Expenditures	<u>633</u>	<u>-</u>	<u>-</u>	<u>3,805</u>
CAPITAL OUTLAY EXPENDITURES				
Building and Site Improvements	-	-	-	95,515
Furniture and Equipment	-	-	-	6,405
Vehicles	-	-	-	7,856
Total Capital Outlay Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>109,776</u>
INTERGOVERNMENTAL EXPENDITURES				
Charter Schools	40,802	-	-	-
Other	-	-	-	-
Total Intergovernmental Expenditures	<u>40,802</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>423,087</u>	<u>793,483</u>	<u>7,145</u>	<u>113,581</u>
REVENUES OVER (UNDER) EXPENDITURES	(586)	46	187	2,580
OTHER FINANCING SOURCES (USES)				
Installment Purchases Issued	-	-	-	7,856
Transfer Out	(215)	(46)	-	-
Total Other Financing Sources (Uses)	<u>(215)</u>	<u>(46)</u>	<u>-</u>	<u>7,856</u>
CHANGE IN NET FUND BALANCE	(801)	-	187	10,436
FUND BALANCE--Beginning of Year	82,799	-	5,054	13,066
FUND BALANCE--End of Year	<u>\$ 81,998</u>	<u>\$ -</u>	<u>\$ 5,241</u>	<u>\$ 23,502</u>

The notes to the basic financial statements are an integral part of this statement.

Continued on Next Page

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

MAJOR FUNDS		NON-MAJOR FUND	
SPECIAL REVENUE	DIRECT FEDERAL GRANTS	STATE ADMINISTERED FEDERAL	TOTAL
\$ -	\$ -	\$ -	\$ 549
1	-	-	2,116
-	-	-	78
-	-	1	1
-	-	-	917
1,864	3	566	11,234
15	-	-	1,600
<u>1,880</u>	<u>3</u>	<u>567</u>	<u>16,495</u>
799	-	-	799
312	-	-	267
<u>1,111</u>	<u>-</u>	<u>-</u>	<u>1,066</u>
<u>31,205</u>	<u>10,641</u>	<u>85,708</u>	<u>1,309,834</u>
-	-	-	4,403
-	-	-	35
<u>-</u>	<u>-</u>	<u>-</u>	<u>4,438</u>
-	-	-	95,515
-	-	-	6,405
-	-	-	7,856
<u>-</u>	<u>-</u>	<u>-</u>	<u>109,776</u>
-	-	-	40,802
-	23	2,500	2,523
<u>-</u>	<u>23</u>	<u>2,500</u>	<u>43,325</u>
<u>31,205</u>	<u>10,664</u>	<u>88,208</u>	<u>1,467,373</u>
26	(3,062)	-	(809)
-	-	-	7,856
-	-	-	(261)
<u>-</u>	<u>-</u>	<u>-</u>	<u>7,595</u>
26	(3,062)	-	6,786
<u>2,230</u>	<u>4,639</u>	<u>-</u>	<u>107,788</u>
<u>\$ 2,256</u>	<u>\$ 1,577</u>	<u>\$ -</u>	<u>\$ 114,574</u>

The notes to the basic financial statements are an integral part of this statement.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES,
EXPENDITURES AND CHANGES IN FUND BALANCE WITH THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2017**
(Amounts expressed in thousands)

Total net change in fund balances-- governmental funds \$ 6,786

Capital outlays to purchase or build capital assets are reported in governmental funds as expenditures. However, for government-wide activities, those costs are shown in the Statement of Net Position and allocated over their estimated useful lives as annual depreciation expenses in the Statement of Activities. This is the amount by which capital outlays exceed the depreciation in the period.

Capital outlay/equipment	\$ 107,989	
Depreciation expense	<u>(66,378)</u>	41,611
Contributions to the pension plan in the current fiscal year are not included on the Statement of Activities.		76,834
Increase in compensated absences		(5,613)
Proceeds from disposal of capital assets		(144)
Loss on disposal of capital assets		(167)
Reduction in obligations under energy contract		548
Increase in pension expense		(99,824)
Increase in installment purchase		(7,857)
Reduction in obligations under capital leases and installment purchase		<u>3,855</u>
Change in net position of governmental activities	\$	<u><u>16,029</u></u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	GENERAL FUND			VARIANCE FROM AMENDED BUDGET
	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	
REVENUES				
State of North Carolina	\$ -	\$ -	\$ -	\$ -
Mecklenburg County	413,494	413,494	413,494	-
U.S. Government Agencies	-	-	-	-
Other	740	1,090	985	(105)
Total Revenues	414,234	414,584	414,479	(105)
EXPENDITURES				
Current Operating Expenditures:				
Instructional Programs:				
Regular	179,793	171,695	169,148	2,547
Special	20,583	23,214	23,214	-
School Leadership	28,295	29,993	29,990	3
Co-Curricular	4,167	4,481	4,481	-
School-Based Support	9,342	10,176	10,165	11
Total Instructional Programs	242,180	239,559	236,998	2,561
Support and Development	6,201	6,186	6,186	-
Special Population Support	3,028	3,145	3,145	-
Technology Support	12,958	13,476	13,476	-
Operational Support	74,090	78,079	77,810	269
Financial and Human Resources	19,331	20,456	20,456	-
Accountability Services	4,211	3,761	3,761	-
System-Wide Pupil Support	4,037	3,798	3,798	-
Policy, Leadership and Public Relations	12,766	12,868	12,858	10
Ancillary Services	254	(45)	(45)	-
Total Current Operating Expenditures	379,056	381,283	378,443	2,840
Intergovernmental Expenditures:				
Charter Schools	42,895	40,803	40,802	1
Other	-	-	-	-
Total Intergovernmental Expenditures	42,895	40,803	40,802	1
Debt Service				
Principal	548	548	548	-
Interest	35	35	35	-
Total Debt Service Expenditures	583	583	583	-
Total Expenditures	422,534	422,669	419,828	2,841
REVENUES OVER (UNDER) EXPENDITURES	(8,300)	(8,085)	(5,349)	2,736
OTHER FINANCING SOURCES (USES):				
Appropriated Fund Balance	8,300	8,300	-	(8,300)
Transfer Out	-	(215)	(215)	-
REVENUES UNDER EXPENDITURES AND OTHER FINANCING SOURCES	\$ -	\$ -	\$ (5,564)	\$ (5,564)

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	STATE PUBLIC SCHOOL FUND			
	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	VARIANCE FROM AMENDED BUDGET
REVENUES				
State of North Carolina	\$ 806,480	\$ 811,166	\$ 791,803	\$ (19,363)
Mecklenburg County	-	-	-	-
U.S. Government Agencies	-	-	-	-
Other	-	-	-	-
Total Revenues	<u>806,480</u>	<u>811,166</u>	<u>791,803</u>	<u>(19,363)</u>
EXPENDITURES				
Current Operating Expenditures:				
Instructional Programs:				
Regular	475,856	483,087	472,254	10,833
Special	130,452	130,370	126,433	3,937
School Leadership	49,805	46,796	46,668	128
Co-Curricular	-	-	-	-
School-Based Support	53,211	52,003	51,442	561
Total Instructional Programs	<u>709,324</u>	<u>712,256</u>	<u>696,797</u>	<u>15,459</u>
Support and Development	815	829	732	97
Special Population Support	640	544	420	124
Technology Support	882	1,659	1,617	42
Operational Support	92,578	93,178	92,060	1,118
Financial and Human Resources	610	884	884	-
Accountability Services	163	63	62	1
System-Wide Pupil Support	109	97	57	40
Policy, Leadership and Public Relations	1,313	1,610	1,582	28
Ancillary Services	46	-	-	-
Total Current Operating Expenditures	<u>806,480</u>	<u>811,120</u>	<u>794,211</u>	<u>16,909</u>
Intergovernmental Expenditures:				
Charter Schools	-	-	-	-
Other	-	-	-	-
Total Intergovernmental Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Debt Service				
Principal	-	-	-	-
Interest	-	-	-	-
Total Debt Service Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>806,480</u>	<u>811,120</u>	<u>794,211</u>	<u>16,909</u>
REVENUES OVER (UNDER) EXPENDITURES	<u>-</u>	<u>46</u>	<u>(2,408)</u>	<u>(2,454)</u>
OTHER FINANCING USES:				
Appropriated Fund Balance	-	-	-	-
Transfer Out	-	(46)	(46)	-
REVENUES UNDER EXPENDITURES AND OTHER FINANCING USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (2,454)</u>	<u>\$ (2,454)</u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	SPECIAL REVENUE			VARIANCE FROM AMENDED BUDGET
	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	
REVENUES				
State of North Carolina	\$ 10,269	\$ 9,773	\$ 10,206	\$ 433
Mecklenburg County	-	-	-	-
U.S. Government Agencies	-	-	-	-
Other	18,162	26,568	21,511	(5,057)
Total Revenues	28,431	36,341	31,717	(4,624)
EXPENDITURES				
Current Operating Expenditures:				
Instructional Programs:				
Regular	2,538	7,920	4,796	3,124
Special	10,064	11,644	10,827	817
School Leadership	464	660	611	49
Co-Curricular	1,299	1,399	1,395	4
School-Based Support	407	438	354	84
Total Instructional Programs	14,772	22,061	17,983	4,078
Support and Development	146	297	213	84
Special Population Support	727	760	669	91
Technology Support	103	3	-	3
Operational Support	8,414	8,685	8,671	14
Financial and Human Resources	1,015	1,233	960	273
Accountability Services	173	68	35	33
System-Wide Pupil Support	-	-	-	-
Policy, Leadership and Public Relations	2,549	2,106	1,746	360
Ancillary Services	532	1,123	1,122	1
Total Current Operating Expenditures	28,431	36,336	31,399	4,937
Intergovernmental Expenditures:				
Charter Schools	-	-	-	-
Other	-	5	-	5
Total Intergovernmental Expenditures	-	5	-	5
Debt Service				
Principal	-	-	-	-
Interest	-	-	-	-
Total Debt Service Expenditures	-	-	-	-
Total Expenditures	28,431	36,341	31,399	4,942
REVENUES OVER EXPENDITURES	-	-	318	318
OTHER FINANCING SOURCES:				
Appropriated Fund Balance	-	-	-	-
Transfer Out	-	-	-	-
REVENUES OVER EXPENDITURES AND OTHER FINANCING SOURCES	\$ -	\$ -	\$ 318	\$ 318

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	DIRECT FEDERAL GRANTS			VARIANCE FROM AMENDED BUDGET
	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	
REVENUES				
U. S. Government Agencies	\$ 11,717	\$ 11,776	\$ 7,602	\$ (4,174)
Total Revenues	<u>11,717</u>	<u>11,776</u>	<u>7,602</u>	<u>(4,174)</u>
EXPENDITURES				
Current Operating Expenditures:				
Instructional Programs:				
Regular	3,660	3,415	3,080	335
Special	7,976	7,021	7,017	4
School-Based Support	55	267	222	45
Total Instructional Programs	<u>11,691</u>	<u>10,703</u>	<u>10,319</u>	<u>384</u>
Support and Development	-	915	847	68
Special Population Support	-	120	119	1
Technology Support	-	-	-	-
Operational Support	-	-	-	-
Financial and Human Resources	-	-	-	-
Accountability Services	26	-	-	-
System-Wide Pupil Support	-	-	-	-
Policy, Leadership and Public Relations	-	3	3	-
Total Current Operating Expenditures	<u>11,717</u>	<u>11,741</u>	<u>11,288</u>	<u>453</u>
Intergovernmental Expenditures:				
Other	-	35	23	12
	<u>-</u>	<u>35</u>	<u>23</u>	<u>12</u>
Total Expenditures	<u>11,717</u>	<u>11,776</u>	<u>11,311</u>	<u>465</u>
REVENUES (UNDER) EXPENDITURES	-	-	(3,709)	(3,709)
OTHER FINANCING SOURCES (USES):				
Appropriated Fund Balance	-	-	-	-
Transfer Out	-	-	-	-
REVENUES UNDER EXPENDITURES AND OTHER FINANCING USES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (3,709)</u>	<u>\$ (3,709)</u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2017

(Amounts expressed in thousands)

	MAJOR FUND	NON-MAJOR FUND	
	CHILD NUTRITION PROGRAM	AFTER SCHOOL ENRICHMENT PROGRAM	TOTAL
ASSETS			
Current Assets			
Cash and Cash Equivalents	\$ 36,537	\$ 6,513	\$ 43,050
Receivables:			
U. S. Government Agencies	2,377	-	2,377
Other	235	44	279
Inventories	2,555	-	2,555
Total Current Assets	<u>41,704</u>	<u>6,557</u>	<u>48,261</u>
Noncurrent Assets			
Capital Assets, Net of Depreciation	<u>7,750</u>	-	<u>7,750</u>
Total Assets	<u>49,454</u>	<u>6,557</u>	<u>56,011</u>
DEFERRED OUTFLOWS OF RESOURCES	<u>5,008</u>	<u>1,817</u>	<u>6,825</u>
LIABILITIES			
Current Liabilities			
Accounts Payable	686	8	694
Accrued Salaries, Wages and Benefits	272	73	345
Unearned Revenue	953	235	1,188
Compensated Absences Due Within One Year	57	45	102
Total Current Liabilities	<u>1,968</u>	<u>361</u>	<u>2,329</u>
Noncurrent Liabilities			
Net Pension Liability	7,684	2,788	10,472
Compensated Absences Due In More Than One Year	1,022	672	1,694
Total Noncurrent Liabilities	<u>8,706</u>	<u>3,460</u>	<u>12,166</u>
Total Liabilities	<u>10,674</u>	<u>3,821</u>	<u>14,495</u>
DEFERRED INFLOWS OF RESOURCES	<u>442</u>	<u>160</u>	<u>602</u>
NET POSITION			
Net Investment in Capital Assets	7,750	-	7,750
Unrestricted Net Position	<u>35,596</u>	<u>4,393</u>	<u>39,989</u>
Total Net Position	<u>\$ 43,346</u>	<u>\$ 4,393</u>	<u>\$ 47,739</u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	MAJOR FUND	NON-MAJOR FUND	
	CHILD NUTRITION PROGRAM	AFTER SCHOOL ENRICHMENT PROGRAM	TOTAL
OPERATING REVENUES			
Food Sales	\$ 11,885	\$ -	\$ 11,885
Participant Fees	-	13,972	13,972
Total Operating Revenues	<u>11,885</u>	<u>13,972</u>	<u>25,857</u>
OPERATING EXPENSES			
Food Cost	27,065	463	27,528
Salaries	22,387	8,835	31,222
Employee Benefits	5,908	2,004	7,912
Materials and Supplies	1,896	243	2,139
Utilities	120	-	120
Depreciation	1,732	-	1,732
Contracted Services	3,484	280	3,764
Indirect Costs	3,498	1,394	4,892
Other	616	258	874
Total Operating Expenses	<u>66,706</u>	<u>13,477</u>	<u>80,183</u>
OPERATING INCOME (LOSS)	<u>(54,821)</u>	<u>495</u>	<u>(54,326)</u>
NON-OPERATING REVENUES			
U. S. Government Subsidy	52,580	-	52,580
U. S. Government Commodities	4,604	-	4,604
Other	29	-	29
Interest Revenues	300	60	360
Total Non-Operating Revenues	<u>57,513</u>	<u>60</u>	<u>57,573</u>
INCOME BEFORE CONTRIBUTIONS AND TRANSFER	<u>2,692</u>	<u>555</u>	<u>3,247</u>
CAPITAL CONTRIBUTIONS	420	-	420
TRANSFER IN	<u>261</u>	<u>-</u>	<u>261</u>
CHANGE IN NET POSITION	3,373	555	3,928
TOTAL NET POSITION--Beginning of Year	<u>39,973</u>	<u>3,838</u>	<u>43,811</u>
TOTAL NET POSITION--End of Year	<u>\$ 43,346</u>	<u>\$ 4,393</u>	<u>\$ 47,739</u>

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	MAJOR FUND	NON-MAJOR FUND	TOTAL
	CHILD NUTRITION PROGRAM	AFTER SCHOOL ENRICHMENT PROGRAM	
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash Received from Participants	\$ 11,934	\$ 14,120	\$ 26,054
Cash Paid to Employees	(27,915)	(10,658)	(38,573)
Cash Paid to Suppliers	(31,584)	(2,664)	(34,248)
Net Cash Provided (Used) In Operating Activities	<u>(47,565)</u>	<u>798</u>	<u>(46,767)</u>
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES			
Non-Operating grants received	52,525	-	52,525
Transfer In	261	-	261
Miscellaneous revenues	29	-	29
Net Cash Provided By Non-Capital Financing Activities	<u>52,815</u>	<u>-</u>	<u>52,815</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Acquisition of Equipment	(303)	-	(303)
Net Cash Used In Capital and Related Financing Activities	<u>(303)</u>	<u>-</u>	<u>(303)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest on Investments	300	60	360
Net Cash Provided By Investing Activities	<u>300</u>	<u>60</u>	<u>360</u>
INCREASE IN CASH AND CASH EQUIVALENTS	5,247	858	6,105
CASH AND CASH EQUIVALENTS--Beginning of Year	31,290	5,655	36,945
CASH AND CASH EQUIVALENTS--End of Year	<u>\$ 36,537</u>	<u>\$ 6,513</u>	<u>\$ 43,050</u>
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:			
Operating Income (Loss)	\$ (54,821)	\$ 495	\$ (54,326)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided (Used) In Operating Activities:			
In Operating Activities:			
Depreciation	1,732	-	1,732
Loss on Disposals	8	-	8
Donated Commodities	4,604	-	4,604
Change in Assets, Deferred Outflows and Inflows of Resources and Liabilities:			
Accounts Receivable	(21)	13	(8)
Inventories	80	-	80
Deferred Outflows of Resources	(4,036)	(1,465)	(5,501)
Accounts Payable	404	(25)	379
Accrued Salaries, Wages and Benefits	-	-	-
Unearned Revenue	70	135	205
Longevity Payable	23	6	29
Compensated Absences	17	49	66
Net Pension Liability	4,707	1,710	6,417
Deferred Inflows of Resources	(332)	(120)	(452)
Total Adjustments	<u>7,256</u>	<u>303</u>	<u>7,559</u>
Net Cash Provided (Used) by Operating Activities	<u>\$ (47,565)</u>	<u>\$ 798</u>	<u>\$ (46,767)</u>
NON-CASH CAPITAL AND RELATED FINANCING ACTIVITIES			
Transfer of Equipment from Other Funds	<u>\$ 420</u>	<u>\$ -</u>	<u>\$ 420</u>

The State Public School Fund paid salaries and benefits of \$46 thousand to administrative personnel of the Child Nutrition Fund during the fiscal year. The General Fund paid \$215 thousand for uncollectible meal sales. The payments are reflected as a transfer on the Statement of Revenues, Expenses and Changes in Fund Net Position, page 29. The Child Nutrition Fund received donated commodities with a value of \$4.6 million during the fiscal year. The receipt of the commodities is recognized as a Non-Operating Revenue. Capital Assets of \$420 thousand were donated to the Child Nutrition Fund.

The notes to the basic financial statements are an integral part of this statement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2017

I. Summary of Significant Accounting Policies

The accounting policies of Charlotte-Mecklenburg Board of Education conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies.

A. Reporting Entity

The Charlotte-Mecklenburg Board of Education (the Board or CMS) is a Local Education Agency empowered by State law [Chapter 115C of the North Carolina General Statutes] with the responsibility to oversee and control the activities related to public school education in Charlotte-Mecklenburg, North Carolina. The Board receives state, local, and federal government funding and must adhere to the legal requirements of each funding entity. Although Mecklenburg County (the County) levies all taxes, the Board determines how the school system will spend the funds generated for schools. The County cannot modify the school system's budget, nor is the County entitled to share in any surpluses or required to finance any deficits of the school system. For these reasons, the Board is not fiscally dependent on the County and therefore is recognized as a primary government.

B. Basis of Presentation

Government-Wide Statements: The Statement of Net Position and the Statement of Activities display information about the Board. These statements include the financial activities of the overall government. Interfund services provided and used are not eliminated in the process of consolidation. These statements distinguish between the *governmental* and *business-type activities* of the Board. Governmental activities generally are financed through intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The Statement of Activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Board and for each function of the Board's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the Board's funds. Separate statements for each fund category – *governmental* and *proprietary* – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as non-major funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

The Board reports the following major governmental funds:

General Fund: The General Fund is the general operating fund of the Board. The General Fund accounts for all financial resources except those that are required to be accounted for in another fund. This fund is the "Local Current Expense Fund," which is mandated by State law [G.S. 115C-426].

State Public School Fund: The State Public School Fund includes appropriations from the Department of Public Instruction for the current operating expenditures of the public school system.

Individual Schools Fund: The Individual Schools Fund includes revenues and expenditures of the activity funds of the individual schools. The primary revenue sources include funds held on the behalf of various clubs and organizations, receipts from athletic events, and proceeds from various fund raising activities. The primary expenditures are for athletic teams, club programs, activity buses, and instructional needs.

Capital Projects Fund: The Capital Projects Fund accounts for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by proprietary funds and trust funds). It is mandated by State law [G.S. 115C-426]. Capital projects are funded by Mecklenburg County appropriations and proceeds of Mecklenburg County bonds issued for public school construction.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2017

Direct Federal Grants Fund: The Direct Federal Grants Fund is used to account for grant monies administered through the US Department of Education, US Department of Health and Human Services and other federal grants from various government agencies.

Special Revenue Fund: The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes including local, state, and federal government grants and private donations received from individual and corporate donors.

The Board reports the following major enterprise fund:

Child Nutrition Program: The Child Nutrition Program is used to account for the food service program within the school system.

C. Measurement Focus and Basis of Accounting

Government-Wide and Proprietary Fund Financial Statements: The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the Board gives (or receives) value without directly receiving (or giving) equal value in exchange, include grants and donations. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental Fund Financial Statements: Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The Board considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end. These could include federal, state, and county grants, and some charges for services. Expenditures are recorded when the related fund liability is incurred, except for claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Acquisitions under capital leases are reported as other financing sources.

Under the terms of grant agreements, the Board funds certain programs by a combination of specific cost-reimbursement grants and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net positions available to finance the program. It is the Board's policy to first apply cost-reimbursement grant resources to such programs and then, general revenues.

All governmental and business-type activities of the Board follow FASB Statements and Interpretations issued on or before November 30, 1989, Accounting Principles Board Opinions, and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements.

D. Budgetary Data

The *North Carolina School Budget and Fiscal Control Act* requires separate budgeting and accounting for resources entitled "Local Current Expense" (General), "State Public School Fund", "Capital Projects", "State Administered Federal Fund", "Special Revenue Fund" and "Direct Federal Grants." These represent the principal operating resources available to the Board. Formal budgetary integration, including encumbrance accounting, is used during the fiscal year for the Governmental Funds. Budgetary comparisons, therefore, are on an encumbered, non-GAAP basis.

(Amounts expressed in thousands)

	General	State Public School Fund	Capital Projects	State Administered Federal Fund	Special Revenue Fund	Direct Federal Grants
Revenues over (under) expenditures and other financing sources (uses), Budgetary Basis	\$ (5,564)	\$ (2,454)	\$ (75,858)	\$ (1,245)	\$ 318	\$ (3,709)
Increase in Insurance Fund Balance	3,355	-	-	-	-	-
Encumbrances at June 30, 2017	51,258	2,454	89,700	1,245	28	1,301
Encumbrances at June 30, 2016	(49,850)	-	(3,406)	-	(320)	(654)
Change in Fund Balance, GAAP Basis	\$ (801)	\$ -	\$ 10,436	\$ -	\$ 26	\$ (3,062)

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2017

CMS operates under an annual balanced budget adopted and administered in accordance with the *North Carolina School Budget and Fiscal Control Act*. The State law promulgates a standard budget format, which defines budgetary control at the fund, purpose/function or project level. The State law also provides for budget amendments and transfers. The budget amounts reported in the financial statements reflect approved amendments and transfers made during the year.

Annual budgets are adopted for all funds, except the individual schools fund, as required by the North Carolina General Statutes. State law for individual school funds requires no budget. All budgets are prepared using the modified accrual basis of accounting. The primary sources of revenues for the General Fund are budgeted allocations and appropriations from the State of North Carolina, Mecklenburg County and the Federal Government. Unexpended allocations from the State of North Carolina generally lapse at the end of the fiscal year; unexpended federal program allocations lapse on the program termination date. If any appropriations from Mecklenburg County are unexpended at the end of the fiscal year, they are included in the ending fund balance of the General Fund.

The appropriations in the various funds are formally budgeted and controlled at the functional level. Expenditures may not legally exceed appropriations at the functional level for all annually budgeted funds. By resolution of the Board, the Financial Officer, with the approval of the Superintendent, is authorized to transfer appropriations within a fund as follows:

- Proposed expenditures from State, Federal, or other sources of revenues, may be amended upon the receipt of information altering the anticipated revenues. A report of such budget amendments shall be made to the Board of Education on a monthly basis.
- Allocations may be transferred within a function with a report of such transfers made to the Board of Education on a monthly basis.
- Transfers between functions or from contingency appropriations may be made with a report of such transfers made to the Board of Education.
- Transfers between funds shall not be made without prior approval of the Board of Education.
- The Board and the Board of County Commissioners must approve transfers to or from the "Capital Outlay" allocation.

North Carolina state law prohibits school systems from raising funds via direct taxation or issuance of debt. Mecklenburg County raises revenue to be used by the school system for capital projects from bond issues. The Board approves capital projects on a project-by-project basis. Although projects may continue for longer than one year, detail budgets, including encumbrance accounting are used to manage the projects. Bonds are available to the school system as project costs become measurable and do not lapse at year-end. Capital project revenues recognized from the State of North Carolina represent funds available to county governments to help them meet public school facility capital needs. The Board obtains state funds through the County on a cost reimbursement basis. The funds do not lapse at year-end.

Over the course of the year, the Board approved budget amendments in the general fund totaling \$350,000. The estimates in the general fund adopted budget for interest revenue were understated and police sales were overstated. The cause of this could be attributed to the increase in interest dollars earned on deposits and the decrease in dollars collected and passed to the school district by the judiciary system.

E. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Fund Equity

1. Deposits

All of the Board's deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with securities held by the Board's agents in the unit's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the Board, these deposits are considered to be held by the agent in the entity's name. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Board or with the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the Board under the Pooling Method, the potential exists for under-collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2017

North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The Board has no policy regarding custodial credit risk for deposits.

On June 30, 2017, \$2.0 million of bank balances were covered by federal depository insurance and \$38.8 million were covered by collateral using the Pooling Method. Cash related to insurance reserves of \$16.8 million is held by the Division of Insurance and Risk Management, City of Charlotte, as administrator, for payment of insurance premiums or claims.

The carrying value of cash and cash equivalents at June 30, 2017 (expressed in thousands) is:

North Carolina Short-Term Investment Fund	\$	159,752
North Carolina Capital Management Trust		568
Cash in Banks		<u>35,558</u>
	\$	<u>195,878</u>

2. Investments

State statutes authorize the Board to invest in obligations of the U.S. Treasury; obligations of any agency of the United States of America, provided the payment of interest and principal of such obligations is fully guaranteed by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; certain non-guaranteed federal agencies; certain issues of commercial paper and banker's acceptances; the North Carolina Capital Management Trust (NCCMT), a SEC-registered (2a-7) money market mutual fund; and the North Carolina Short Term Investment Fund (STIF).

The STIF is managed by the staff of the Department of State Treasurer and operated in accordance with state laws and regulations. It is not registered with the SEC. It consists of an internal portion and an external portion in which the board participates. Investments are restricted to those enumerated in G.S. 147-69.1.

At June 30, 2017, the Board of Education had \$567,779 invested with the North Carolina Capital Management Trust's Term Portfolio which is unrated and has a weighted average maturity of 0.09 years. There was \$159,752,185 invested with the State Treasurer in the Short Term Investment Fund (STIF). The STIF is unrated and has a weighted average maturity of 1.6 years. The Board has no policy for managing interest rate risk or credit risk.

The Board's investments are reported at fair value determined by either quoted market prices or a matrix pricing model. Valuation of the underlying assets is performed by the custodian. Under the authority of G.S. 147-69.3, no unrealized gains or losses of the STIF are distributed to external participants of the fund.

All investments are measured using the market approach. The NCCMT is classified in level 1 of the fair value hierarchy and is valued using directly observable, quoted prices (unadjusted) in active markets for identical assets. The STIF is classified in level 2 of the fair value hierarchy and is valued using prices that are either directly or indirectly observable for an asset or liability.

3. Cash and Cash Equivalents

The Board pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents.

4. Inventories

The Board uses the purchases method to account for inventories in the governmental funds. The inventories of the Board's General Fund consist of expendable materials and supplies, which are recorded as expenditures when purchased. At the end of each fiscal year, inventory and applicable expense accounts are adjusted to reflect actual inventory on hand. The inventories are valued at average cost.

The Board uses the consumption method to account for inventories in the proprietary funds. Inventories consist of food and supplies and are recorded as expenses when consumed.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2017

5. Capital Assets

Donated assets received prior to July 1, 2015 are recorded at their estimated fair value at the date of donation or forfeiture. Donated capital assets received after July 1, 2015 are recorded at acquisition value. All other capital assets are recorded at original cost. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets. Land, buildings and building improvements are recorded at historical cost or estimated historical cost if purchased or constructed.

The County holds title to certain properties, which are reflected as capital assets in the financial statements of the Board. The properties have been deeded to the County to permit the County to receive refunds of sales tax paid for construction costs. Agreements between the County and the Board give the schools full use of the facilities, full responsibility for maintenance of the facilities, and provides that the County will convey title of the property back to the Board, once all restrictions of the financing agreements and all sales tax reimbursement requirements have been met.

It is the policy of the Board to capitalize all capital assets costing \$5,000 or more with an estimated useful life of two or more years. In addition, library books purchased as part of a full library collection for a new school library or library renovation are capitalized. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

	<u>Years</u>
Buildings	35 - 50
Equipment	10 - 12
Library books	7
Vehicles and motorized equipment	6
Computer equipment	3

Land and construction in progress are not depreciated.

6. Deferred Outflows and Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflow of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an expense or expenditure until then. The Board has one item that meets this criterion - contributions made to the pension plan in the current fiscal year. The statement of financial position also reports a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as revenue until then. The Board has several pension related deferrals that meets this criterion.

7. Unearned Revenue

Unearned revenue in the State Public School Fund, Special Revenue Fund and Direct Federal Grants Fund is principally for summer school tuition and programs for which funds have been received but not earned.

Unearned revenue in the Enterprise Funds represents registration and program fees received for the After School Enrichment Program and prepaid lunches for the Child Nutrition Program.

8. Compensated Absences

The Board follows the State's policy for vacation and sick leave. Employees may accumulate up to fifty-five (55) days earned vacation leave with such leave being fully vested when earned. For the Board, the current portion of the accumulated vacation pay is not considered to be material. The Board's liability for accumulated earned vacation and the salary-related payments as of June 30, 2017 is recorded in the government-wide and proprietary fund financial statements on a FIFO basis. An estimate has been made, based on prior years' records, of the current portion of compensated absences. Compensated absences are reported in governmental funds only if there is unused leave still outstanding at year-end following an employee's resignation or retirement.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2017

The sick leave policy of the Board provides for an unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since the board has no obligation for accumulated sick leave until it is actually taken, no accrual for sick leave has been made.

9. Intergovernmental Expenditures

The 1997 North Carolina General Assembly passed legislation creating charter schools, an alternative to traditional public schools. Charter schools are separate entities and are not a component unit of the local school system. As part of the funding for charter schools, the legislation requires a portion of the local county funds designated for education to be redirected to charter schools.

The portion of local county education funds redirected to the charter schools for Mecklenburg County students in 2016 - 2017 was \$40.8 million. The amount was calculated in accordance with the legislation and passed through the Board.

10. Net Position/Fund Balances

Net Position in the government-wide and proprietary fund financial statements is classified as net investment in capital assets; restricted; and unrestricted. Fund Balance noted as restricted net position represent constraints on resources that are either externally imposed by creditors, grantors, contributors, or the law or regulations of other governments, or imposed by law through state statute.

In the governmental fund financial statements, fund balance is composed of four classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent. The government fund types classify fund balances as follows:

Nonspendable Fund Balance – This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Inventories – portion of fund balance that is not an available resource because it represents the year-end balance of ending inventories, which are not spendable resources.

Restricted Fund Balance – This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

Restricted for Stabilization by State Statute – portion of fund balance that is restricted by State Statute [G.S. 115C-425(a)]. The districts reserve for encumbrances and accounts receivables are included in this section.

Restricted for Individual Schools – revenue sources restricted for expenditures for the various clubs and organizations, athletic events, and various fund raising activities for which they were collected.

Restricted for Insurance Claims – portion of fund balance that is restricted to meet claims incurred or expected to be incurred as determined by actuarial studies.

Assigned Fund Balance – This classification includes a portion of fund balance that Charlotte-Mecklenburg Board of Education intends to use for specific purposes.

Special Revenue – portion of fund balance that will be used by special revenue fund activities, as determined by the governing body. A significant portion of the current year special revenue assigned fund balance is for Medicaid Fee for Service reimbursement which will be used for exceptional children support services.

Subsequent Year's Expenditures – portion of fund balance that is appropriated in the next year's budget that is not already classified in restricted or committed. The governing body approves the appropriation; however, the budget ordinance authorizes the Superintendent to transfer appropriations as disclosed in the notes to the basic financial statements at Note I (D).

Unassigned Fund Balance – This classification includes a portion of fund balance that has not been restricted, committed, or assigned to specific purposes. The general fund is the only fund that reports a positive unassigned fund balance amount.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2017

11. Defined Benefit Pension Plan

For purposes of measuring the net pension asset, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' and State Employees' Retirement System (TSERS) and additions to/deductions from TSERS' fiduciary net position have been determined on the same basis as they are reported by TSERS. For this purpose, plan member contributions are recognized in the period in which the contributions are due. The Board's employer contributions are recognized when due and the Board has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of TSERS. Investments are reported at fair value.

12. Capital Assets

Capital asset activity for the year ended June 30, 2017, was as follows (expressed in thousands):

	Beginning Balance 6/30/16	Increases	Decreases & Transfers to In-Service	Ending Balance 6/30/17
Governmental Activities				
Capital assets, not being depreciated:				
Land	\$ 127,349	\$ 2,749	\$ (8)	\$ 130,090
Construction in progress	90,942	95,700	(75,859)	110,783
Total capital assets not being depreciated	218,291	98,449	(75,867)	240,873
Capital assets being depreciated:				
Buildings and Improvements	2,383,729	73,239	(1,075)	2,455,893
Equipment, Library and Vehicles	204,909	12,160	(5,837)	211,232
Total capital assets being depreciated	2,588,638	85,399	(6,912)	2,667,125
Total Assets	2,806,929	183,848	(82,779)	2,907,998
Less accumulated depreciation for:				
Buildings and Improvements	(754,505)	(54,023)	708	(807,820)
Equipment, Library and Vehicles	(146,722)	(12,355)	5,901	(153,176)
Total accumulated depreciation	(901,227)	(66,378)	6,609	(960,996)
Government activities capital assets, net	\$ 1,905,702	\$ 117,470	\$ (76,170)	\$ 1,947,002
Business-type Activities				
Child Nutrition Fund:				
Capital assets being depreciated:				
Equipment & Vehicles	\$ 32,081	\$ 724	\$ (209)	\$ 32,596
Less accumulated depreciation for:				
Equipment & Vehicles	(23,315)	(1,732)	201	(24,846)
Business-type activities capital assets, net	\$ 8,766	\$ (1,008)	\$ (8)	\$ 7,750

Depreciation expense was charged to functions/programs of CMS as follows (expressed in thousands):

Governmental activities:	
Regular Instructional	\$ 62,748
Business Support	3,531
Co-curricular	86
Special Instructional	13
	<u>\$ 66,378</u>

13. Retirement Plan, Other Employment, and Post-Employment Benefits

a. Teachers' and State Employees' Retirement System

Plan Description. The Board is a participating employer in the statewide Teachers' and State Employees' Retirement System (TSERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. TSERS membership is comprised of employees of the State (state agencies and institutions), universities, community colleges, and certain proprietary component units along with the employees of Local Education Agencies

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2017

and charter schools. Article 1 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the TSERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the state Senate, one appointed by the state House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Teachers' and State Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for TSERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, by calling (919) 707-0500, or at www.osc.nc.gov.

Benefits Provided. TSERS provides retirement and survivor benefits. Retirement benefits are determined as 1.82% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation.

General employee plan members are eligible to retire with full retirement benefits at age 65 with five years of creditable service (or 10 years of creditable service for members joining TSERS on or after August 1, 2011), at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service. General employee plan members are eligible to retire with partial retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of creditable service (or 10 years of creditable service for members joining TSERS on or after August 1, 2011). Survivor benefits are available to eligible beneficiaries of members who die while in active service or within 180 days of their last day of service and who have either completed 20 years of creditable service regardless of age or have completed five years of service and have reached age 60 (10 years for members joining on or after August 1, 2011). Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions. The plan does not provide for automatic post-retirement benefit increases. Increases are contingent upon actuarial gains of the plan.

TSERS plan members who are LEOs are eligible to retire with full retirement benefits at age 55 with five years of creditable service as an officer (or 10 years of creditable service for members joining TSERS on or after August 1, 2011), or at any age with 30 years of creditable service. LEO plan members are eligible to retire with partial retirement benefits at age 50 with 15 years of creditable service as an officer. Survivor benefits are available to eligible beneficiaries of LEO members who die while in active service or within 180 days of their last day of service and who also have either completed 20 years of creditable service regardless of age, or have completed 15 years of service as a LEO and have reached age 50, or have completed five years of creditable service as a LEO and have reached age 55, or have completed 15 years of creditable service as a LEO if killed in the line of duty. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions.

Contributions. Contribution provisions are established by General Statute 135-8 and may be amended only by the North Carolina General Assembly. Board employees are required to contribute 6% of their compensation. Employer contributions are actuarially determined and set annually by the TSERS Board of Trustees. The Board's contractually required contribution rate for the year ended June 30, 2017, was 9.98% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year. Contributions to the pension plan from the Board were \$78.4 million for the year ended June 30, 2017.

Refunds of Contributions. Board employees who have terminated service as a contributing member of TSERS, may file an application for a refund of their contributions. By state law, refunds to members with at least five years of service include 4% interest. State law requires a 60 day waiting period after service termination before the refund may be paid. The acceptance of a refund payment cancels the individual's right to employer contributions or any other benefit provided by TSERS.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the Board reported a liability of \$539.2 million for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016. The total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2015. The total pension liability was then rolled forward to the measurement date of June 30, 2016 utilizing update procedures incorporating the actuarial assumptions. The Board's proportion of the net pension liability was based on a projection of the Board's long-term share of future payroll covered by the pension plan, relative to the projected future payroll covered by the pension

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plan of all participating TSERS employers, actuarially determined. At June 30, 2016 and at June 30, 2015, the Board's proportion was 5.9%.

For the year ended June 30, 2017, the Board recognized pension expense of \$101.3 million. At June 30, 2017, the Board reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflow of Resources	Deferred Inflow of Resources
Differences between expected and actual experiences	\$ -	\$ 25,482
Changes in assumptions	79,514	-
Net difference between projected and actual earnings on pension plan investments	192,283	-
Changes in proportion and differences between employer contributions and proportionate share of contributions	1,286	5,513
Employer contributions subsequent to the measurement date	78,355	-
	<u>\$ 351,438</u>	<u>\$ 30,995</u>

\$78.4 million reported as deferred outflows of resources related to pensions resulting from Board contributions subsequent to the measurement date will be recognized as a decrease of the net pension liability in the year ended June 30, 2018. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:

2018	\$ 38,952
2019	40,031
2020	104,146
2021	58,959
	<u>\$ 242,088</u>

Actuarial Assumptions. The total pension liability in the December 31, 2015 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary increases	4.25 to 8.10 percent, including inflation and productivity factor
Investment rate of return	7.25 percent, net of pension plan investment expense, including inflation

The plan currently uses mortality tables that vary by age, gender, employee group (i.e. general, law enforcement officer) and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2015 valuation were based on the results of an actuarial experience study for the period January 1, 2010 through December 31, 2014.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2017

Future ad hoc COLA amounts are not considered to be substantively automatic and are therefore not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class as of June 30, 2016 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Fixed Income	29.0%	1.4%
Global Equity	42.0%	5.3%
Real Estate	8.0%	4.3%
Alternatives	8.0%	8.9%
Credit	7.0%	6.0%
Inflation Protection	6.0%	4.0%
Total	100%	

The information above is based on 30 year expectations developed with the consulting actuary for the 2016 asset liability and investment policy study for the North Carolina Retirement Systems, including TSERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.05%. All rates of return and inflation are annualized.

Discount rate. The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the County's proportionate share of the net pension asset to changes in the discount rate. The following, expressed in thousands, presents the Board's proportionate share of the net pension liability calculated using the discount rate of 7.25 percent, as well as what the Board's proportionate share of the net pension asset or net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.25 percent) or 1-percentage-point higher (8.25 percent) than the current rate:

	1% Decrease Rate (6.25%)	Discount Rate (7.25%)	1% Increase Rate (8.25%)
Board's proportionate share of the net pension liability (asset)	\$1,014,064	\$539,165	\$139,839

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Comprehensive Annual Financial Report (CAFR) for the State of North Carolina.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

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b. Other Postemployment Benefits

1. Healthcare Benefits

Plan Description. The postemployment healthcare benefits are provided through a cost-sharing multiple-employer defined benefit plan administered by the Executive Administrator and the Board of Trustees of the Comprehensive Major Medical Plan (the Plan). The Executive Administrator and the Board of Trustees of the Plan establishes premium rates except as may be established by the General Assembly in an appropriation act. The Plan's benefit and contribution provisions are established by Chapter 135-7, Article 1, and Chapter 135, Article 3 of the General Statutes and may be amended only by the North Carolina General Assembly. By General Statute, the Plan accumulates contributions from employers and any earnings on those contributions in the Retiree Health Benefit Fund. These assets shall be used to provide health benefits to retired and disabled employees and their applicable beneficiaries. These contributions are irrevocable. Also by law, these assets are not subject to the claims of creditors of the employers making contributions to the Plan.

The State of North Carolina issues a publicly available financial report that includes financial statements and required supplementary information for the State's Comprehensive Major Medical Plan (also, referred to as the State Health Plan). An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page <http://www.ncosc.net/> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454 or by email: osc.web.team@osc.nc.gov.

Funding Policy. The Comprehensive Major Medical Plan is administered by the Executive Administrator and Board of Trustees of the Plan, which establishes premium rates except as, may be established by the General Assembly in an appropriation act. The healthcare benefits for retired and disabled employees are the same as for active employees, except that the coverage becomes secondary when former employees become eligible for Medicare. For employees first hired on and after October 1, 2006, future coverage as retired employees is subject to the requirement that the future retiree have 20 or more years of retirement service credit in order to receive coverage on a noncontributory basis. Employees first hired on and after October 1, 2006 with 10 but less than 20 years of retirement service credit are eligible for coverage on a partially contributory basis. For such future retirees, the State will pay 50% of the State Health Plan's total noncontributory premium. For employees hired before October 1, 2006, healthcare benefits are provided to retirees (at no charge to the retirees) who have at least five years of contributing retirement membership prior to disability or retirement. In addition, persons who became surviving spouses of retirees prior to October 1, 1986, receive the same coverage as retirees at the State's expense.

Contributions are determined as a percentage of covered monthly payrolls. Annually, the monthly contribution rates to the Plan, which are intended to finance benefits and administrative expenses on a pay-as-you-go basis, are determined by the General Assembly in the Appropriations Bill. For the fiscal years ended June 30, 2017, 2016, and 2015, the School Board paid all annual required contributions to the Plan for postemployment healthcare benefits of \$45.6 million, \$41.3 million, and \$40.0 million, respectively. These contributions represented 5.8%, 5.6%, and 5.5% of covered payroll, respectively.

2. Long-term Disability Benefits

Plan Description. Short-term and long-term disability benefits are provided through the Disability Income Plan of North Carolina (DIPNC), a cost-sharing, multiple-employer defined benefit plan. The DIPNC is administered by the Board of Trustees of the Teachers' and State Employees' Retirement System. Long-term disability benefits are payable as another postemployment benefit from DIPNC after the conclusion of the short-term disability period or after salary continuation payments cease, whichever is later, for as long as an employee is disabled. Benefit and contribution provisions are established by Chapter 135, Article 6, of the General Statutes and may be amended only by the North Carolina General Assembly. The Plan accumulates contributions from employers and any earnings on those contributions in the Disability Income Plan Trust Fund. The plan does not provide for automatic post-retirement benefit increases.

The State of North Carolina issues a publicly available financial report that includes financial statements and required supplementary information for the DIPNC. An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page <http://www.ncosc.net/> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

Funding Policy. An employee is eligible to receive long-term disability benefits provided the following requirements are met: (1) the employee has five or more years of contributing membership service in the Teachers' and State Employees' Retirement System of North Carolina, earned within 96 months prior to the end of the short-term

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disability period or cessation of salary continuation payments, whichever is later; (2) the employee must make application to receive long-term benefits within 180 days after the conclusion of the short-term disability period or after salary continuation payments cease or after monthly payments for Workers' Compensation cease (excluding monthly payments for permanent partial benefits), whichever is later; (3) the employee must be certified by the Medical Board to be mentally or physically disabled for the further performance of his/her usual occupation; (4) the disability must have been continuous, likely to be permanent, and incurred at the time of active employment; (5) the employee must not be eligible to receive an unreduced retirement benefit from the Retirement System; and (6) the employee must terminate employment as a permanent, full-time employee. An employee is eligible to receive an unreduced retirement benefit from the Retirement System after (1) reaching the age of 65 and completing five years of creditable service, or (2) reaching the age of 60 and completing 25 years of creditable service, or (3) completing 30 years of creditable service, at any age.

For members with five or more years of membership service as of July 31, 2007, the monthly long-term disability benefit is equal to 50% of one-twelfth of an employee's annual base rate of compensation last payable to the participant or beneficiary prior to the beginning of the short-term disability period, plus the like percentage of one twelfth of the annual longevity payment to which the participant or beneficiary would be eligible. The monthly benefits are subject to a maximum of \$3,000 per month reduced by any primary Social Security disability benefits and by monthly payments for Workers' Compensation to which the participant or beneficiary may be entitled. The monthly benefit shall be further reduced by the amount of any monthly payments from the Department of Veterans Affairs, any other federal agency or any payments made under the provisions of G.S.127A-108, to which the participant or beneficiary may be entitled on account of the same disability. Provided in any event, the benefits payable shall be no less than \$10 a month. When an employee qualifies for an unreduced service retirement allowance from the Retirement System, the benefits payable from DIPNC will cease, and the employee will commence retirement under the TSERS. For members who obtain five years of membership service on or after August 1, 2007, the monthly long-term disability benefit is reduced by the primary Social Security retirement benefit to which you might be entitled should you become age 62 during the first 36 months. After the first 36 months of the long-term disability period, the long-term disability benefit is reduced by an amount equal to a primary Social Security disability benefit. If approved for long-term disability benefits, an irrevocable election may be made to forfeit the long-term disability benefit and retire on an early service retirement allowance or receive a return of contributions from the Retirement System. When an employee qualifies for an unreduced service retirement allowance from the Retirement System, the benefits payable from DIPNC will cease, and the employee will commence retirement under the TSERS.

The Board's contributions are established in the Appropriations Bill by the General Assembly. Benefit and contribution provisions are established by Chapter 135, Article 6, of the General Statutes and may be amended only by the North Carolina General Assembly. The contributions cannot be separated between the amounts that relate to other postemployment benefits and employment benefits for active employees.

Those individuals who are receiving extended short-term disability benefit payments cannot be separated from the number of members currently eligible to receive disability benefits as another postemployment benefit. For the fiscal years ended June 30, 2017, 2016, and 2015, the Board paid all annual required contributions to the DIPNC for disability benefits of \$3.0 million, \$3.0 million, and \$3.0 million, respectively. These contributions represented 0.4%, 0.4%, and 0.4% of covered payroll, respectively.

Death benefits are provided through the Death Benefit Trust Plan (Death Plan) for member of the Plan, a multiple-employer State administered cost-sharing plan funded on a one-year term cost basis. Lump sum death benefits are provided to employees (1) who die in active State service after one year of contributing membership service in the Plan, or (2) who die within 180 days after the retirement or termination of State service and have at least one year of contributing membership service in the Plan at the time of death. The death benefit payment is equal to the employee's sequentially highest 12 months' salary during the 24 months prior to death, but must be a least \$25,000 and no more than \$50,000.

Charlotte-Mecklenburg Schools does provide benefit eligible employees with paid basic term life insurance of \$10,000. Employees who are permanent full-time or part-time employees are eligible to receive the paid benefit. The benefit does not continue post-employment. The benefit is paid in the event of the employee's death while employed with CMS to the employee's designated beneficiary.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS

For the Year Ended June 30, 2017

14. Commitments and Contingencies

State law requires that all contracts be recorded as encumbrances when signed. At year end, the Board's commitments with contractors for school construction totaled approximately \$67.7 million. These commitments will be funded by future revenues from Mecklenburg County.

CMS is involved in various pending and threatened claims and legal actions pertaining to the normal course of business activities. In the opinion of CMS's management, the ultimate resolution of these contingencies individually or in the aggregate will not have a material adverse effect on CMS's financial position.

CMS receives funds from state and federal grantor agencies that require periodic audits of the grant funds. Certain costs may be questioned during the audits as to appropriateness under the grant terms, and such questioned costs could result in a refund of grant monies to the grantor agency. CMS's management believes any required refunds resulting from such audits would be immaterial.

15. Risk Management

On July 1, 1993, the Board established a Self-Funded Loss Program (the Program) administered by the Risk Management Division of the City of Charlotte Finance Department. The Program includes the following areas of risks: Commercial General Liability, Automobile Liability and Physical Damage, and Workers' Compensation. Property and other insurance coverage is purchased for risks that are best covered by an independent insurance carrier. There has been minimal change in the level of insurance coverage between years and no settlements by independent carriers have exceeded insurance coverage in the last three years.

The Program establishes a Loss Fund for accumulating resources to meet the financial needs of the Program not otherwise covered by insurance contracts. Contributions will be made to the fund as needed, preferably annually, in amounts believed to be sufficient to meet claims incurred or expected to be incurred as determined by actuarial studies. Payments for claims under the terms of the Program are limited to a total of \$1 million per any one occurrence for General Liability and Automobile Liability, \$500,000 per any one claim for Workers Compensation and \$25,000 per any one claim for property damage.

The Program is reported as part of the General Fund. The excess of revenues over expenditures in the amount of \$3,355,771 results in the increase in retained earnings from fiscal year 2016. The gain increases the prior year's net position of \$4.11 million to \$7.47 million.

The claims liability related to self-insurance in the General Fund for the current and prior year is based on GASB Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Claims liabilities are based on the estimated ultimate cost of settling the claims, which includes incremental claim adjustment expenditures/expenses (i.e. outside legal assistance) and estimated recoveries on unsettled claims as required by GASB Statement No. 30. The current portion of the claims liability was determined by using the average of the claims paid over the past three years. The changes in the claims liability are as follows:

	2017	2016
Claims liability, Beginning of year	\$ 9,922	\$ 9,325
Payments	(3,028)	(2,727)
Additions	2,509	3,324
Claims liability, End of year	<u>\$ 9,403</u>	<u>\$ 9,922</u>

In accordance with G.S. 115C-442, the Board's employees who have custody of the Board's monies at any given time are performance bonded through a commercial surety bond. The finance officer is bonded for \$250,000. The remaining employees who have access to funds are bonded under a blanket bond for \$250,000.

16. Long-Term Obligations

a. Operating Leases

The Board has various annual lease agreements principally for office equipment, which are classified as operating leases. Operating lease expense for the year ended June 30, 2017 totaled \$1.3 million.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
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For the Year Ended June 30, 2017

b. Installment Purchases

The Board is authorized to finance the purchase of school buses under G.S. 115C-528(a). Session law 2003-284, section 7.25 authorized the State Board of Education to allot monies for the payment, on financing contracts entered into pursuant to G.S. 115C-528. The State has accepted the bid to purchase Thomas Built Buses through a special third party financing arrangement.

The future minimum payment of the installment purchase as of June 30, 2017 (expressed in thousands), is as follows:

<u>Year Ending June 30</u>	<u>Government Activities</u>
2018	\$ 3,266
2019	2,007
2020	1,773
<hr/>	
Total Payments	<u>\$ 7,046</u>

c. Compensated Absences

The Board follows the State's policy for vacation leave. Employees may accumulate up to fifty-five (55) days earned vacation leave with such leave being fully vested when earned. Compensated absences as of June 30, 2017 are as follows:

Government Activities	\$	77,015
Proprietary Funds	\$	1,796

d. Energy Performance Contract

The Board has an Energy Performance Contract Agreement for the purpose of furnishing certain professional services designed to reduce energy consumption and operational costs. The agreement is financed by Wells Fargo Bank. Energy savings resulting from the project are expected to equal or exceed the total costs payable.

The annual debt service requirements for the Energy Performance Contract Agreement (expressed in thousands) are as follows:

<u>Year Ending</u>	<u>Principal</u>	<u>Interest</u>
2018	567	15

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e. Long-Term Obligation Activity (expressed in thousands)

The following is a summary of changes in the Board's long-term obligations outstanding for the fiscal year ended June 30, 2017:

Governmental activities:	Beginning Balance	Increases	Decreases	Ending Balance	Current Portion
Capitalized leases	\$ 50	\$ -	\$ 50	\$ -	\$ -
Claims liability	9,922	2,509	3,028	9,403	3,949
Installment purchase	2,995	7,856	3,805	7,046	3,266
Net pension liability	205,217	323,476	-	528,693	-
Compensated absences	71,402	7,484	1,871	77,015	4,804
Energy performance	1,115	-	548	567	567
Total Governmental	\$ 290,701	\$ 341,325	\$ 9,302	\$ 622,724	\$ 12,586
Business-type activities:					
Net pension liability	4,056	6,416	-	10,472	-
Compensated absences	1,729	67	-	1,796	102
Total Business	\$ 5,785	\$ 6,483	\$ -	\$ 12,268	\$ 102

Compensated absences for governmental activities are typically liquidated by the general and other governmental funds.

17. Interfund Balances and Activity (expressed in thousands)

Transfers to/from other funds for the year ended June 30, 2017, consist of the following:	Amount
From the State Public School Fund to the Child Nutrition Fund for administrative costs	\$ 46
From the General Fund to the Child Nutrition Fund for uncollectible meals sales	215
	<u>\$ 261</u>

18. Fund Balance (expressed in thousands)

The Board of Education has a revenue spending practice that provides guidance for programs with multiple revenue sources. The Finance Officer will use resources in the following hierarchy: bond proceeds, federal funds, state funds, local board of education funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance and lastly, unassigned fund balance. The Finance Officer has the authority to deviate from this policy if it is in the best interest of the Board of Education.

The following schedule provides management and citizens with information on the portion of General fund balance that is available for appropriation.

Total fund balance – General Fund	\$ 81,998
Less:	
Inventories	1,062
Stabilization by State Statute	53,361
Insurance Claims	7,473
Appropriated Fund Balance in 2018 budget	6,404
Remaining Fund Balance	<u>\$ 13,698</u>

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
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19. Encumbrances (expressed in thousands)

Encumbrances are amounts needed to pay any commitments related to purchase orders and contracts that remain unperformed at year-end.

General Fund	\$	51,258
State Public School Fund	\$	2,454
Capital Projects Fund	\$	89,700
State Administered Federal Fund	\$	1,245
Special Revenue Fund	\$	28
Direct Federal Grants Fund	\$	1,301

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Required Supplementary Information

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF THE BOARD'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
TEACHERS' AND STATE EMPLOYEES' RETIREMENT SYSTEM
FOR THE LAST FOUR FISCAL YEARS*
 (Amounts expressed in thousands)

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Board's proportion of the net pension liability (asset)	5.866%	5.679%	5.698%	5.666%
Board's proportionate share of the net pension liability (asset)	\$ 539,165	\$ 209,272	\$ 66,800	\$ 344,002
Board's covered-employee payroll	\$ 751,856	\$ 736,769	\$ 695,981	\$ 704,973
Board's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	71.71%	28.40%	9.60%	48.80%
Plan fiduciary net position as a percentage of the total pension liability	87.32%	94.64%	98.24%	90.60%

* The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30. Due to implementation of GASB 68, Accounting and Financial Reporting for Pensions, information is not required to be presented retroactively. This schedule will not present 10 years' worth of information until fiscal year 2024.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHEDULE OF BOARD CONTRIBUTIONS
TEACHERS' AND STATE EMPLOYEES' RETIREMENT SYSTEM
FOR THE LAST FOUR FISCAL YEARS**

(Amounts expressed in thousands)

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$ 78,355	\$ 68,385	\$ 66,636	\$ 60,166
Contributions in relation to the contractually required contribution	<u>78,355</u>	<u>68,385</u>	<u>66,636</u>	<u>60,166</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
 Board's covered-employee payroll	 \$ 788,109	 \$ 751,856	 \$ 736,769	 \$ 695,981
 Contributions as a percentage of covered-employee payroll	 9.94%	 9.10%	 9.04%	 8.64%

* Due to implementation of GASB 68, Accounting and Financial Reporting for Pensions, information is not required to be presented retroactively. This schedule will not present 10 years' worth of information until fiscal year 2024.

CHARLOTTE MECKLENBURG BOARD OF EDUCATION
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
CAPITAL PROJECTS FUND
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	BUDGET	ACTUAL	VARIANCE FROM BUDGET
REVENUES			
Mecklenburg County:			
Appropriation	\$ 24,705	\$ 10,961	\$ (13,744)
Land Proceeds	5,800	5,800	-
Capital Improvement Fund	253,541	88,453	(165,088)
	<u>284,046</u>	<u>105,214</u>	<u>(178,832)</u>
State:			
School Bus	3,805	3,805	-
	<u>3,805</u>	<u>3,805</u>	<u>-</u>
Other:			
Sale of School Property	6,464	6,464	-
Insurance Proceeds on Property			
Damage and Loss	100	100	-
Interest	184	184	-
Other	393	394	1
	<u>7,141</u>	<u>7,142</u>	<u>1</u>
Total Revenues	<u>294,992</u>	<u>116,161</u>	<u>(178,831)</u>
EXPENDITURES			
Land and Buildings:			
Land:			
Purchase of New Sites	31,213	978	30,235
Buildings:			
General Contracts	142,676	124,139	18,537
Heating Contracts	4,502	4,293	209
Electrical Contracts	2,098	1,167	931
Plumbing Contracts	792	569	223
Architect Fees	19,594	14,826	4,768
Miscellaneous Contracts	79,069	21,128	57,941
	<u>248,731</u>	<u>166,122</u>	<u>82,609</u>
Improvements to Sites	6,782	4,100	2,682
Furniture, Fixtures and Equipment	12,778	9,459	3,319
Vehicles	4,074	11,360	(7,286)
Total Expenditures	<u>303,578</u>	<u>192,019</u>	<u>111,559</u>
REVENUES UNDER EXPENDITURES	<u>(8,586)</u>	<u>(75,858)</u>	<u>(67,272)</u>
OTHER FINANCING SOURCES			
Appropriated Fund Balance	8,586	-	(8,586)
REVENUES OVER (UNDER) EXPENDITURES AND OTHER FINANCING SOURCES (USES)	<u>\$ -</u>	<u>\$ (75,858)</u>	<u>\$ (75,858)</u>

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - BUDGET AND ACTUAL
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	CHILD NUTRITION PROGRAM			AFTER SCHOOL ENRICHMENT PROGRAM		
	BUDGET	ACTUAL	VARIANCE	BUDGET	ACTUAL	VARIANCE
OPERATING REVENUES						
Food Sales	\$ 11,117	\$ 11,885	\$ (768)	\$ -	\$ -	\$ -
Participant Fees	-	-	-	13,681	13,972	291
Total Operating Revenues	<u>11,117</u>	<u>11,885</u>	<u>(768)</u>	<u>13,681</u>	<u>13,972</u>	<u>291</u>
OPERATING EXPENSES						
Food Costs	27,899	27,065	834	601	463	138
Salaries and Benefits	28,296	28,295	1	10,839	10,839	-
Other Operating Expenses	11,331	9,614	1,717	2,270	2,175	95
Depreciation	1,732	1,732	-	-	-	-
Total Operating Expenses	<u>69,258</u>	<u>66,706</u>	<u>2,552</u>	<u>13,710</u>	<u>13,477</u>	<u>233</u>
OPERATING INCOME (LOSS)	<u>(58,141)</u>	<u>(54,821)</u>	<u>3,320</u>	<u>(29)</u>	<u>495</u>	<u>524</u>
NON-OPERATING REVENUES:						
U.S. Government Subsidy	52,580	52,580	-	-	-	-
U.S. Government Commodities	4,559	4,604	45	-	-	-
Other	21	29	8	-	-	-
Interest Income	300	300	-	29	60	31
Total Non-Operating Revenues	<u>57,460</u>	<u>57,513</u>	<u>53</u>	<u>29</u>	<u>60</u>	<u>31</u>
INCOME (LOSS) BEFORE TRANSFER	<u>(681)</u>	<u>2,692</u>	<u>3,373</u>	<u>-</u>	<u>555</u>	<u>555</u>
OTHER FINANCING SOURCES:						
Capital Contributions	420	420	-	-	-	-
Transfer In	261	261	-	-	-	-
Total Other Financing Sources	<u>681</u>	<u>681</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
CHANGE IN NET POSITION	<u>\$ -</u>	<u>3,373</u>	<u>\$ 3,373</u>	<u>\$ -</u>	<u>555</u>	<u>\$ 555</u>
NET POSITION--Beginning of Year		<u>39,973</u>			<u>3,838</u>	
NET POSITION--End of Year		<u>\$ 43,346</u>			<u>\$ 4,393</u>	

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL - STATE ADMINISTERED FEDERAL FUND
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2017
(Amounts expressed in thousands)

	BUDGET	ACTUAL	VARIANCE FROM BUDGET
REVENUES			
U. S. Government Agencies	\$ 109,075	\$ 87,288	\$ (21,787)
Total Revenues	<u>109,075</u>	<u>87,288</u>	<u>(21,787)</u>
EXPENDITURES			
Current Operating Expenditures:			
Instructional Programs:			
Regular	8,878	5,125	3,753
Special	82,166	70,460	11,706
School Leadership	128	88	40
School-Based Support	7,807	4,807	3,000
Total Instructional Programs	<u>98,979</u>	<u>80,480</u>	<u>18,499</u>
Support and Development	854	419	435
Special Population Support	4,107	3,319	788
Operational Support	114	54	60
Financial and Human Resources	1,279	1,194	85
Policy, Leadership and Public Relations	635	567	68
Ancillary Services	9	-	9
Total Current Operating Expenditures	<u>105,977</u>	<u>86,033</u>	<u>19,944</u>
Intergovernmental Expenditures:			
Other	3,098	2,500	598
Total Intergovernmental Expenditures	<u>3,098</u>	<u>2,500</u>	<u>598</u>
Total Expenditures	<u>109,075</u>	<u>88,533</u>	<u>20,542</u>
REVENUES UNDER EXPENDITURES	<u>\$ -</u>	<u>\$ (1,245)</u>	<u>\$ (1,245)</u>

COMPREHENSIVE ANNUAL

FINANCIAL REPORT

Statistical Section

STATISTICAL SECTION
(UNAUDITED)

This section of Charlotte Mecklenburg Schools' Comprehensive Annual Financial Report presents detailed information for understanding what the information in the financial statements, note disclosures, and required supplementary information says about CMS' overall financial health.

Contents **Page**

Financial Trends.....54-92

These schedules provide trend information to help the reader understand how CMS' financial performance and well-being have changed over time.

Revenue Capacity.....93-95

Since CMS revenues are primarily provided by Mecklenburg County, these schedules on the county's revenue sources are relevant to an understanding of Mecklenburg County's most significant local revenue source, the property tax.

Debt Capacity.....96

Since CMS construction funding is primarily provided by Mecklenburg County, these schedules of the county's debt capacity assist the reader in assessing the affordability of Mecklenburg County's current levels of outstanding debt and Mecklenburg County's ability to issue additional debt in the future.

Demographic and Economic Information.....97-98

Details found in these schedules offer demographic and economic indicators to aid the reader in understanding the environment within which CMS' financial activities take place.

Operating Information.....99-109

These schedules contain select operating indicators to help the reader understand how the information in CMS' financial report relates to the services CMS provides and the activities it performs.

Charlotte-Mecklenburg Board of Education

Facts and About

Mecklenburg County, North Carolina

Charlotte-Mecklenburg was first settled by Scots-Irish immigrants in the 1740's. The County of Mecklenburg was established in 1762 and the City of Charlotte was incorporated in 1768. The city was named for Queen Charlotte, wife of England's King George III. The county was named for her birthplace, the German principality of Mecklenburg.

Charlotte grew as a crossroads of commerce with effective government and a strong business environment. In 1799, America's first major gold discovery occurred near Charlotte. The city quickly became the center of gold production in the United States until the California Gold Rush of 1849.

The Charlotte area became industrialized in the late 19th century when the "Cotton Mill Campaign" brought the textile industry from the New England area to the Carolinas. The first graded school system was established in Charlotte in 1882 with an enrollment of 500. Prior to that there had been a separate male academy and female institute. By 1903, over half of the textile production in the United States was located within a 100 mile radius of Charlotte. The Charlotte school system had grown to 2,600 pupils, the largest school system south of Baltimore.

By 1949, the Charlotte school system had an enrollment of 20,000 students and employed 672 staff. Railroads and the early development of an excellent state highway system encouraged the development of wholesale and distribution facilities in Charlotte to serve the Carolinas and Southeastern United States. Today, because of on-going attention to transportation development, over half of the population of the United States can be reached from Charlotte within one hour's flight time or one day by truck.

In 1960, the city and county school systems were consolidated resulting in the Charlotte-Mecklenburg Board of Education.

Facts of interest about the Charlotte-Mecklenburg Schools:

County area served	527 square miles
Number of schools	
Elementary	94
Middle	27
High	30
PreK – 8	6
K – 8	7
K – 12	1
6 – 12	2
Alternative Schools	3
Number of support facilities	13
Class Size:	
Grades K-3	19 student average
Grades 4-9	23 student average
Grades 10-12	23 student average
Pupil Transportation data:	
Total number of buses	1,048
Total average number of students transported daily	90,662
Average miles traveled daily	120,500
Average number of routes	1,048
Cost per mile	\$3.43

A Profile of Charlotte-Mecklenburg Schools

Charlotte-Mecklenburg Schools serves just under 150,000 students and has experienced continued enrollment growth for the past few years. The district is consolidated and serves students who live in the city of Charlotte, in Mecklenburg County, and in all the small towns and communities throughout the county.

Charlotte-Mecklenburg Schools does not discriminate against any person on the basis of sex, national origin, race, ethnic background, color, religion, age or disability in any of its educational or employment programs or activities.

The district operates 94 elementary schools, 27 middle schools, 30 high schools, six PreK-8 schools, seven K-8 schools, one K-12 school, two 6-12 schools and three alternative schools.

ORGANIZATION

The Charlotte-Mecklenburg Board of Education has nine members, three elected at large and six elected by district. Members serve four-year terms. The Board appoints the superintendent.

The district is administratively divided into nine geographic communities. Under this plan, each school becomes more closely aligned with the community it serves. It puts resources and administration closer to the parents and other members of the public. Learning community superintendents are assigned administrative responsibilities for these sections. There is a rich variety of school offerings that address the learning styles and interests of all students. Many schools use new and innovative techniques and strategies, and technology is emphasized in all schools.

Performance standards have been developed for all grades and courses and criterion-referenced tests ensure that high standards are maintained. Site-based management is an expectation for all schools.

ELEMENTARY SCHOOLS

CMS provides free kindergarten. Attendance is not required but is strongly recommended. Students must be five years old on or before August 31 to be eligible for kindergarten.

The elementary curriculum is standardized to ensure that each child receives a quality education in the basics of language arts, social studies, math, science, health and physical education. A strong emphasis is placed on literacy in the primary grades and computers are used in all elementary schools.

MIDDLE SCHOOLS

Middle schools, for grades six through eight, use a team approach where each instructional team teaches one group of students. This allows teachers to personalize instruction and helps ease the transition from elementary school.

The middle school instructional program emphasizes language arts, math, science and social studies while allowing students to explore interests through Career and Technical Education, fine arts, and foreign language courses. There is a diversified program of physical activities which includes intramural sports.

MAGNET SCHOOLS

Charlotte-Mecklenburg Schools is committed to the magnet school concept, with nine magnet programs operating in 47 schools. Each program focuses on an area of special interest such as Visual and Performing Arts, STEM, World Language, and IB, or an instructional style such as Montessori or traditional. Selection is based on application, with more than 25,000 students attending magnet programs. The district also offers both virtual and blended learning opportunities through its eLearning Academy and iMeck program. In recent years, CMS added four middle colleges and two early colleges to its portfolio, allowing students the

A Profile of Charlotte-Mecklenburg Schools

opportunity to earn their high school diploma while pursuing an associate's degree or up to two years of transferable college credit.

HIGH SCHOOLS

Charlotte-Mecklenburg Schools has stringent graduation requirements. A hybrid form of the 4 x 4 scheduling format is used in high schools.

High schools offer a variety of courses from those that reinforce basic skills to advanced ones. Students may earn college credits in general education or career-specific courses through a special agreement with Central Piedmont Community College.

54 percent of the system's high school students, compared to only 46 percent nationwide, take the Scholastic Aptitude Test (SAT). Local scores are above the national average but below the state average. Programs are in place in each high school to help students boost their scores. All 10th-graders take the preliminary SAT as exposure to the actual test.

ADDITIONAL PROGRAMS

The school system provides services to students with special education needs. Programs operate for students who meet eligibility in the following areas: intellectually impaired, learning disabled, traumatic brain injury, emotionally disabled, orthopedic impairment, autism spectrum disorder, speech language impairment, visual impairment, deafness, hearing impairment or other health impairment. Most services are provided in the regular school setting. Services are also provided in separate programs located at Metro School and Lincoln Heights Academy.

Services are also provided in separate programs at Dolly Tate Teenage Parent Services for pregnant students, Performance Learning Center (PLC) for students who prefer a smaller learning environment than our comprehensive high schools, A Child's Place for students whose families are homeless, Turning Point Academy for students at risk of dropping out, and

Northwest School of the Arts for the artistically talented. The district also has a number of schools that are career-focused such as Hawthorne Academy of Health Sciences.

A program also is available for students whose native language is not English. The English as a Second Language program concentrates on helping students adjust to a new language and culture so they can be successful in a regular classroom setting.

BEFORE- AND AFTER-SCHOOL CARE

Mecklenburg County has a high percentage of working parents. As a result, before- and after-school care for children is a challenge for many parents.

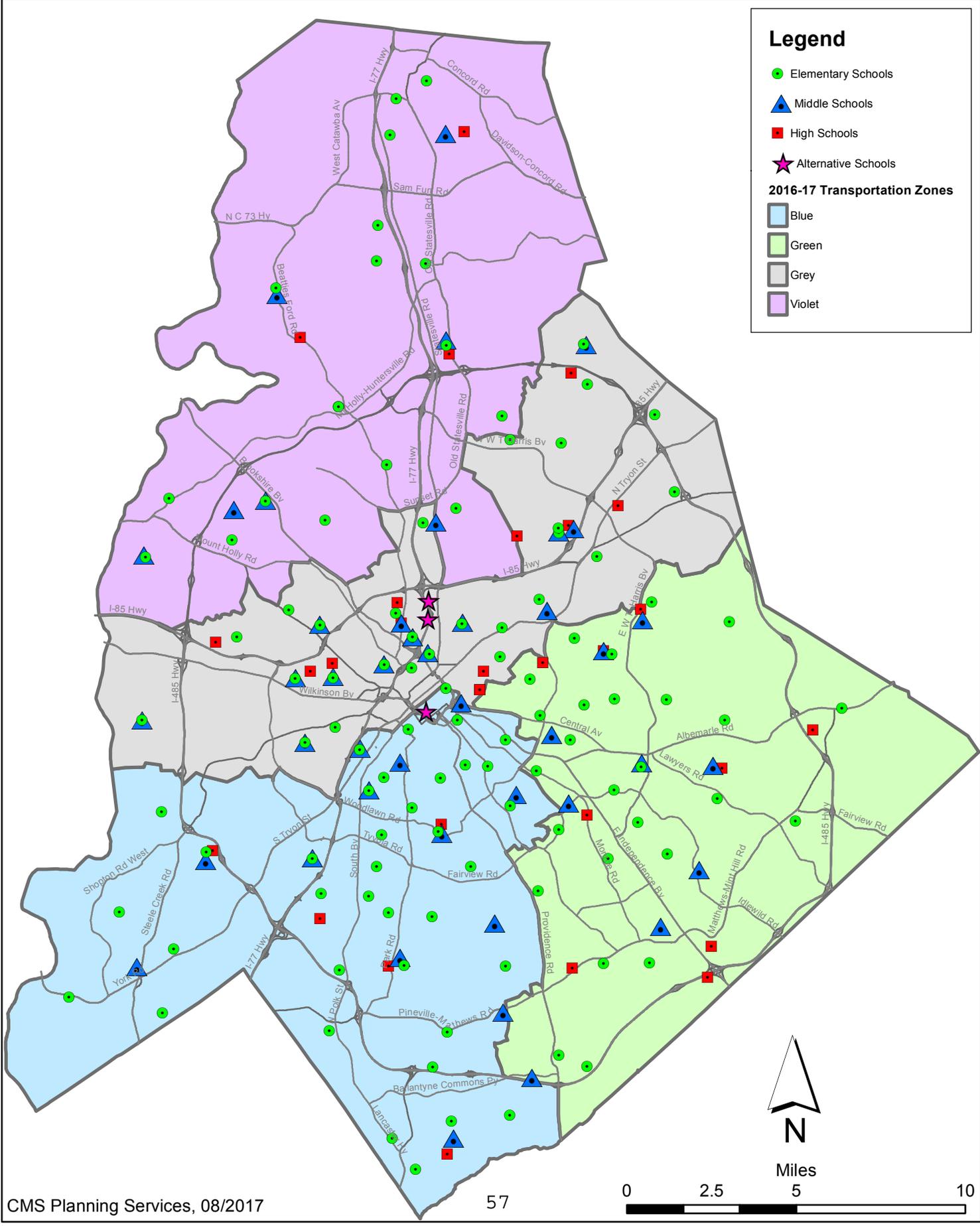
Therefore, before-school and after-school care is provided at many schools. The programs serve children in pre-kindergarten through middle school for a weekly fee.

The programs offer students supervised recreational, snack and homework time and opportunities for cultural enrichment.

PRE-KINDERGARTEN PROGRAM

The pre-kindergarten program, initiated in 1996, serves more than 3,800 four-year-olds. This innovative and creative full-day program focusing on language development and literacy is designed for children who demonstrate educational need. The program is funded by federal and local sources.

Charlotte-Mecklenburg Board of Education 2016-2017 School / Program Locations



Legend

- Elementary Schools
- ▲ Middle Schools
- High Schools
- ★ Alternative Schools

2016-17 Transportation Zones

- Blue
- Green
- Grey
- Violet

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
COMPARATIVE AVERAGE DAILY MEMBERSHIP - SCHOOLS AND SPECIAL PROGRAMS
FOR THE YEARS ENDED JUNE 30, 2017 AND 2016**

	ADM 2017	ADM 2016		ADM 2017	ADM 2016
PRESCHOOL PROGRAMS:					
Distributed Sites	3,811	3,760	Montclair	440	430
Total Preschool Programs	<u>3,811</u>	<u>3,760</u>	Myers Park Traditional	673	688
			Nathaniel Alexander	828	813
ELEMENTARY SCHOOLS:			Nations Ford	795	750
Albemarle Road	1,139	1,172	Newell	864	868
Allenbrook	570	539	Oakdale	676	685
Bain	924	966	Oakhurst STEAM	626	588
Ballantyne	872	887	Olde Providence	720	726
Barnette	740	667	Palisades Park	832	732
Barringer	578	600	Park Road Montessori	433	455
Berewick	724	665	Parkside	394	438
Beverly Woods	763	781	Paw Creek	554	528
Billingsville	324	306	Pineville	786	807
Blythe	1,114	1,127	Pinewood	509	481
Briarwood	758	740	Piney Grove	820	865
Chantilly Montessori	271	265	Polo Ridge	1,024	1,077
Clear Creek	549	623	Providence Spring	944	904
Cornelius	617	651	Rama Road	604	579
Cotswold	817	837	Reedy Creek	804	818
Croft Community	584	633	River Gate	811	824
Crown Point	701	701	River Oaks	585	630
David Cox Road	597	682	Sedgefield	378	398
Davidson	723	721	Selwyn	857	874
Devonshire	612	656	Shamrock Gardens	485	463
Dilworth	733	731	Sharon	835	815
Eastover	434	415	Smithfield	663	677
Elizabeth Lane	1,093	1,032	Starmount	455	453
Elizabeth Traditional	529	531	Statesville Road	564	556
Elon Park	1,150	1,123	Steele Creek	774	786
Endhaven	733	728	Sterling	667	656
First Ward	549	516	Stoney Creek	801	834
Grand Oak	601	583	Torrence Creek	597	526
Greenway Park	520	581	Trillium Springs Montessori	122	108
Hawk Ridge	922	932	Tuckaseegee	784	820
Hickory Grove	636	630	University Meadows	680	653
Hidden Valley	1,009	982	University Park Creative Arts	482	455
Highland Creek	636	708	Whitewater	796	807
Highland Mill Montessori	227	219	Winding Springs	907	902
Highland Renaissance	504	523	Windsor Park	773	784
Hornets Nest	633	668	Winget Park	457	472
Huntersville	820	766	Winterfield	691	696
Huntingtowne Farms	786	737	Total Elementary Schools	<u>64,543</u>	<u>64,836</u>
Idlewild	995	957			
Irwin Academic Center	483	499	PreK-8:		
J.H. Gunn	757	816	Ashley Park PreK-8	562	583
J.V. Washam	1,043	1,015	Berryhill	700	695
Joseph W. Grier	808	804	Druid Hills	577	606
Lake Wylie	689	659	Mountain Island Lake	915	889
Lansdowne	576	600	Reid Park	898	802
Lawrence Orr	718	692	Walter G. Byers	495	483
Lebanon Road	771	807	Total PreK-8 Schools	<u>4,147</u>	<u>4,058</u>
Long Creek	468	463			
Mallard Creek	660	761			
Matthews	924	985			
McAlpine	491	519			
McKee Road	528	551			
Merry Oaks	650	663			

Source: Charlotte-Mecklenburg Schools Planning Services. Membership for the ninth month of the 2016-2017 school year.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
COMPARATIVE AVERAGE DAILY MEMBERSHIP - SCHOOLS AND SPECIAL PROGRAMS
FOR THE YEARS ENDED JUNE 30, 2017 AND 2016**

	ADM 2017	ADM 2016		ADM 2017	ADM 2016
K-8 SCHOOLS:			Olympic, Math, Engineering, Tech & Sci	617	598
Bruns	721	812	Olympic, Renaissance School of Arts	583	607
Collinswood Language	765	756	Olympic, Tech Entre & Adv Manufacturing	347	204
E.E. Waddell Language	1,371	1,373	Performance Learning Center	201	238
John M. Morehead STEM	1,046	1,066	Phillip O. Berry Academy of Technology	1,504	1,616
Oaklawn Language	547	512	Providence	2,020	1,960
Thomasboro	721	720	Rocky River	1,510	1,600
Westerly Hills	519	602	South Mecklenburg	2,906	2,777
Total K-8 Schools	<u>5,690</u>	<u>5,841</u>	West Charlotte	1,432	1,453
MIDDLE SCHOOLS:			West Mecklenburg	1,675	1,850
Albemarle Road	1,156	1,165	William Amos Hough	2,516	2,516
Alexander Graham	1,423	1,389	Zebulon B. Vance	1,644	1,584
Bailey	1,672	1,590	Total High Schools	<u>40,606</u>	<u>39,549</u>
Carmel	1,096	1,045	6-12 SCHOOLS:		
Community House	1,806	1,771	Cochrane Collegiate	809	725
Coulwood STEM	651	667	Northwest School of the Arts	1,024	983
Crestdale	774	802	Total 6-12 Schools	<u>1,833</u>	<u>1,708</u>
Eastway	926	915	K-12 SCHOOLS:		
Francis Bradley	1,078	1,082	Marie G. Davis Military	662	680
J.M. Alexander	744	792	Total K-12 Schools	<u>662</u>	<u>680</u>
James Martin	1,075	1,055	ALTERNATIVE SCHOOLS:		
Jay M. Robinson	1,152	1,098	Lincoln Heights	86	104
Kennedy	918	773	Metro School	229	243
Martin Luther King, Jr.	963	1,044	Turning Point	316	317
McClintock	1,040	912	Total Alternative Schools	<u>631</u>	<u>664</u>
Mint Hill	1,210	1,163	TOTAL AVERAGE DAILY		
Northeast	651	700	MEMBERSHIP (ADM)	<u>146,394</u>	<u>145,154</u>
Northridge	713	740	(Does not include Pre-K)		
Piedmont	1,074	1,028	TOTAL AVERAGE DAILY		
Quail Hollow	915	934	ATTENDANCE (ADA)	<u>137,501</u>	<u>139,957</u>
Randolph	1,141	1,133	ADA/ADM		
Ranson	945	968		<u>93.9%</u>	<u>96.4%</u>
Ridge Road	1,263	1,195			
Sedgefield	782	723			
South Charlotte	882	878			
Southwest	1,389	1,392			
Whitewater	843	864			
Total Middle Schools	<u>28,282</u>	<u>27,818</u>			
HIGH SCHOOLS:					
Ardrey Kell	2,952	2,819			
Butler	2,058	2,054			
Cato Middle College	237	188			
Charlotte Engineering Early College	262	184			
East Mecklenburg	1,839	1,760			
eLearning	178	-			
Garinger	1,749	1,666			
Harding University	1,531	1,481			
Harper Middle College	108	-			
Hawthorne Academy of Health Sciences	167	127			
Hopewell	1,582	1,618			
Independence	2,333	2,339			
Levine Middle College	235	184			
Mallard Creek	2,457	2,468			
Myers Park	2,906	2,753			
North Mecklenburg	2,100	1,935			
Olympic, Biotech, Health & Public Admin	569	567			
Olympic, Executive Leadership	388	403			

Source: Charlotte-Mecklenburg Schools Planning Services. Membership for the ninth month of the 2016-2017 school year.

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
NET POSITION BY COMPONENTS
FOR THE LAST TEN FISCAL YEARS
(Amounts expressed in thousands)

	Fiscal Year				
	<u>6/30/2008</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>6/30/2011</u>	<u>6/30/2012</u>
Governmental activities					
Net Investment in capital assets	\$ 1,635,624	\$ 1,806,272	\$ 1,842,883	\$ 1,809,700	\$ 1,768,069
Restricted	3,123	3,111	3,197	69,707	70,163
Unrestricted	<u>20,837</u>	<u>18,380</u>	<u>37,392</u>	<u>(13,592)</u>	<u>(8,893)</u>
Total governmental activities net position	<u>1,659,584</u>	<u>1,827,763</u>	<u>1,883,472</u>	<u>1,865,815</u>	<u>1,829,339</u>
Business-type activities					
Net Investment in capital assets	8,904	9,524	10,706	10,341	9,714
Unrestricted	<u>15,065</u>	<u>17,003</u>	<u>20,731</u>	<u>24,663</u>	<u>29,494</u>
Total business-type activities net position	<u>23,969</u>	<u>26,527</u>	<u>31,437</u>	<u>35,004</u>	<u>39,208</u>
Primary government					
Net Investment in capital assets	1,644,528	1,815,796	1,853,589	1,820,041	1,777,783
Restricted	3,123	3,111	3,197	69,707	70,163
Unrestricted	<u>35,902</u>	<u>35,383</u>	<u>58,123</u>	<u>11,071</u>	<u>20,601</u>
Total primary government net position	<u>\$ 1,683,553</u>	<u>\$ 1,854,290</u>	<u>\$ 1,914,909</u>	<u>\$ 1,900,819</u>	<u>\$ 1,868,547</u>

Continued on next page

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
NET POSITION BY COMPONENTS
FOR THE LAST TEN FISCAL YEARS
(Amounts expressed in thousands)

	Fiscal Year				
	<u>6/30/2013</u>	<u>6/30/2014</u>	<u>6/30/2015</u>	<u>6/30/2016</u>	<u>6/30/2017</u>
Governmental activities					
Net Investment in capital assets	\$ 1,794,832	\$ 1,830,641	\$ 1,872,793	\$ 1,902,658	\$ 1,939,956
Restricted	55,711	57,893	62,675	76,176	93,170
Unrestricted	<u>(31,498)</u>	<u>(37,853)</u>	<u>(278,217)</u>	<u>(232,388)</u>	<u>(270,651)</u>
Total governmental activities net position	<u>1,819,045</u>	<u>1,850,681</u>	<u>1,657,251</u>	<u>1,746,446</u>	<u>1,762,475</u>
Business-type activities					
Net Investment in capital assets	8,920	8,477	9,016	8,766	7,750
Unrestricted	<u>29,440</u>	<u>30,205</u>	<u>27,739</u>	<u>35,045</u>	<u>39,989</u>
Total business-type activities net position	<u>38,360</u>	<u>38,682</u>	<u>36,755</u>	<u>43,811</u>	<u>47,739</u>
Primary government					
Net Investment in capital assets	1,803,752	1,839,118	1,881,809	1,911,424	1,947,706
Restricted	55,711	57,893	62,675	76,176	93,170
Unrestricted	<u>(2,058)</u>	<u>(7,648)</u>	<u>(250,478)</u>	<u>(197,343)</u>	<u>(230,662)</u>
Total primary government net position	<u>\$ 1,857,405</u>	<u>\$ 1,889,363</u>	<u>\$ 1,694,006</u>	<u>\$ 1,790,257</u>	<u>\$ 1,810,214</u>

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE LAST TEN FISCAL YEARS**
(Amounts expressed in thousands)

	<u>Fiscal Year</u>				
<u>Functions/Programs</u>	<u>6/30/2008</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>6/30/2011</u>	<u>6/30/2012</u>
Primary government:					
EXPENSES					
Governmental Activities:					
Instructional Programs					
Regular	\$ 592,396	\$ 660,155	\$ 575,153	\$ 583,406	\$ 626,593
Special	187,856	197,082	190,130	196,333	193,693
School Leadership	67,007	68,850	64,696	65,811	66,231
Co-Curricular	12,277	11,702	11,287	11,787	11,805
School-Based Support	59,148	54,521	54,238	51,180	49,344
Support and Development	5,794	5,882	5,728	5,662	5,304
Special Population Support	7,304	6,575	6,619	6,662	6,655
Technology Support	12,667	14,962	16,628	15,076	14,313
Operational Support	178,293	185,100	158,984	167,760	167,319
Financial and Human Resources	26,658	28,940	25,963	28,654	27,919
Accountability Services	5,710	8,407	6,568	7,791	7,480
System-Wide Pupil Support	3,502	3,542	3,054	2,950	3,227
Policy, Leadership and Public Relations	15,460	14,101	13,710	10,429	11,434
Community Services	1,224	1,376	1,527	1,017	986
Debt Service-Interest	2,601	6,455	238	9,485	3,709
Total Governmental Activities Expenses	<u>1,177,897</u>	<u>1,267,650</u>	<u>1,134,523</u>	<u>1,164,003</u>	<u>1,196,012</u>
Business Type Activities:					
After School Program	15,092	15,579	14,085	14,211	12,002
Child Nutrition	58,103	60,686	59,035	60,862	60,496
Total Business Type Activities Expenses	<u>73,195</u>	<u>76,265</u>	<u>73,120</u>	<u>75,073</u>	<u>72,498</u>
TOTAL PRIMARY GOVERNMENT EXPENSES	<u>1,251,092</u>	<u>1,343,915</u>	<u>1,207,643</u>	<u>1,239,076</u>	<u>1,268,510</u>
REVENUES					
Governmental Activities:					
Charges for services:					
Instructional Programs - Regular	382	510	355	559	538
Community Services	904	1,397	1,682	1,797	1,975
Operating Grants and Contributions	76,709	82,807	145,049	161,565	121,101
Total Governmental Activities Revenues	<u>77,995</u>	<u>84,714</u>	<u>147,086</u>	<u>163,921</u>	<u>123,614</u>
Business Type Activities:					
Charges for services:					
After School Program	15,110	15,647	14,583	14,718	13,156
Child Nutrition	23,193	22,842	20,301	18,216	16,627
Operating Grants and Contributions:					
After School Program	84	-	-	-	-
Child Nutrition	34,416	38,039	40,583	44,225	46,072
Capital Grants and Contributions:					
Child Nutrition	2,162	1,309	1,777	765	170
Total Business Type Activities Revenues	<u>74,965</u>	<u>77,837</u>	<u>77,244</u>	<u>77,924</u>	<u>76,025</u>
TOTAL PRIMARY GOVERNMENT REVENUES	<u>152,960</u>	<u>162,551</u>	<u>224,330</u>	<u>241,845</u>	<u>199,639</u>

Continued on next page

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE LAST TEN FISCAL YEARS**
(Amounts expressed in thousands)

	<u>Fiscal Year</u>				
<u>Functions/Programs</u>	<u>6/30/2013</u>	<u>6/30/2014</u>	<u>6/30/2015</u>	<u>6/30/2016</u>	<u>6/30/2017</u>
Primary government:					
EXPENSES					
Governmental Activities:					
Instructional Programs					
Regular	\$ 674,212	\$ 658,029	\$ 690,385	\$ 705,467	\$ 780,834
Special	197,054	203,086	215,586	217,382	241,720
School Leadership	71,219	72,628	62,045	71,223	79,038
Co-Curricular	12,337	12,700	12,663	13,100	13,329
School-Based Support	56,544	58,368	57,790	58,872	66,734
Support and Development	5,526	5,515	6,998	6,700	8,505
Special Population Support	6,605	6,944	6,770	6,911	7,881
Technology Support	15,447	15,169	16,209	14,498	15,319
Operational Support	182,972	168,947	163,761	173,325	187,220
Financial and Human Resources	27,139	27,683	32,305	26,077	31,124
Accountability Services	6,854	6,164	4,475	4,087	4,038
System-Wide Pupil Support	3,248	3,145	2,909	3,772	4,124
Policy, Leadership and Public Relations	12,847	15,579	15,535	15,183	16,784
Community Services	1,142	1,262	873	1,289	1,085
Debt Service-Interest	653	582	354	173	85
Total Governmental Activities Expenses	<u>1,273,799</u>	<u>1,255,801</u>	<u>1,288,658</u>	<u>1,318,059</u>	<u>1,457,820</u>
Business Type Activities:					
After School Program					
	12,585	13,718	12,106	12,239	13,477
Child Nutrition					
	66,554	65,004	65,527	64,891	66,706
Total Business Type Activities Expenses	<u>79,139</u>	<u>78,722</u>	<u>77,633</u>	<u>77,130</u>	<u>80,183</u>
TOTAL PRIMARY GOVERNMENT EXPENSES	<u>1,352,938</u>	<u>1,334,523</u>	<u>1,366,291</u>	<u>1,395,189</u>	<u>1,538,003</u>
REVENUES					
Governmental Activities:					
Charges for services:					
Instructional Programs - Regular	815	138	960	558	537
Community Services	969	1,032	2,112	1,770	1,694
Operating Grants and Contributions	120,477	99,024	111,283	102,429	114,040
Total Governmental Activities Revenues	<u>122,261</u>	<u>100,194</u>	<u>114,355</u>	<u>104,757</u>	<u>116,271</u>
Business Type Activities:					
Charges for services:					
After School Program	13,426	12,678	13,141	13,295	13,972
Child Nutrition	16,035	15,204	11,908	12,109	11,885
Operating Grants and Contributions:					
After School Program	-	-	-	-	-
Child Nutrition	48,207	49,737	55,334	57,479	57,213
Capital Grants and Contributions:					
Child Nutrition	-	790	214	743	420
Total Business Type Activities Revenues	<u>77,668</u>	<u>78,409</u>	<u>80,597</u>	<u>83,626</u>	<u>83,490</u>
TOTAL PRIMARY GOVERNMENT REVENUES	<u>199,929</u>	<u>178,603</u>	<u>194,952</u>	<u>188,383</u>	<u>199,761</u>

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**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE LAST TEN FISCAL YEARS**
(Amounts expressed in thousands)

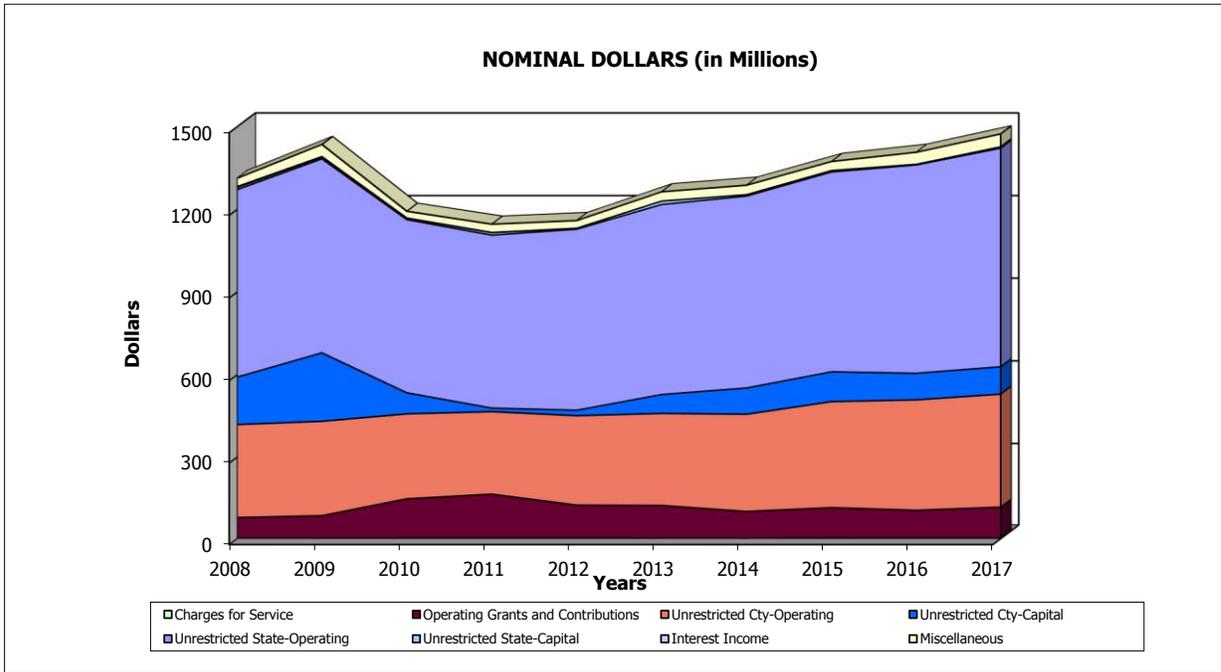
	<u>Fiscal Year</u>				
	<u>6/30/2008</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>6/30/2011</u>	<u>6/30/2012</u>
Net (Expense)/Revenue					
Governmental Activities	(1,099,902)	(1,182,936)	(987,437)	(1,000,082)	(1,072,398)
Business Type Activities	<u>1,770</u>	<u>1,572</u>	<u>4,124</u>	<u>2,851</u>	<u>3,527</u>
TOTAL PRIMARY GOVERNMENT NET EXPENSES	<u>(1,098,132)</u>	<u>(1,181,364)</u>	<u>(983,313)</u>	<u>(997,231)</u>	<u>(1,068,871)</u>
General Revenues and Other Changes in Net Position					
Unrestricted State Appropriations-Operating	680,075	704,112	628,705	627,573	657,062
Unrestricted State Appropriations-Capital	7,298	5,825	4,267	8,859	3,028
Unrestricted Mecklenburg County Appropriations-Operating	341,367	346,367	311,067	302,250	327,880
Unrestricted Mecklenburg County Appropriations-Capital	172,293	248,610	76,519	13,019	19,832
Interest Income	4,148	2,684	1,500	911	676
Miscellaneous	30,271	44,064	24,716	30,330	27,961
Transfers	<u>(515)</u>	<u>(535)</u>	<u>(517)</u>	<u>(517)</u>	<u>(517)</u>
Total Governmental Activities	<u>1,234,937</u>	<u>1,351,127</u>	<u>1,046,257</u>	<u>982,425</u>	<u>1,035,922</u>
Business Type Activities					
Interest Income	633	451	269	199	160
Transfers	<u>515</u>	<u>535</u>	<u>517</u>	<u>517</u>	<u>517</u>
Total Business Type Activities Revenues	<u>1,148</u>	<u>986</u>	<u>786</u>	<u>716</u>	<u>677</u>
TOTAL PRIMARY GOVERNMENT	<u>1,236,085</u>	<u>1,352,113</u>	<u>1,047,043</u>	<u>983,141</u>	<u>1,036,599</u>
Change in Net Position					
Governmental Activities	135,035	168,191	58,820	(17,657)	(36,476)
Business Type Activities	<u>2,918</u>	<u>2,558</u>	<u>4,910</u>	<u>3,567</u>	<u>4,204</u>
TOTAL PRIMARY GOVERNMENT	<u>\$ 137,953</u>	<u>\$ 170,749</u>	<u>\$ 63,730</u>	<u>\$ (14,090)</u>	<u>\$ (32,272)</u>

Continued on next page

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE LAST TEN FISCAL YEARS
(Amounts expressed in thousands)

	<u>Fiscal Year</u>				
	<u>6/30/2013</u>	<u>6/30/2014</u>	<u>6/30/2015</u>	<u>6/30/2016</u>	<u>6/30/2017</u>
Net (Expense)/Revenue					
Governmental Activities	(1,151,538)	(1,155,607)	(1,174,303)	(1,213,302)	(1,341,549)
Business Type Activities	(1,471)	(313)	2,964	6,496	3,307
TOTAL PRIMARY GOVERNMENT NET EXPENSES	<u>(1,153,009)</u>	<u>(1,155,920)</u>	<u>(1,171,339)</u>	<u>(1,206,806)</u>	<u>(1,338,242)</u>
General Revenues and Other Changes in Net Position					
Unrestricted State Appropriations-Operating	689,568	696,584	725,253	756,161	793,362
Unrestricted State Appropriations-Capital	12,409	4,691	4,835	1,654	3,805
Unrestricted Mecklenburg County Appropriations-Operating	337,433	356,545	388,237	404,286	413,494
Unrestricted Mecklenburg County Appropriations-Capital	68,748	95,420	108,232	96,538	99,414
Interest Income	405	403	491	789	1,278
Miscellaneous	33,198	34,117	32,637	43,416	46,486
Transfers	(517)	(517)	(517)	(347)	(261)
Total Governmental Activities	<u>1,141,244</u>	<u>1,187,243</u>	<u>1,259,168</u>	<u>1,302,497</u>	<u>1,357,578</u>
Business Type Activities					
Interest Income	106	118	134	213	360
Transfers	517	517	517	347	261
Total Business Type Activities Revenues	<u>623</u>	<u>635</u>	<u>651</u>	<u>560</u>	<u>621</u>
TOTAL PRIMARY GOVERNMENT	<u>1,141,867</u>	<u>1,187,878</u>	<u>1,259,819</u>	<u>1,303,057</u>	<u>1,358,199</u>
Change in Net Position					
Governmental Activities	(10,294)	31,636	84,865	89,195	16,029
Business Type Activities	(848)	322	3,615	7,056	3,928
TOTAL PRIMARY GOVERNMENT	<u>\$ (11,142)</u>	<u>\$ 31,958</u>	<u>\$ 88,480</u>	<u>\$ 96,251</u>	<u>\$ 19,957</u>

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM REVENUES BY SOURCE - GOVERNMENT-WIDE
FOR THE LAST TEN FISCAL YEARS**

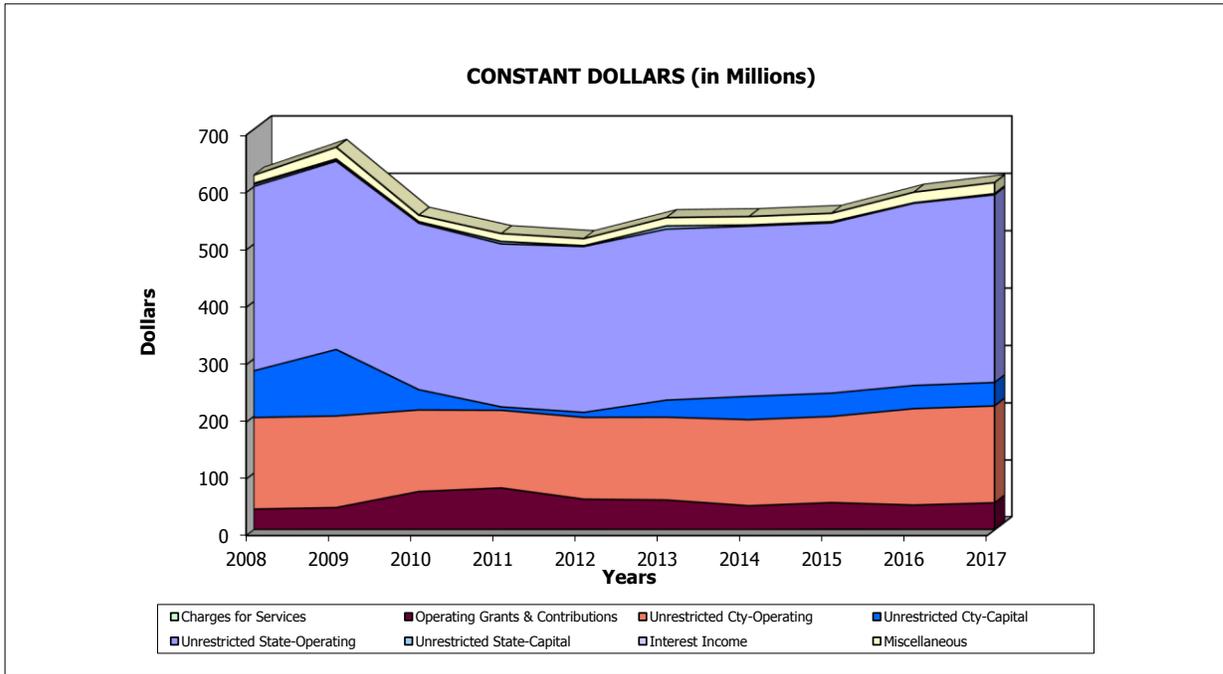


NOMINAL DOLLARS (in Millions)									
Year	Total	Program Revenue		General Revenues					
		Charges for Services	Operating Grants and Contributions	Unrestricted County Appropriations - Operating	Unrestricted County Appropriations - Capital	Unrestricted State Appropriations - Operating	Unrestricted State Appropriations - Capital	Interest Income	Miscellaneous
2008	1,312.8	1.3	76.7	341.4	172.1	680.1	7.3	4.1	29.8
2009	1,435.8	1.9	82.8	346.4	248.6	704.1	5.8	2.7	43.5
2010	1,193.3	2.0	145.0	311.1	76.5	628.7	4.3	1.5	24.2
2011	1,146.4	2.4	161.6	302.2	13.0	627.6	8.9	0.9	29.8
2012	1,159.5	2.5	121.1	327.9	19.8	657.1	3.0	0.7	27.4
2013	1,264.0	1.8	120.5	337.4	68.7	689.6	12.4	0.4	33.2
2014	1,287.9	1.2	99.0	356.5	95.4	696.6	4.7	0.4	34.1
2015	1,374.0	3.1	111.3	388.2	108.2	725.3	4.8	0.5	32.6
2016	1,407.6	2.3	102.4	404.3	96.5	756.2	1.7	0.8	43.4
2017	1,474.0	2.2	114.0	413.5	99.4	793.3	3.8	1.3	46.5

NOTES:
Miscellaneous Revenue includes Miscellaneous and Transfers.

Nominal dollars reflect actual dollars of the period of the transaction.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM REVENUES BY SOURCE - GOVERNMENT-WIDE
FOR THE LAST TEN FISCAL YEARS**



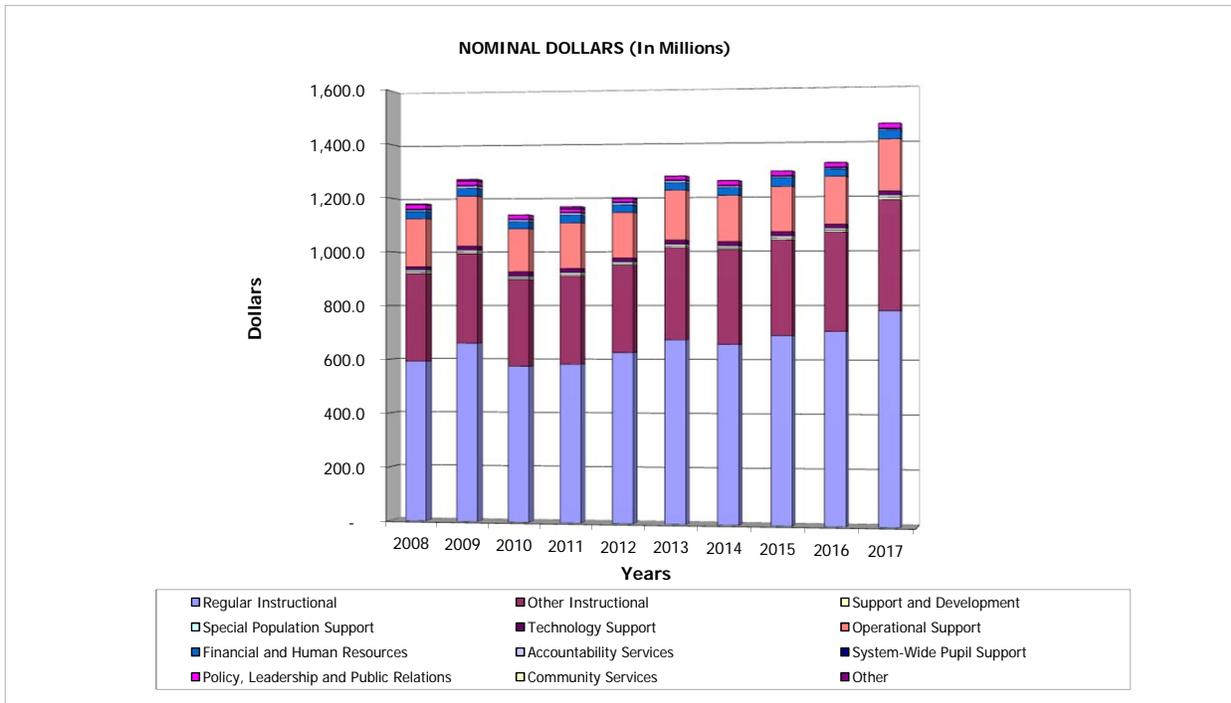
CONSTANT DOLLARS (in Millions)									
Year	Total	Program Revenue		General Revenues					
		Charges for Services	Operating Grants and Contributions	Unrestricted County Appropriations - Operating	Unrestricted County Appropriations - Capital	Unrestricted State Appropriations - Operating	Unrestricted State Appropriations - Capital	Interest Income	Miscellaneous
2008	620.2	0.6	36.2	161.3	81.3	321.3	3.5	1.9	14.1
2009	669.0	0.9	38.6	161.4	115.8	328.0	2.7	1.3	20.3
2010	550.6	0.9	66.9	143.5	35.3	290.1	2.0	0.7	11.2
2011	518.5	1.1	73.1	136.6	5.9	283.9	4.0	0.4	13.5
2012	509.5	1.1	53.2	144.1	8.7	288.8	1.3	0.3	12.0
2013	546.3	0.8	52.1	145.8	29.7	298.0	5.4	0.2	14.3
2014	548.1	0.5	42.1	151.7	40.6	296.5	2.0	0.2	14.5
2015	553.8	1.3	47.0	151.7	40.6	296.5	2.0	0.2	14.5
2016	590.7	1.0	43.0	169.7	40.4	317.4	0.7	0.3	18.2
2017	607.4	0.9	47.0	170.4	40.9	326.9	1.6	0.5	19.2

NOTES:

Miscellaneous Revenue includes Miscellaneous and Transfers.

Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM EXPENDITURES BY SOURCE - GOVERNMENT-WIDE
FOR THE LAST TEN FISCAL YEARS**



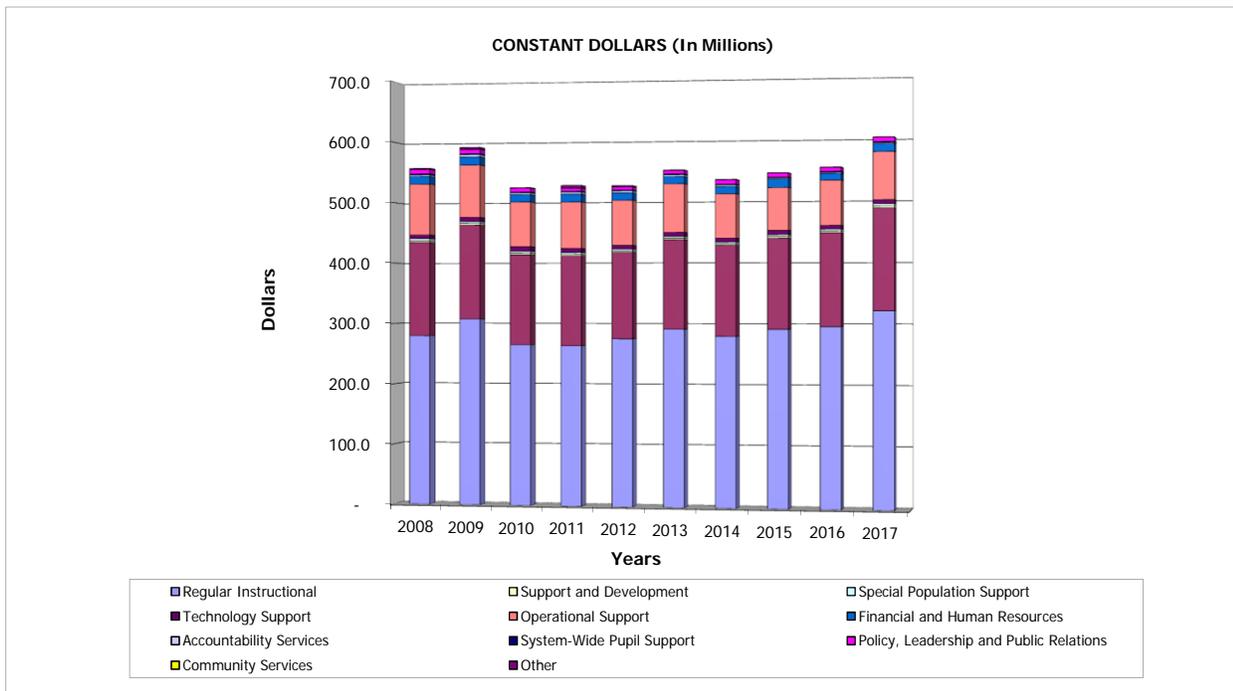
NOMINAL DOLLARS (in Millions)													
Year	Total	Regular Instructional	Other Instructional	Support and Development	Special Population Support	Technology Support	Operational Support	Financial and Human Resources	Accountability Services	System-Wide Pupil Support	Policy, Leadership and Public Relations	Community Services	Other
2008	1,178.0	592.4	326.3	5.8	7.3	12.7	178.3	26.7	5.7	3.5	15.5	1.2	2.6
2009	1,267.6	660.0	332.2	5.9	6.6	15.0	185.1	28.9	8.4	3.5	14.1	1.4	6.5
2010	1,134.5	575.1	320.4	5.7	6.6	16.6	159.0	26.0	6.6	3.1	13.7	1.5	0.2
2011	1,164.0	583.4	325.1	5.7	6.7	15.1	167.8	28.6	7.8	2.9	10.4	1.0	9.5
2012	1,196.0	626.6	321.1	5.3	6.7	14.3	167.3	27.9	7.5	3.2	11.4	1.0	3.7
2013	1,273.8	674.2	337.2	5.5	6.6	15.4	183.0	27.1	6.9	3.2	12.9	1.1	0.7
2014	1,255.8	658.0	346.8	5.5	6.9	15.2	168.9	27.7	6.2	3.1	15.6	1.3	0.6
2015	1,288.7	690.4	348.1	7.0	6.8	16.2	163.8	32.3	4.5	2.9	15.5	0.9	0.3
2016	1,318.1	705.5	360.5	6.7	6.9	14.5	173.3	26.1	4.1	3.8	15.2	1.3	0.2
2017	1,457.8	780.9	400.8	8.5	7.9	15.3	187.2	31.1	4.0	4.1	16.8	1.1	0.1

NOTES:

Other Instructional Expenditures includes Special, School Leadership, Co-Curricular and School-Based Support.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-84=100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM EXPENDITURES BY SOURCE - GOVERNMENT-WIDE
FOR THE LAST TEN FISCAL YEARS**



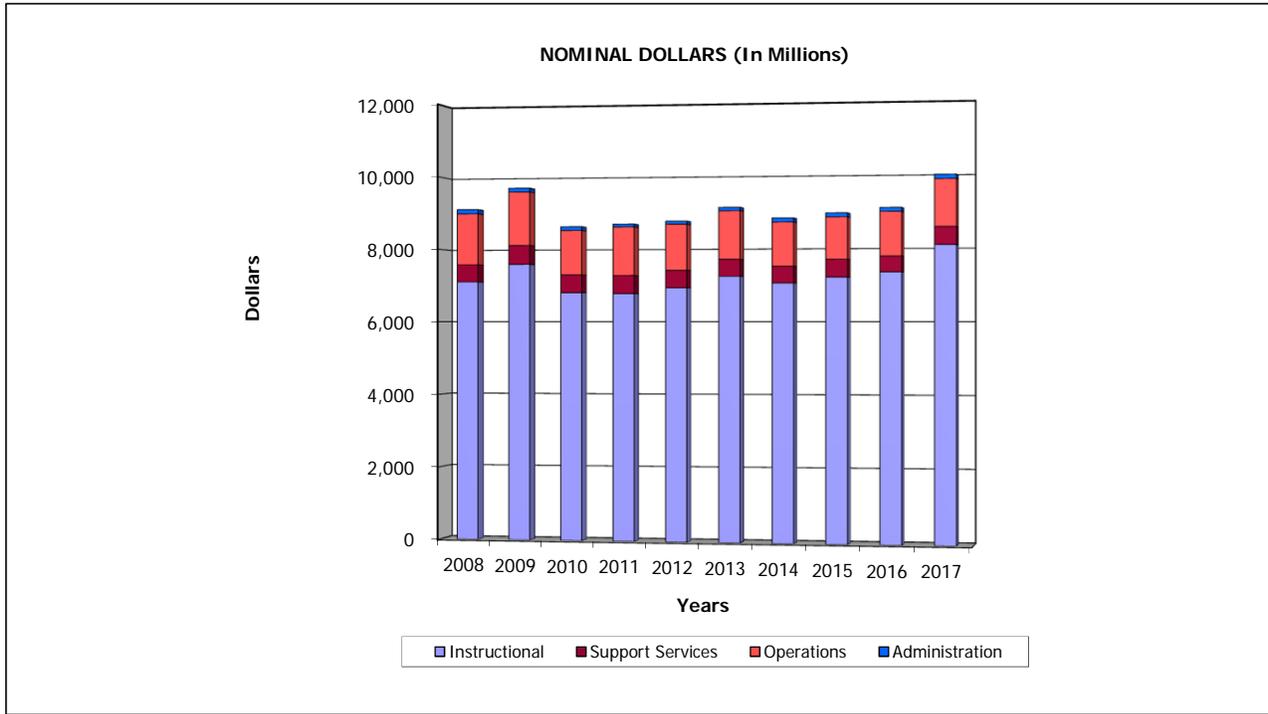
CONSTANT DOLLARS (in Millions)													
Year	Total	Regular Instructional	Other Instructional	Support and Development	Special Population Support	Technology Support	Operational Support	Financial and Human Resources	Accountability Services	System-Wide Pupil Support	Policy, Leadership and Public Relations	Community Services	Other
2008	556.5	279.8	154.1	2.8	3.5	6.0	84.2	12.6	2.7	1.7	7.3	0.6	1.2
2009	590.6	307.5	154.8	2.7	3.1	7.0	86.2	13.5	3.9	1.6	6.6	0.7	3.0
2010	523.4	265.3	147.8	2.6	3.0	7.7	73.4	12.0	3.1	1.4	6.3	0.7	0.1
2011	526.5	263.9	147.1	2.6	3.0	6.8	75.9	12.9	3.5	1.3	4.7	0.5	4.3
2012	525.5	275.4	141.1	2.3	2.9	6.3	73.5	12.3	3.3	1.4	5.0	0.4	1.6
2013	550.5	291.4	145.7	2.4	2.8	6.6	79.1	11.7	3.0	1.4	5.6	0.5	0.3
2014	534.4	280.0	147.6	2.3	2.9	6.5	71.9	11.8	2.6	1.3	6.6	0.6	0.3
2015	544.5	291.7	147.1	3.0	2.9	6.9	69.2	13.6	1.9	1.2	6.5	0.4	0.1
2016	553.2	296.1	151.3	2.8	2.9	6.1	72.7	11.0	1.7	1.6	6.4	0.5	0.1
2017	600.8	321.8	165.2	3.5	3.3	6.3	77.2	12.8	1.6	1.7	6.9	0.5	0.0

NOTES:

Other Instructional Expenditures includes Special, School Leadership, Co-Curricular and School-Based Support.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-84=100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
OPERATIONAL EXPENDITURES GOVERNMENT-WIDE PER PUPIL
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS						
Year	Ave. Daily Membership	Expenditures				Total per Pupil
		Instructional	Support Services	Operations	Administration	
2008	129,379	7,101	476	1,408	119	9,104
2009	130,869	7,582	522	1,474	108	9,686
2010	131,709	6,799	490	1,221	104	8,614
2011	134,175	6,771	498	1,328	78	8,675
2012	136,747	6,930	474	1,258	84	8,746
2013	139,772	7,236	464	1,322	92	9,114
2014	142,466	7,053	454	1,199	109	8,815
2015	144,087	7,207	484	1,145	108	8,944
2016	145,154	7,344	427	1,204	105	9,080
2017	146,394	8,072	485	1,287	115	9,959

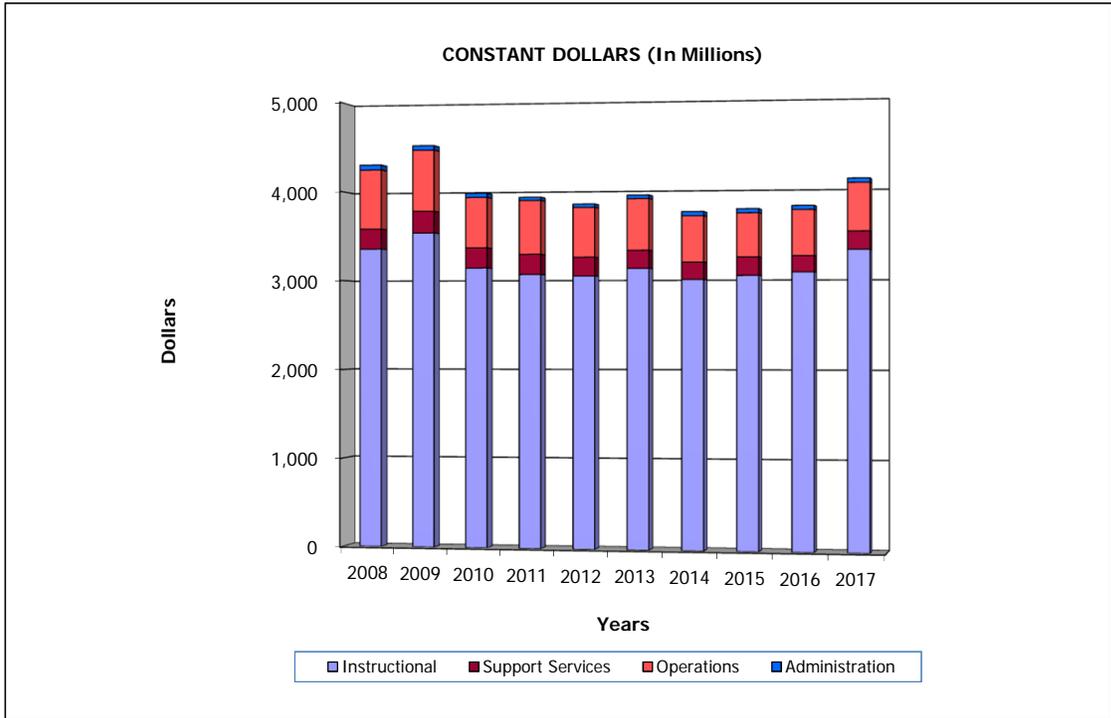
NOTES:

The above operational expenditures per pupil for the Governmental Fund excludes Capital Outlay, Individual Schools and pass-through to Charter Schools. Support Services includes Support and Development, Special Population Support, Technology Support, Financial and Human Resources, Accountability Services and System-Wide Pupil Support.

Average Daily Membership is for the ninth month of the 2016-2017 school year.

Nominal dollars reflect actual dollars of the period of the transaction.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
OPERATIONAL EXPENDITURES GOVERNMENT-WIDE PER PUPIL
FOR THE LAST TEN FISCAL YEARS**



CONSTANT DOLLARS						
Year	Ave. Daily Membership	Expenditures				Total per Pupil
		Instructional	Support Services	Operations	Administration	
2008	129,379	3,354	225	665	56	4,300
2009	130,869	3,532	243	687	50	4,512
2010	131,709	3,137	226	563	48	3,974
2011	134,175	3,063	225	601	35	3,924
2012	136,747	3,045	208	553	37	3,843
2013	139,772	3,127	201	571	40	3,939
2014	142,466	3,002	193	510	46	3,751
2015	144,087	3,045	204	484	46	3,779
2016	145,154	3,082	179	505	44	3,810
2017	146,394	3,327	200	530	47	4,104

NOTES:

The above operational expenditures per pupil for the Governmental Fund excludes Capital Outlay, Individual Schools and pass-through to Charter Schools. Support Services includes Support and Development, Special Population Support, Technology Support, Financial and Human Resources, Accountability Services and System-Wide Pupil Support.

Average Daily Membership is for the ninth month of the 2016-2017 school year.

Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 FUND BALANCES, GOVERNMENTAL FUNDS
 FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

	Fiscal Years				
	<u>6/30/2008</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>6/30/2011</u>	<u>6/30/2012</u>
General Fund					
Nonspendable:					
Inventories	\$ 1,643	\$ 1,562	\$ 1,418	\$ 1,387	\$ 1,226
Restricted:					
Stabilization by State Statute	34,543	27,552	38,174	59,087	54,941
Insurance Claims	119	1,935	3,018	328	2,952
Assigned:					
Subsequent years expenditures	10,561	8,947	15,512	6,452	12,541
Unassigned:	<u>7,562</u>	<u>21,216</u>	<u>18,648</u>	<u>22,443</u>	<u>16,683</u>
Total General Fund	<u>\$ 54,428</u>	<u>\$ 61,212</u>	<u>\$ 76,770</u>	<u>\$ 89,697</u>	<u>\$ 88,343</u>
All other governmental funds					
Restricted:					
Stabilization by State Statute	\$ -	\$ -	\$ -	\$ 1,368	\$ 5,617
School Capital Projects	2,208	2,429	2,779	4,259	2,030
Individual Schools	3,921	3,945	4,336	4,665	4,623
Assigned:					
Special Revenue	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,030</u>	<u>3,990</u>
Total all other governmental funds	<u>\$ 6,129</u>	<u>\$ 6,374</u>	<u>\$ 7,115</u>	<u>\$ 12,322</u>	<u>\$ 16,260</u>

Continued on next page

Note:

Beginning with fiscal year 2012 we recomputed the fund balance classifications for the prior fiscal years reported here due to the implementation of GASB 54.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
FUND BALANCES, GOVERNMENTAL FUNDS
FOR THE LAST TEN FISCAL YEARS**
(Amounts expressed in thousands)

	<u>Fiscal Years</u>				
	<u>6/30/2013</u>	<u>6/30/2014</u>	<u>6/30/2015</u>	<u>6/30/2016</u>	<u>6/30/2017</u>
General Fund					
Nonspendable:					
Inventories	\$ 1,239	\$ 1,135	\$ 931	\$ 931	\$ 1,062
Restricted:					
Stabilization by State Statute	36,638	43,511	45,422	51,953	53,361
Insurance Claims	4,955	4,283	4,437	4,117	7,473
Assigned:					
Subsequent years expenditures	7,700	9,082	9,200	8,300	6,404
Unassigned:	<u>17,031</u>	<u>15,768</u>	<u>15,882</u>	<u>17,498</u>	<u>13,698</u>
Total General Fund	<u>\$ 67,563</u>	<u>\$ 73,779</u>	<u>\$ 75,872</u>	<u>\$ 82,799</u>	<u>\$ 81,998</u>
All other governmental funds					
Restricted:					
Stabilization by State Statute	\$ 9,667	\$ 5,528	\$ 8,092	\$ 15,052	\$ 27,095
School Capital Projects	-	-	-	-	-
Individual Schools	4,451	4,570	4,724	5,054	5,241
Assigned:					
Special Revenue	<u>10,872</u>	<u>10,368</u>	<u>10,859</u>	<u>4,883</u>	<u>240</u>
Total all other governmental funds	<u>\$ 24,990</u>	<u>\$ 20,466</u>	<u>\$ 23,675</u>	<u>\$ 24,989</u>	<u>\$ 32,576</u>

Note:

Beginning with fiscal year 2012 we recomputed the fund balance classifications for the prior fiscal years reported here due to the implementation of GASB 54.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

	2008	2009	2010	2011	2012
REVENUES:					
State of North Carolina	\$ 691,917	\$ 716,651	\$ 646,602	\$ 649,106	\$ 670,935
Mecklenburg County	513,465	594,977	387,586	315,269	347,712
U.S. Government Agencies	72,108	75,971	128,539	136,662	110,186
Other	39,375	38,774	36,519	34,417	33,197
Total Revenues	<u>1,316,865</u>	<u>1,426,373</u>	<u>1,199,246</u>	<u>1,135,454</u>	<u>1,162,030</u>
EXPENDITURES:					
Current Operating Expenditures:					
Instructional Programs	877,230	894,939	840,678	839,729	871,650
Support and Development	5,794	5,881	5,728	5,662	5,304
Special Population Support	7,304	6,574	6,619	6,662	6,655
Technology Support	12,475	14,725	16,299	14,746	13,925
Operational Support	179,837	171,782	159,768	162,650	168,067
Financial and Human Resources	26,658	26,651	23,246	24,472	25,649
Accountability Services	5,710	8,407	6,568	7,791	7,480
System-Wide Support	3,502	3,542	3,054	2,950	3,227
Policy, Leadership, and Public Relations	15,451	14,093	13,699	10,418	11,422
Ancillary Services	1,224	1,376	1,527	1,017	986
Debt Service					
Principal	2,764	6,663	5,306	9,757	4,003
Interest	236	204	238	171	165
Capital Outlay	176,872	260,364	78,614	23,064	19,832
Intergovernmental Expenditures	11,024	15,349	23,883	19,920	20,564
Total Expenditures	<u>1,326,081</u>	<u>1,430,550</u>	<u>1,185,227</u>	<u>1,129,009</u>	<u>1,158,929</u>
REVENUES OVER (UNDER) EXPENDITURES	<u>(9,216)</u>	<u>(4,177)</u>	<u>14,019</u>	<u>6,445</u>	<u>3,101</u>
OTHER FINANCING SOURCES (USES)					
Capitalized Lease	195	11,741	2,797	12,206	-
Transfer In (Out)	(515)	(535)	(517)	(517)	(517)
Total Other Financing Sources (Uses)	<u>(320)</u>	<u>11,206</u>	<u>2,280</u>	<u>11,689</u>	<u>(517)</u>
CHANGE IN FUND BALANCE	(9,536)	7,029	16,299	18,134	2,584
FUND BALANCE--Beginning of Year	70,093	60,557	67,586	83,885	102,019
FUND BALANCE--End of Year	<u>\$ 60,557</u>	<u>\$ 67,586</u>	<u>\$ 83,885</u>	<u>\$ 102,019</u>	<u>\$ 104,603</u>
Debt Service as a percent of non-capital expenditures	0.26%	0.59%	0.50%	0.90%	0.37%

Additional fiscal years reported on next page.

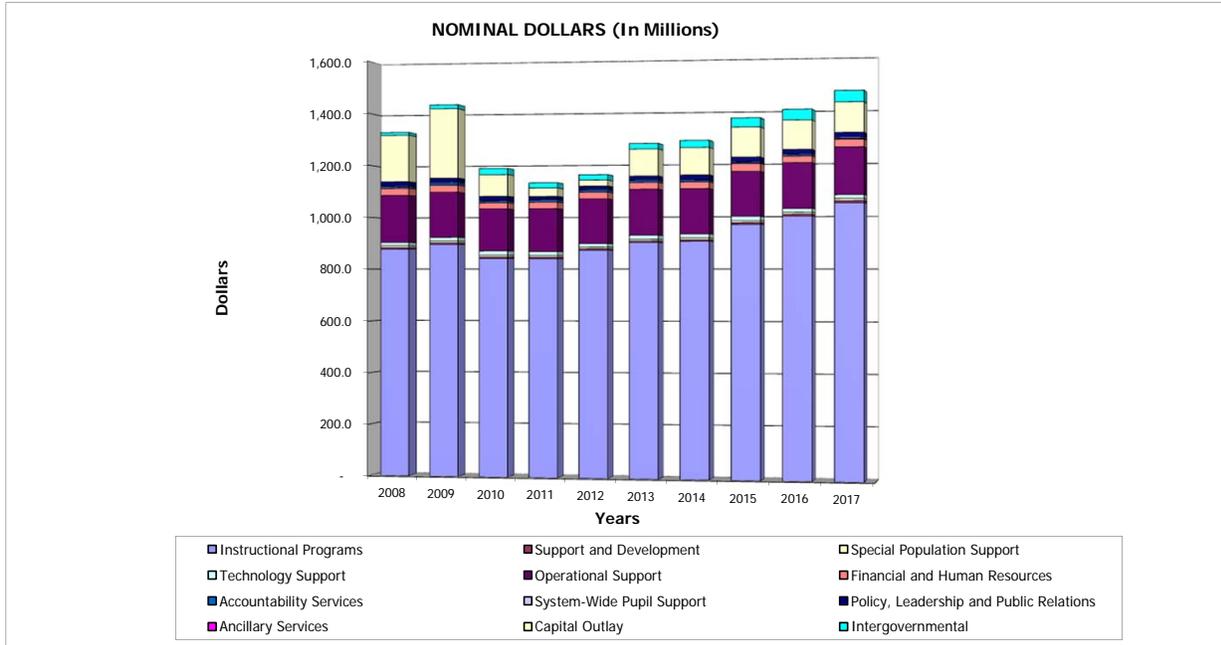
**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

	2013	2014	2015	2016	2017
REVENUES:					
State of North Carolina	\$ 711,702	\$ 710,970	\$ 739,654	\$ 768,542	\$ 807,440
Mecklenburg County	406,181	451,965	496,469	500,824	512,908
U.S. Government Agencies	91,953	89,205	101,601	87,380	95,810
Other	35,489	35,824	36,904	46,620	50,406
Total Revenues	<u>1,245,325</u>	<u>1,287,964</u>	<u>1,374,628</u>	<u>1,403,366</u>	<u>1,466,564</u>
EXPENDITURES:					
Current Operating Expenditures:					
Instructional Programs	900,746	905,323	967,992	998,589	1,047,583
Support and Development	5,526	5,515	7,223	6,990	8,346
Special Population Support	6,605	6,944	7,028	7,248	7,726
Technology Support	15,075	14,797	16,162	14,515	14,738
Operational Support	173,460	170,086	167,735	170,831	177,510
Financial and Human Resources	25,583	25,226	29,626	24,385	28,347
Accountability Services	6,854	6,164	4,607	4,244	3,971
System-Wide Support	3,248	3,145	3,018	3,924	4,052
Policy, Leadership, and Public Relations	12,835	15,567	15,981	15,735	16,495
Ancillary Services	1,142	1,262	905	1,340	1,066
Debt Service					
Principal	13,400	5,659	5,619	2,300	4,403
Interest	137	107	80	56	35
Capital Outlay	89,871	99,109	107,981	108,536	109,777
Intergovernmental Expenditures	21,138	26,851	34,852	40,385	43,325
Total Expenditures	<u>1,275,620</u>	<u>1,285,755</u>	<u>1,368,809</u>	<u>1,399,078</u>	<u>1,467,374</u>
REVENUES OVER (UNDER) EXPENDITURES	<u>(30,295)</u>	<u>2,209</u>	<u>5,819</u>	<u>4,288</u>	<u>(810)</u>
OTHER FINANCING SOURCES (USES)					
Capitalized Lease	18,762	-	-	4,300	7,857
Transfer In (Out)	(517)	(517)	(517)	(347)	(261)
Total Other Financing Sources (Uses)	<u>18,245</u>	<u>(517)</u>	<u>(517)</u>	<u>3,953</u>	<u>7,596</u>
CHANGE IN FUND BALANCE	(12,050)	1,692	5,302	8,241	6,786
FUND BALANCE--Beginning of Year	104,603	92,553	94,245	99,547	107,788
FUND BALANCE--End of Year	<u>\$ 92,553</u>	<u>\$ 94,245</u>	<u>\$ 99,547</u>	<u>\$ 107,788</u>	<u>\$ 114,574</u>
Debt Service as a percent of non-capital expenditures	1.14%	0.49%	0.45%	0.18%	0.33%

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GOVERNMENTAL EXPENDITURES BY FUNCTION
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in millions)



Fiscal Year Ended June 30	Instructional Programs	Support and Development	Special Population Support	Technology Support	Operational Support	Financial and Human Resources
<i>Expressed in Nominal Dollars</i>						
2008	877.2	5.8	7.3	12.5	181.0	26.7
2009	894.9	5.9	6.6	14.7	172.8	26.7
2010	840.7	5.7	6.6	16.3	161.0	23.2
2011	839.7	5.7	6.7	14.8	163.7	24.5
2012	871.7	5.3	6.6	13.9	169.2	25.6
2013	900.8	5.5	6.6	15.1	174.6	25.6
2014	905.3	5.5	6.9	14.8	171.2	25.2
2015	968.0	7.2	7.0	16.2	168.6	29.6
2016	998.6	7.0	7.3	14.5	171.5	24.4
2017	1,047.6	8.3	7.7	14.7	178.1	28.4
<i>Expressed in Constant Dollars</i>						
2008	414.4	2.7	3.4	5.9	85.5	12.6
2009	416.9	2.7	3.1	6.8	80.5	12.4
2010	387.9	2.6	3.0	7.5	74.3	10.7
2011	379.8	2.6	3.0	6.7	74.0	11.1
2012	383.0	2.3	2.9	6.1	74.4	11.2
2013	389.3	2.4	2.8	6.5	75.5	11.1
2014	385.3	2.3	2.9	6.3	72.9	10.7
2015	409.0	3.0	3.0	6.8	71.2	12.5
2016	419.1	2.9	3.1	6.1	72.0	10.2
2017	431.7	3.4	3.2	6.1	73.4	11.7

NOTES:

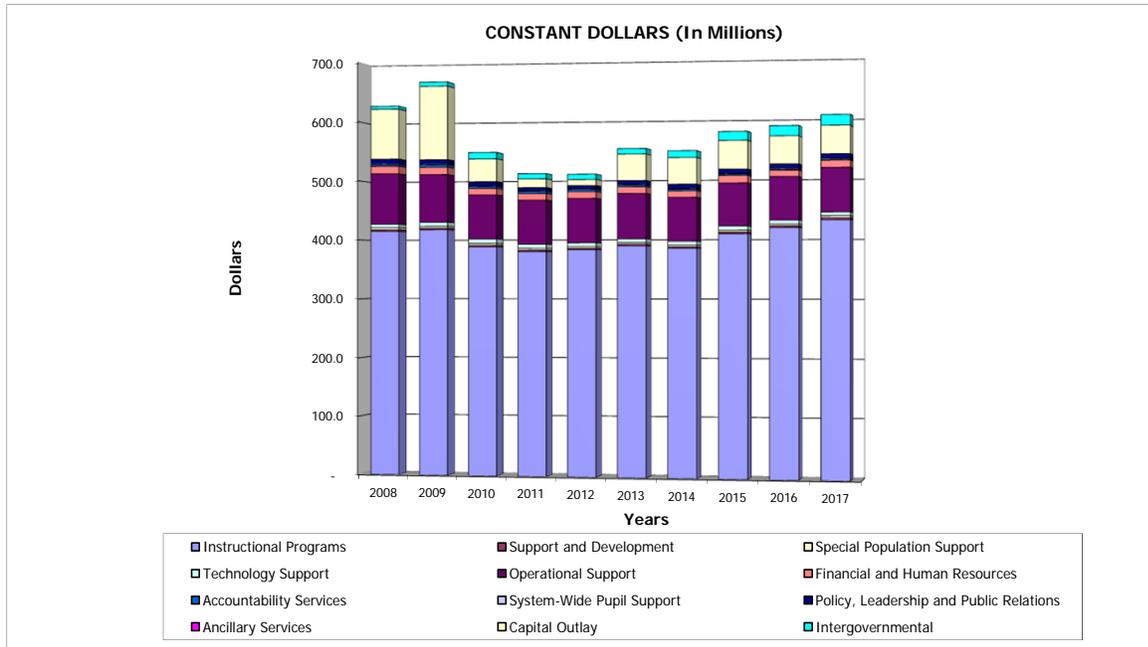
The Governmental fund type includes the general fund (local current expense fund), the state public school fund, the federal grants fund, capital outlay fund and the capital projects fund.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-84=100)

Continued on next page

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GOVERNMENTAL EXPENDITURES BY FUNCTION
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in millions)



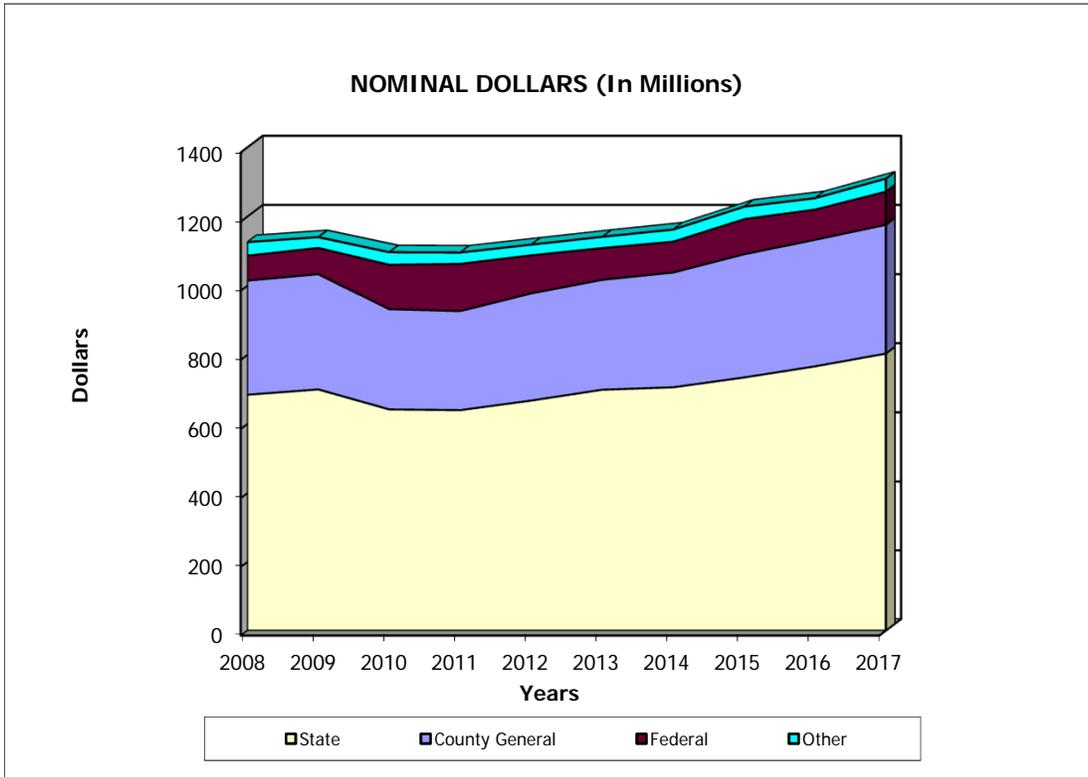
Accountability Services	System-Wide Pupil Support	Policy, Leadership and Public Relations	Ancillary Services	Capital Outlay	Intergovernmental	Totals
5.7	3.5	15.5	1.2	178.7	11.0	1,326.1
8.4	3.5	14.1	1.4	266.2	15.4	1,430.6
6.6	3.1	13.7	1.5	82.9	23.9	1,185.2
7.8	2.9	10.4	1.0	31.9	19.9	1,129.0
7.5	3.2	11.4	1.0	22.9	20.6	1,158.9
6.9	3.2	12.8	1.1	102.3	21.1	1,275.6
6.2	3.1	15.6	1.3	103.8	26.9	1,285.8
4.7	3.0	16.0	0.9	112.8	34.8	1,368.8
4.3	3.9	15.7	1.3	110.2	40.4	1,399.1
4.0	4.1	16.5	1.1	113.6	43.3	1,467.4
2.7	1.7	7.3	0.6	84.4	5.2	626.4
3.9	1.6	6.6	0.7	124.0	7.2	666.4
3.1	1.4	6.3	0.7	38.2	11.0	546.7
3.5	1.3	4.7	0.5	14.4	9.0	510.6
3.3	1.4	5.0	0.4	10.1	9.1	509.2
3.0	1.4	5.5	0.5	44.2	9.1	551.2
2.6	1.3	6.6	0.6	44.2	11.4	547.1
2.0	1.3	6.8	0.4	47.6	14.7	578.3
1.8	1.6	6.6	0.5	46.2	17.0	587.1
1.6	1.7	6.8	0.5	46.8	17.8	604.7

NOTES:

The Governmental fund type includes the general fund (local current expense fund), the state public school fund, the federal grants fund, capital outlay fund and the capital projects fund.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-84=100)

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 SOURCES OF REVENUES (ALL FUNDS EXCEPT CAPITAL PROJECTS)
 FOR THE LAST TEN FISCAL YEARS**



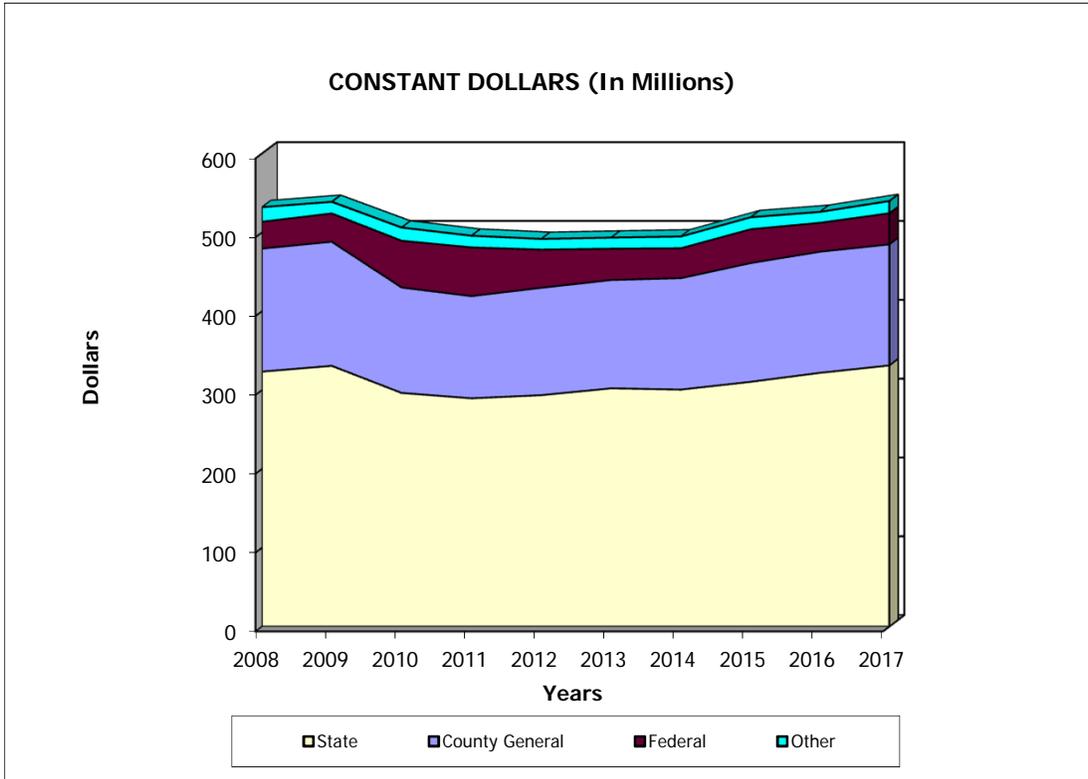
NOMINAL DOLLARS (in Millions)					
Year	Total	County			
		State	General	Federal	Other
2008	1,126.00	684.60	330.30	72.10	39.00
2009	1,140.40	700.10	333.30	76.00	31.00
2010	1,096.80	642.30	289.90	128.50	36.10
2011	1,095.90	640.20	286.50	136.70	32.50
2012	1,118.80	667.90	310.00	110.20	30.70
2013	1,141.42	699.29	317.85	91.95	32.33
2014	1,162.46	706.28	332.15	89.21	34.82
2015	1,228.65	734.82	356.49	101.60	35.74
2016	1,253.10	766.89	366.12	87.38	32.71
2017	1,309.60	803.64	372.69	95.81	37.46

NOTES:

County General revenue excludes the pass through funds for the charter schools.

Nominal dollars reflect actual dollars of the period of the transaction.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 SOURCES OF REVENUES (ALL FUNDS EXCEPT CAPITAL PROJECTS)
 FOR THE LAST TEN FISCAL YEARS**



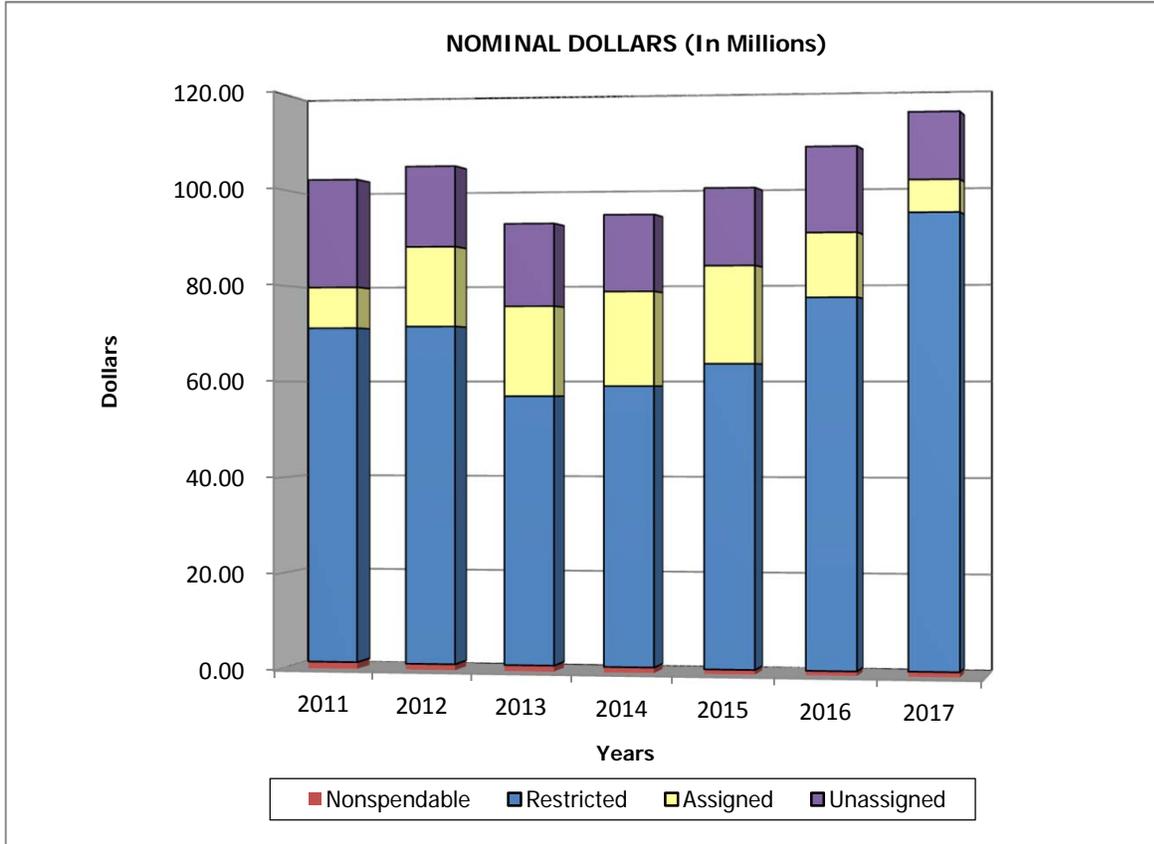
CONSTANT DOLLARS (in Millions)					
Year	Total	County			
		State	General	Federal	Other
2008	531.91	323.40	156.03	34.06	18.42
2009	538.68	330.70	157.44	35.90	14.64
2010	506.05	296.35	133.75	59.29	16.66
2011	495.68	289.56	129.59	61.83	14.70
2012	491.63	293.49	136.22	48.43	13.49
2013	493.29	302.21	137.37	39.74	13.97
2014	494.73	300.58	141.36	37.97	14.82
2015	519.12	310.47	150.62	42.93	15.10
2016	525.89	321.84	153.65	36.67	13.73
2017	539.68	331.18	153.58	39.48	15.44

NOTES:

County General revenue excludes the pass through funds for the charter schools.

Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 FUND BALANCE EQUITY
 FOR THE LAST SEVEN FISCAL YEARS**



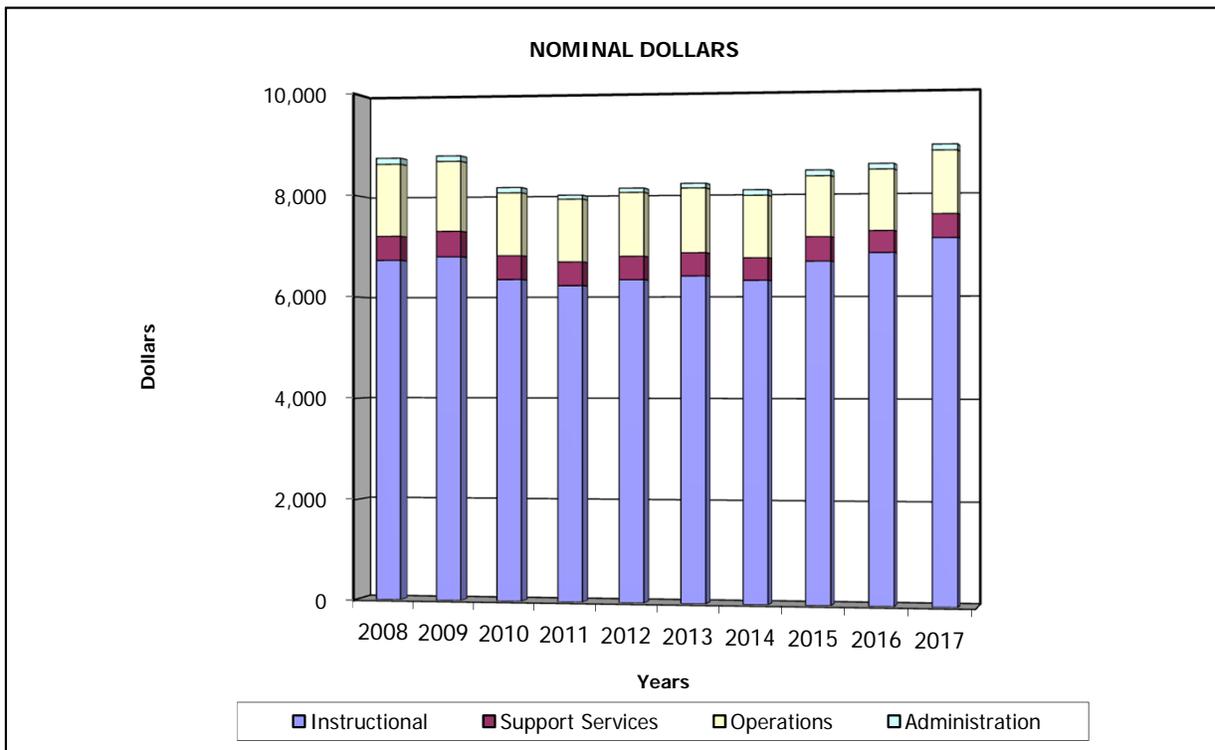
IN NOMINAL DOLLARS (IN MILLIONS)							
Year	Fund Balance				Total	Expenditures	Fund Balance as a % of Expenditures
	Nonspendable	Restricted	Assigned	Unassigned			
2011	1.39	69.71	8.48	22.44	102.02	1,129.01	9.0%
2012	1.23	70.16	16.53	16.68	104.60	1,158.93	9.0%
2013	1.24	55.71	18.57	17.03	92.55	1,275.62	7.3%
2014	1.14	57.89	19.45	15.77	94.25	1,285.76	7.3%
2015	0.93	62.68	20.06	15.88	99.55	1,368.81	7.3%
2016	0.93	76.18	13.18	17.50	107.79	1,399.08	7.7%
2017	1.06	93.17	6.64	13.70	114.57	1,467.37	7.8%

NOTE:

Due to significant changes in Fund Balance classification resulting from the implementation of GASB 54 comparisons cannot be made for the years ended prior to June 30, 2011.

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**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 GOVERNMENTAL OPERATIONAL EXPENDITURES PER PUPIL
 FOR THE LAST TEN FISCAL YEARS**



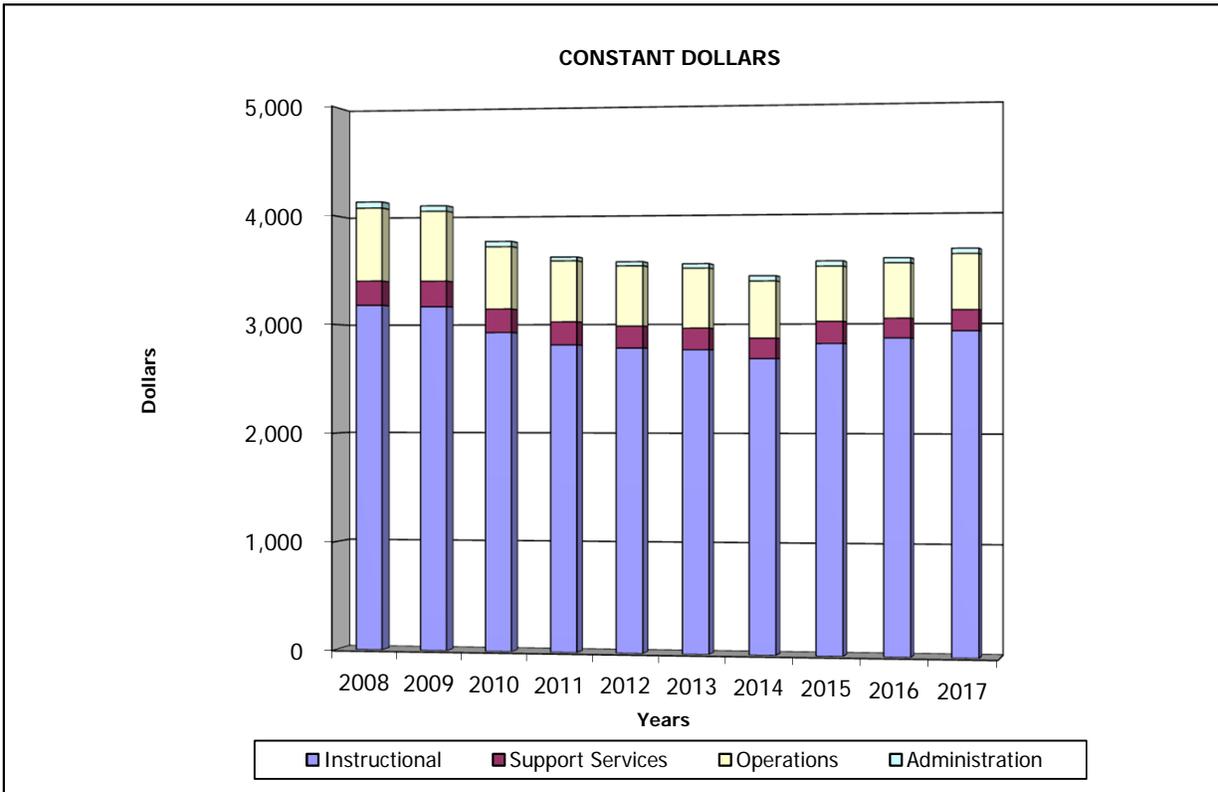
NOMINAL DOLLARS						
Year	Ave. Daily Membership	Expenditures				Total per Pupil
		Instructional	Support Services	Operations	Administration	
2008	129,379	6,722	475	1,423	119	8,739
2009	130,869	6,786	503	1,376	107	8,772
2010	131,709	6,334	467	1,234	104	8,139
2011	134,175	6,210	464	1,228	78	7,980
2012	136,747	6,323	455	1,245	84	8,107
2013	139,772	6,392	450	1,257	92	8,191
2014	142,466	6,303	434	1,210	109	8,056
2015	144,087	6,668	470	1,176	111	8,425
2016	145,154	6,828	422	1,182	108	8,540
2017	146,394	7,107	459	1,217	113	8,896

NOTES:

The above operational expenditures per pupil for the Governmental Fund excludes Capital Outlay, Individual Schools and pass-through to Charter Schools. Support Services includes Support and Development, Special Population Support, Technology Support, Financial and Human Resources, Accountability Services and System-Wide Pupil Support.

Nominal dollars reflect actual dollars of the period of the transaction.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
GOVERNMENTAL OPERATIONAL EXPENDITURES PER PUPIL
FOR THE LAST TEN FISCAL YEARS**



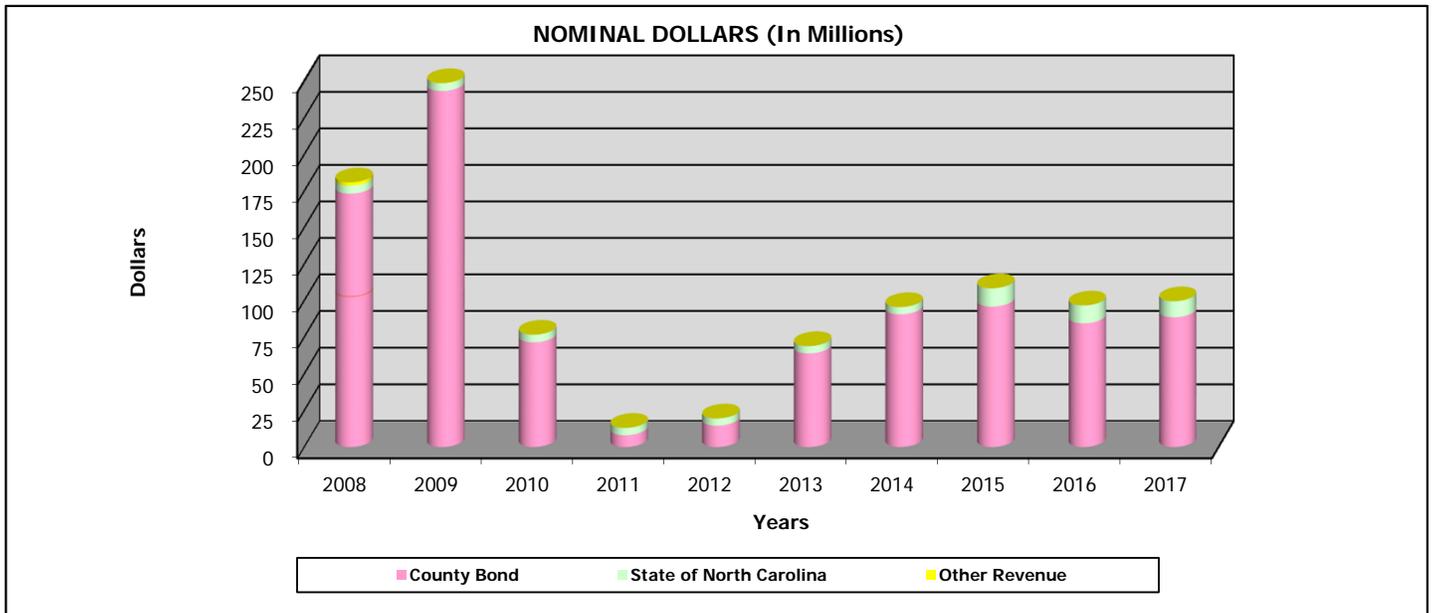
CONSTANT DOLLARS						
Year	Ave. Daily Membership	Expenditures				Total per Pupil
		Instructional	Support Services	Operations	Administration	
2008	129,379	3,175	224	672	56	4,127
2009	130,869	3,161	234	641	50	4,086
2010	131,709	2,922	215	569	48	3,754
2011	134,175	2,809	210	555	35	3,609
2012	136,747	2,778	200	547	37	3,562
2013	139,772	2,762	195	543	40	3,540
2014	142,466	2,682	185	515	46	3,428
2015	144,087	2,817	199	497	47	3,560
2016	145,154	2,866	177	496	45	3,584
2017	146,394	2,929	189	501	47	3,666

NOTES:

The above operational expenditures per pupil for the Governmental Fund excludes Capital Outlay, Individual Schools and pass-through to Charter Schools. Support Services includes Support and Development, Special Population Support, Technology Support, Financial and Human Resources, Accountability Services and System-Wide Pupil Support.

Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SOURCES OF CAPITAL PROJECT REVENUES
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS (in Millions)										
Year Ended June 30,	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
County Bond - Certificates of Participation	\$ 102.08	\$ 92.72	\$ 7.10	\$ 1.95	\$ 1.48	\$ 0.60	\$ 0.04	-	-	-
1993 (\$192.0) referendum	-	-	-	-	-	-	-	-	-	-
1995 (\$217.0) referendum	-	-	-	-	-	-	-	-	-	-
1997 (\$415.0) referendum	0.02	1.48	0.76	1.28	-	-	-	-	-	-
2000 (\$275.5) referendum	17.15	0.36	0.44	-	0.86	\$ 0.91	-	-	-	-
2002 (\$224.0) referendum	33.68	6.16	0.10	0.54	(0.09)	1.43	2.96	-	-	-
2007 (\$516.0) referendum	19.17	142.66	62.92	4.29	12.16	60.85	87.28	83.67	21.49	9.76
2013 (\$295.2) referendum	-	-	-	-	-	-	0.18	12.08	62.83	77.23
2017 (\$33.3) referendum	-	-	-	-	-	-	-	-	-	1.46
State of North Carolina	5.47	5.20	5.20	4.96	4.96	4.96	4.96	12.48	12.22	10.96
Other Revenues	2.24	0.18	-	-	-	-	-	-	-	-
Total	\$ 179.81	\$ 248.76	\$ 76.52	\$ 13.02	\$ 19.37	\$ 68.75	\$ 95.42	\$ 108.23	\$ 96.54	\$ 99.41
CONSTANT DOLLARS (in Millions)										
County Bond - All Referendum Years	\$81.30	\$114.96	\$32.91	\$3.65	\$ 6.33	\$ 27.57	\$ 38.50	\$ 40.46	\$ 35.39	\$ 35.85
State of North Carolina	2.58	2.46	2.40	2.24	2.20	2.14	2.11	5.27	5.13	4.52
Other Revenues	1.06	0.09	-	-	-	-	-	-	-	-
Total	\$ 84.94	\$ 117.51	\$ 35.31	\$ 5.89	\$ 8.53	\$ 29.71	\$ 40.61	\$ 45.73	\$ 40.52	\$ 40.37

NOTES:

Other revenue includes proceeds from sale of surplus property and miscellaneous income.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-84 = 100).

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**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CAPITAL ASSETS ADDITIONS STATISTICS BY FUNCTION
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

	<u>Fiscal Year</u>				
	<u>6/30/2008</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>6/30/2011</u>	<u>6/30/2012</u>
Co-curricular	\$ 201	\$ 165	\$ 348	\$ 189	\$ 11
Instructional	146,116	119,885	253,347	137,077	8,089
Operational	7,265	5,961	12,596	6,815	402
Policy Operational	31	25	54	29	2
Special Instruction	31	25	54	29	2
Technology	<u>927</u>	<u>761</u>	<u>1,608</u>	<u>870</u>	<u>51</u>
Total Capital Asset Additions	<u>\$ 154,571</u>	<u>\$ 126,822</u>	<u>\$ 268,007</u>	<u>\$ 145,009</u>	<u>\$ 8,557</u>

NOTES:

Functions Defined

Co-curricular	CMS programs that are outside of the traditional instructional programs.
Instructional	Equipment and facilities used to supplement the education process.
Operational	Departments that provide support for all physical maintenance of the Charlotte Mecklenburg School System.
Policy Operational	Support systems that provide a means of communication to the public.
Special Instructional	Programs that assist in the education and instruction of special needs children.
Technology	Departments that provide computer support for the Charlotte Mecklenburg School System.

NOTES:

Capital Asset additions exclude Land.

Source: Charlotte-Mecklenburg School year-end balances per purpose code.

Continued on next page

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CAPITAL ASSETS ADDITIONS STATISTICS BY FUNCTION
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

	<u>Fiscal Year</u>				
	<u>6/30/2013</u>	<u>6/30/2014</u>	<u>6/30/2015</u>	<u>6/30/2016</u>	<u>6/30/2017</u>
Co-curricular	\$ 137	\$ 546	\$ 20,775	\$ 2,431	\$ 272
Instructional	23,533	88,139	75,525	87,110	86,442
Operational	2,691	576	3,463	182	373
Policy Operational	8	-	4,125	411	610
Special Instruction	14	-	85	37	15
Technology	<u>2,244</u>	<u>907</u>	<u>2,964</u>	<u>1,464</u>	<u>497</u>
Total Capital Asset Additions	<u>\$ 28,627</u>	<u>\$ 90,168</u>	<u>\$ 106,937</u>	<u>\$ 91,635</u>	<u>\$ 88,209</u>

NOTES:

Functions Defined

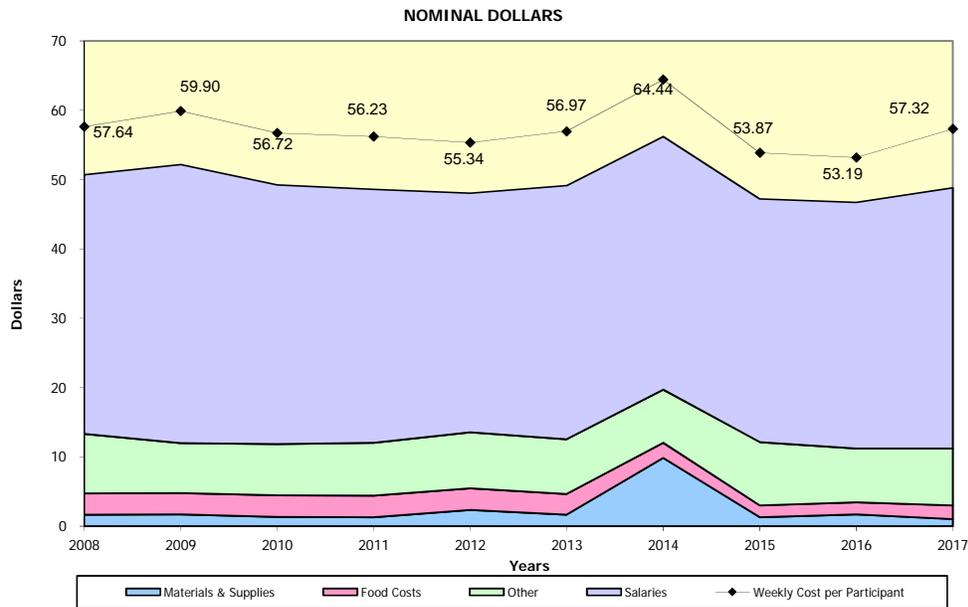
Co-curricular	CMS programs that are outside of the traditional instructional programs.
Instructional	Equipment and facilities used to supplement the education process.
Operational	Departments that provide support for all physical maintenance of the Charlotte Mecklenburg School System.
Policy Operational	Support systems that provide a means of communication to the public.
Special Instructional	Programs that assist in the education and instruction of special needs children.
Technology	Departments that provide computer support for the Charlotte Mecklenburg School System.

NOTES:

Capital Asset additions exclude Land.

Source: Charlotte-Mecklenburg School year-end balances per purpose code.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
AFTER SCHOOL ENRICHMENT PROGRAM COST PER PARTICIPANT PER WEEK
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS								
Year	Number of Sites	Participants per week	Expenditures					Total per Participant per Week
			Food Cost	Salaries	Employee Benefits	Materials & Supplies	Other	
2008	103	6,714	3.11	37.37	6.95	1.65	8.56	57.64
2009	109	6,669	3.11	40.19	7.71	1.70	7.19	59.90
2010	108	6,382	3.09	37.40	7.48	1.36	7.39	56.72
2011	105	6,490	3.14	36.52	7.66	1.29	7.62	56.23
2012	103	5,561	3.09	34.45	7.31	2.37	8.12	55.34
2013	97	5,664	2.99	36.61	7.83	1.66	7.88	56.97
2014	94	5,601	2.19	36.51	8.24	9.83	7.67	64.44
2015	91	5,762	1.70	35.08	6.67	1.31	9.11	53.87
2016	93	5,899	1.74	35.49	6.49	1.70	7.77	53.19
2017	93	6,030	1.97	37.57	8.52	1.04	8.22	57.32

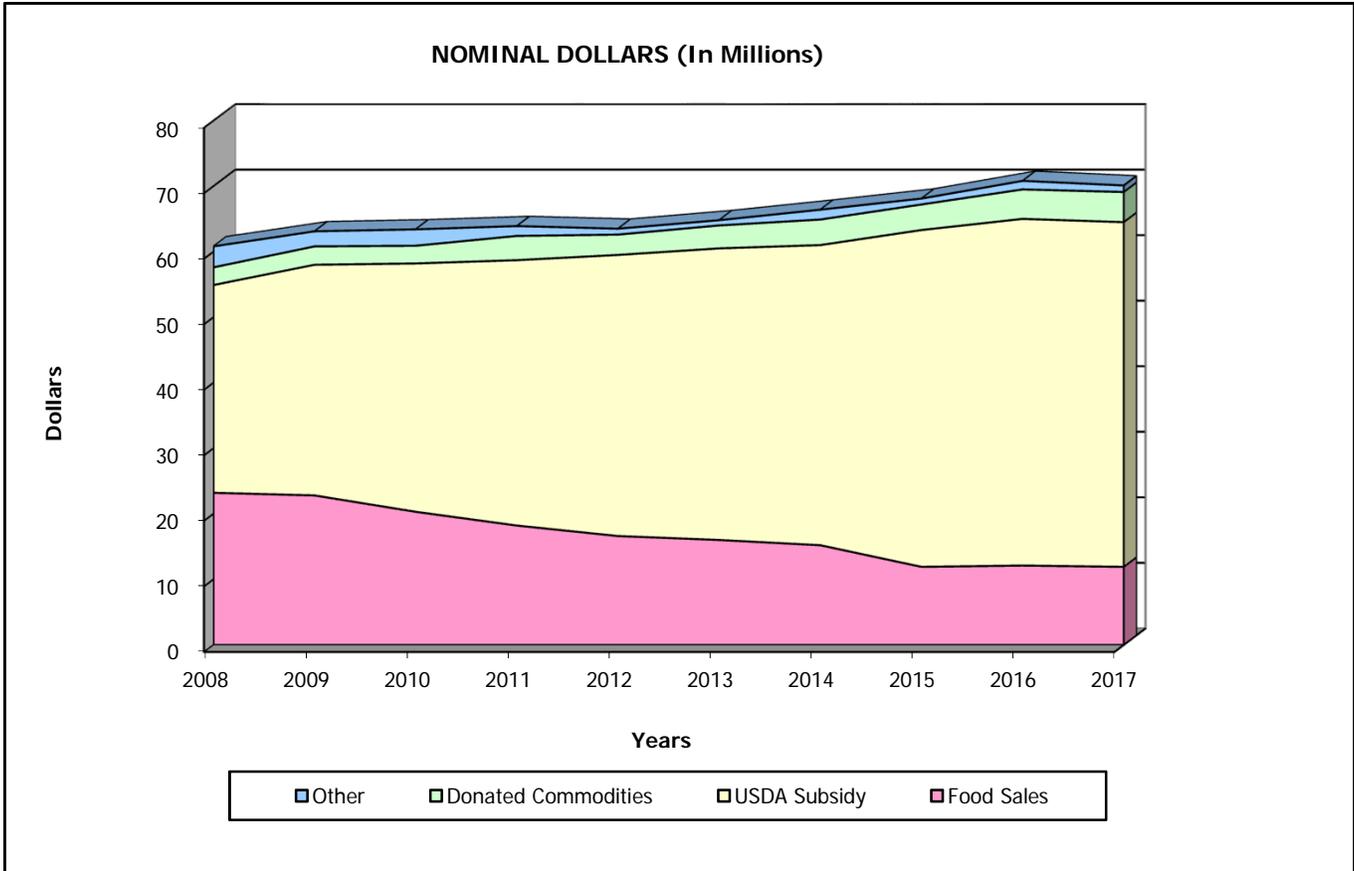
CONSTANT DOLLARS								
Year	Number of Sites	Participants per week	Expenditures					Total per Participant per Week
			Food Cost	Salaries	Employee Benefits	Materials & Supplies	Other	
2008	103	6,714	1.47	17.65	3.28	0.78	4.04	27.22
2009	109	6,669	1.47	18.99	3.64	0.80	3.40	28.30
2010	108	6,382	1.42	17.25	3.45	0.63	3.41	26.16
2011	105	6,490	1.42	16.52	3.46	0.58	3.45	25.43
2012	103	5,561	1.31	16.09	3.44	0.73	3.46	25.03
2013	97	5,664	1.29	15.82	3.39	0.72	3.41	24.63
2014	94	5,601	0.93	15.54	3.51	4.18	3.26	27.42
2015	91	5,762	0.72	14.82	2.82	0.55	3.85	22.76
2016	93	5,899	0.73	14.90	2.72	0.72	3.26	22.33
2017	93	6,030	0.81	15.48	3.51	0.43	3.39	23.62

NOTE:
Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-84 = 100).

Source: After School Enrichment Program

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**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 SOURCES OF CHILD NUTRITION PROGRAM REVENUES
 FOR THE LAST TEN FISCAL YEARS**

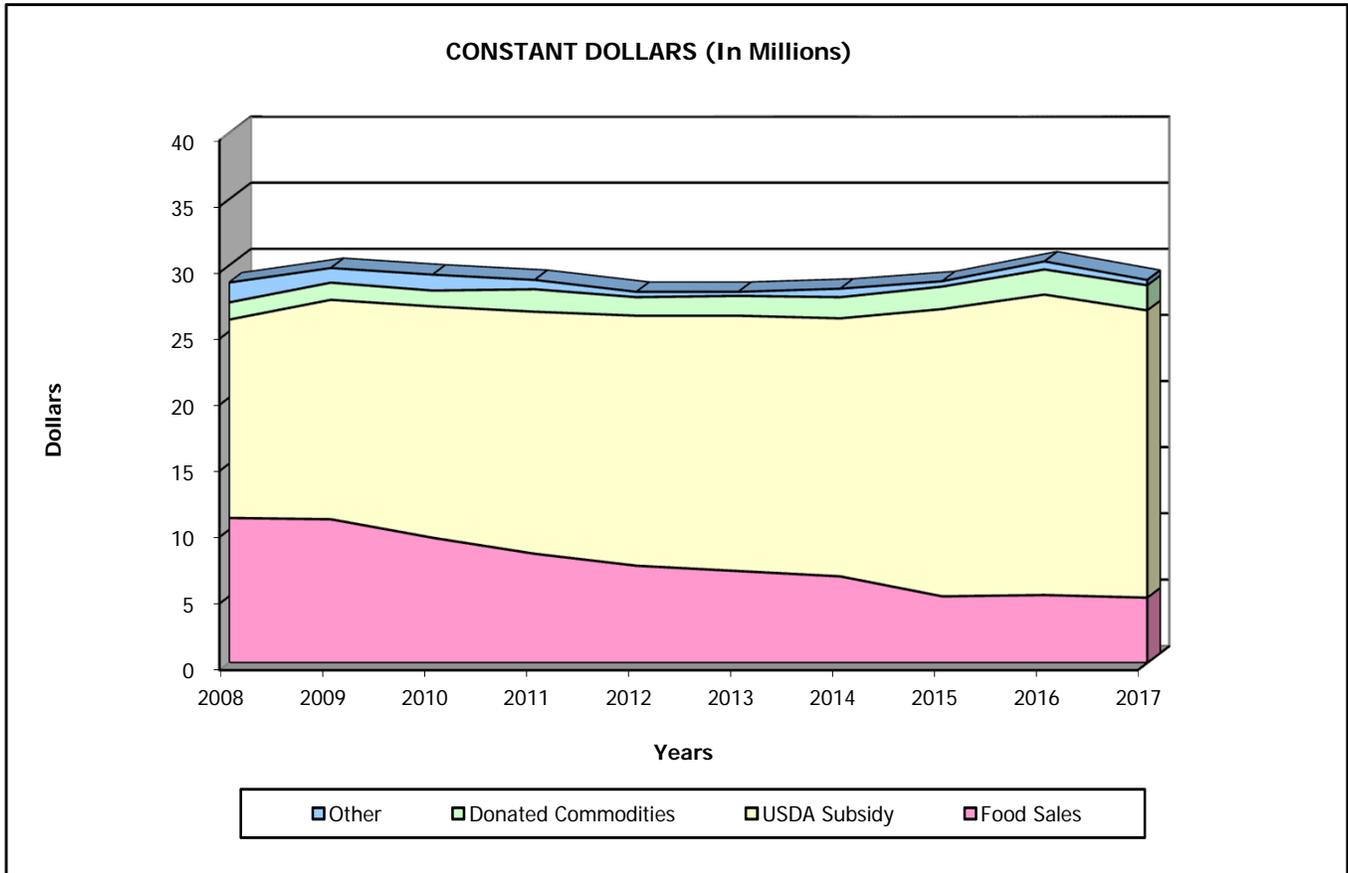


NOMINAL DOLLARS (in Millions)					
Year	Revenues				Total
	Food Sales	USDA Subsidy	Donated Commodities	Other	
2008	23.2	31.7	2.7	3.2	60.8
2009	22.8	35.2	2.8	2.3	63.1
2010	20.3	37.9	2.7	2.5	63.4
2011	18.2	40.5	3.7	1.5	63.9
2012	16.6	42.9	3.1	0.9	63.5
2013	16.0	44.5	3.5	0.8	64.8
2014	15.2	45.8	3.9	1.5	66.4
2015	11.9	51.4	3.9	0.9	68.1
2016	12.1	52.9	4.5	1.3	70.8
2017	11.9	52.6	4.6	1.0	70.1

NOTES:

Other revenue includes transfers from other funds and interest income. Nominal dollars reflect actual dollars of the period of the transaction.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 SOURCES OF CHILD NUTRITION PROGRAM REVENUES
 FOR THE LAST TEN FISCAL YEARS**

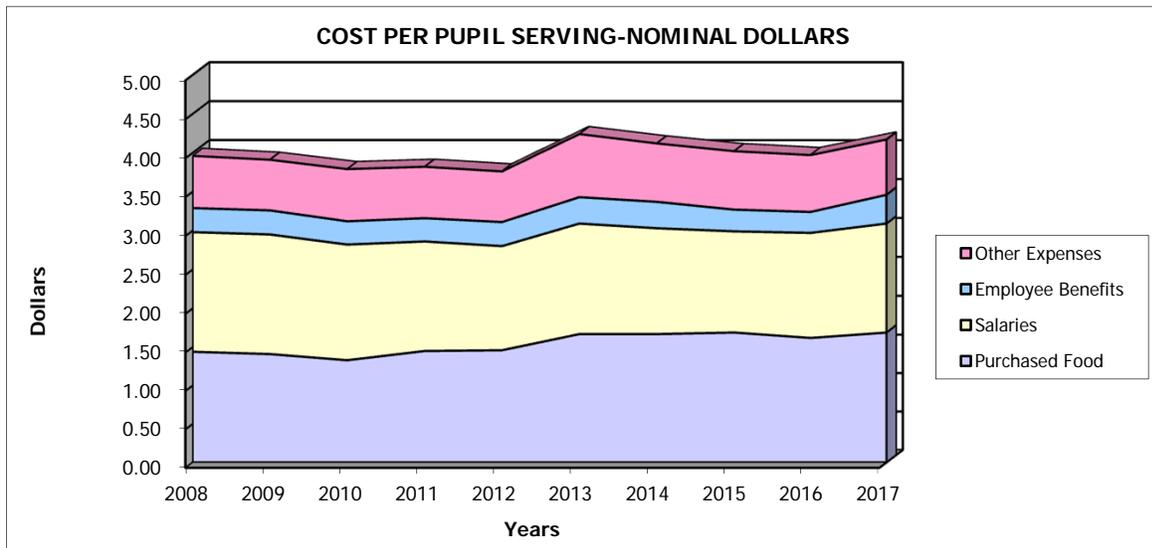


CONSTANT DOLLARS (in Millions)					
Year	Revenues				Total
	Food Sales	USDA Subsidy	Donated Commodities	Other	
2008	10.9	15.0	1.3	1.5	28.7
2009	10.8	16.6	1.3	1.1	29.8
2010	9.4	17.5	1.2	1.2	29.3
2011	8.2	18.3	1.7	0.7	28.9
2012	7.3	18.9	1.4	0.4	28.0
2013	6.9	19.3	1.5	0.3	28.0
2014	6.5	19.5	1.6	0.6	28.2
2015	5.0	21.7	1.7	0.4	28.8
2016	5.1	22.7	1.9	0.6	30.3
2017	4.9	21.7	1.9	0.4	28.9

NOTES:

Other revenue includes transfers from other funds and interest income. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-84 = 100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHILD NUTRITION PROGRAM COST PER PUPIL SERVING
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS						
Year	Daily Avg. Served	Purchased Food	Salaries	Employee Benefits	Other Expenses	Total Per Pupil Served
2008	81,558	1.44	1.54	0.31	0.67	3.96
2009	86,177	1.41	1.54	0.31	0.65	3.91
2010	86,450	1.33	1.49	0.30	0.67	3.79
2011	88,495	1.45	1.41	0.30	0.66	3.82
2012	89,278	1.46	1.34	0.31	0.65	3.76
2013	87,119	1.67	1.42	0.34	0.81	4.24
2014	88,529	1.67	1.36	0.34	0.75	4.12
2015	91,217	1.69	1.30	0.28	0.75	4.02
2016	91,172	1.62	1.35	0.27	0.73	3.97
2017	90,840	1.69	1.40	0.37	0.71	4.17

CONSTANT DOLLARS						
Year	Daily Avg. Served	Purchased Food	Salaries	Employee Benefits	Other Expenses	Total Per Pupil Served
2008	81,558	0.68	0.73	0.14	0.32	1.87
2009	86,177	0.67	0.73	0.15	0.31	1.86
2010	86,450	0.61	0.69	0.14	0.31	1.75
2011	88,495	0.66	0.64	0.14	0.30	1.74
2012	89,278	0.64	0.59	0.14	0.29	1.66
2013	87,119	0.72	0.61	0.15	0.35	1.83
2014	88,529	0.71	0.58	0.14	0.32	1.75
2015	91,217	0.71	0.55	0.12	0.32	1.70
2016	91,172	0.68	0.57	0.12	0.31	1.68
2017	90,840	0.70	0.58	0.15	0.29	1.72

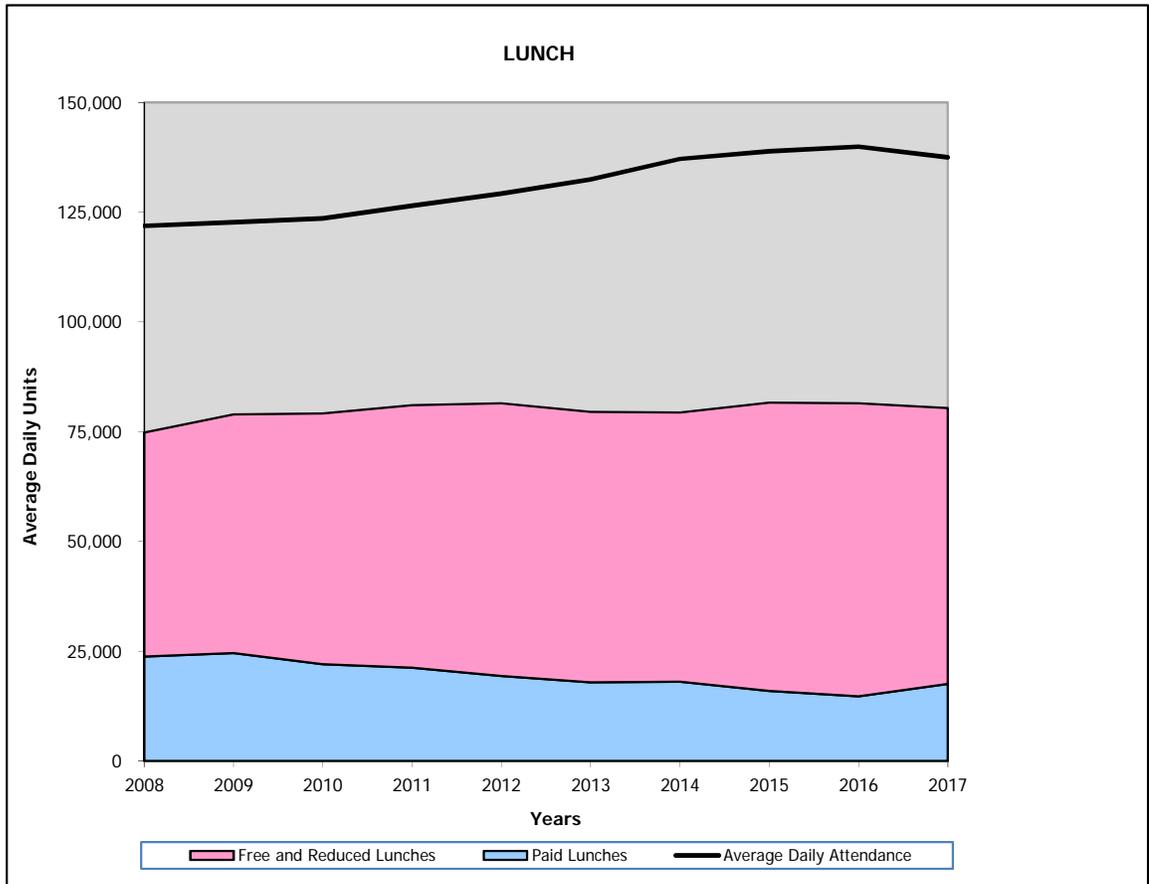
NOTES:

A breakfast serving is counted as equivalent to 25% of lunch service; adult meals and a la carte servings are excluded from serving counts.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-84 = 100).

Source: Child Nutrition Department

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHILD NUTRITION PROGRAM SERVINGS
FOR THE LAST TEN FISCAL YEARS**



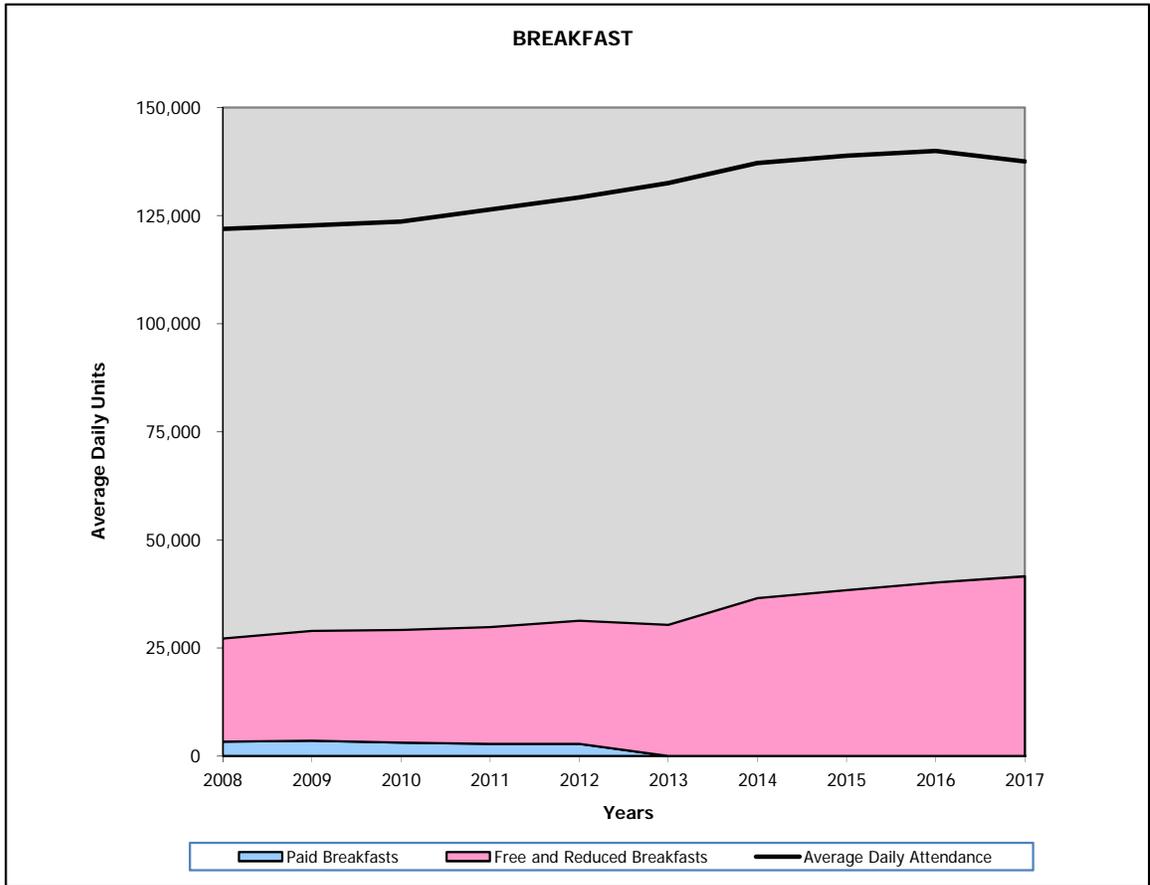
LUNCH									
Year	Average Daily Servings						Average Daily		
	Paid	%	Free	%	Reduced	%	Total	Attendance	Percent Served
2008	23,750	31.8	43,554	58.2	7,470	10.0	74,774	121,880	61.4
2009	24,550	31.1	46,949	59.5	7,449	9.4	78,948	122,715	64.3
2010	22,045	27.9	50,351	63.6	6,762	8.5	79,158	123,606	64.0
2011	21,252	26.2	54,386	67.1	5,403	6.7	81,041	126,450	64.1
2012	19,360	23.8	56,502	69.3	5,597	6.9	81,459	129,234	63.0
2013	17,894	22.5	55,952	70.2	5,694	7.2	79,540	132,498	60.0
2014	18,034	22.7	55,885	70.3	5,482	6.9	79,401	137,148	57.9
2015	15,971	19.6	63,081	77.2	2,572	3.2	81,624	138,870	58.8
2016	14,693	18.0	64,401	78.9	2,403	2.9	81,497	139,957	56.6
2017	17,519	21.8	60,361	75.0	2,524	3.1	80,404	137,501	58.5

NOTES:

The above data represents meals served to students only and thus excludes any servings to adults and staff.

Source: Child Nutrition Department

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHILD NUTRITION PROGRAM SERVINGS
FOR THE LAST TEN FISCAL YEARS**

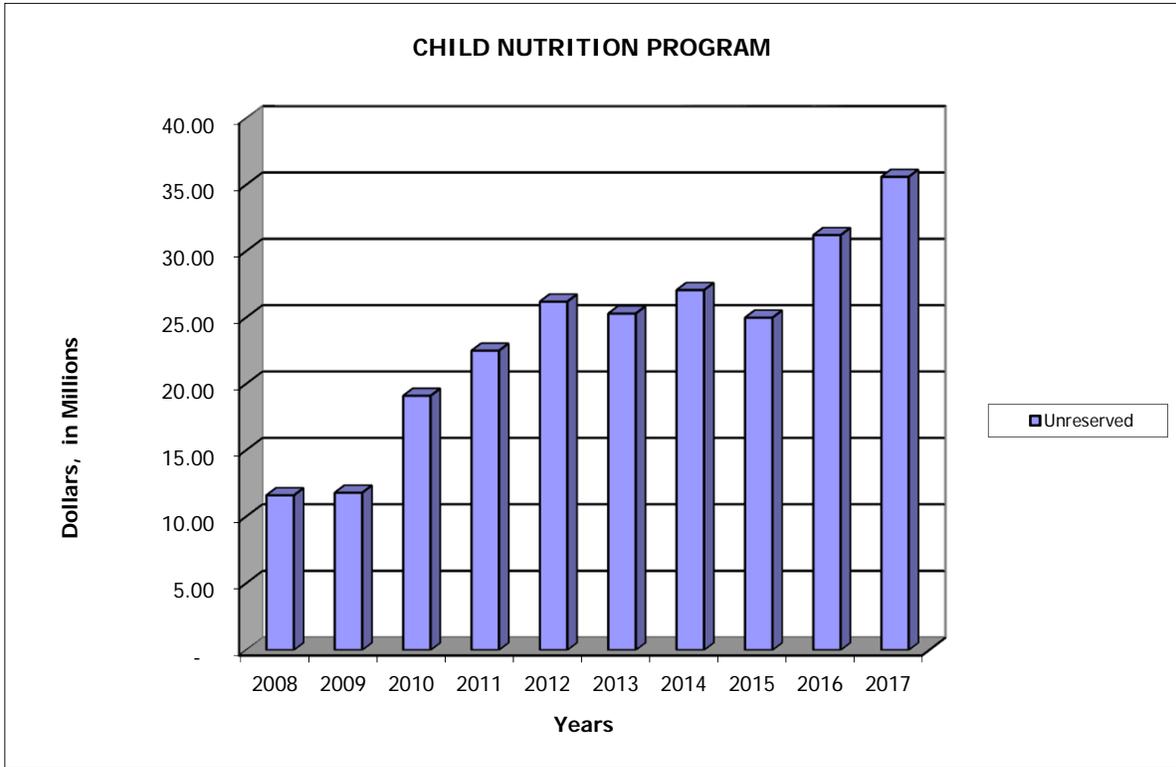


BREAKFASTS									
Year	Average Daily Servings							Average Daily	
	Paid	%	Free	%	Reduced	%	Total	Attendance	Percent Served
2008	3,291	12.1	21,351	78.7	2,491	9.2	27,133	121,880	22.3
2009	3,533	12.2	22,855	79.0	2,532	8.8	28,920	122,715	23.6
2010	3,097	10.6	23,843	81.8	2,228	7.6	29,168	123,606	23.6
2011	2,807	9.4	25,331	85.0	1,677	5.6	29,815	126,450	23.6
2012	2,771	8.9	26,452	84.6	2,054	6.5	31,277	129,234	24.2
2013	-	-	30,317	100.0	-	-	30,317	132,498	22.9
2014	-	-	36,513	100.0	-	-	36,513	137,148	26.6
2015	-	-	38,368	100.0	-	-	38,368	138,870	28.7
2016	-	-	40,123	100.0	-	-	40,123	139,957	27.8
2017	-	-	41,557	100.0	-	-	41,557	137,501	30.2

NOTES:

The above data represents meals served to students only and thus excludes any servings to adults and staff. Beginning in the 2012-2013 school year free breakfasts were available to all students.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 UNRESERVED FUND EQUITY - CHILD NUTRITION PROGRAM
 FOR THE LAST TEN FISCAL YEARS**



CHILD NUTRITION PROGRAM IN NOMINAL DOLLARS (in Millions)			
Year	Unreserved Fund Equity	Retained Earnings	Fund Balance to Expenditures
2008	11.60	58.10	20.0%
2009	11.80	60.70	19.4%
2010	19.10	59.00	32.4%
2011	22.50	60.80	37.0%
2012	26.20	60.50	43.3%
2013	25.30	66.60	38.0%
2014	27.07	65.00	41.6%
2015	24.99	65.53	38.1%
2016	31.21	64.89	48.1%
2017	35.60	66.71	53.4%

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
ESTIMATED POPULATION, ASSESSED VALUE AND GENERAL REVENUES BY SOURCE
FOR MECKLENBURG COUNTY
FOR THE LAST TEN FISCAL YEARS**

Fiscal Year Ended June 30	Population Estimate	Assessed Value (in Millions)	General Revenues by Source (in Millions)			
			Taxes and Assessments	Inter- Governmental	Other	Totals
<i>Expressed in Nominal Dollars</i>						
2016	1,085,353	\$ 122,557.6	\$ 1,297.0	\$ 178.8	\$ 127.8	\$ 1,603.6
2015	1,055,791	118,633.2	1,176.4	171.4	121.3	1,469.1
2014	1,027,034	112,934.1	1,192.7	165.3	127.6	1,485.6
2013	999,060	113,936.6	1,152.4	170.8	110.0	1,433.2
2012	966,160	115,745.2	1,150.1	187.0	106.8	1,443.9
2011	938,020	100,237.9	1,045.7	208.0	101.3	1,355.0
2010	919,628	99,891.8	1,041.9	198.5	107.1	1,347.5
2009	893,892	97,813.6	1,035.8	208.3	127.6	1,371.7
2008	869,954	95,099.7	1,053.1	202.8	167.1	1,423.0
2007	842,674	90,718.7	999.5	177.8	160.9	1,338.2
<i>Expressed in Constant Dollars</i>						
2016	1,085,353	\$ 50,505.9	\$ 534.5	\$ 73.7	\$ 52.6	\$ 660.8
2015	1,055,791	49,787.3	493.7	71.9	50.9	616.4
2014	1,027,034	47,715.9	503.9	69.9	53.9	627.7
2013	999,060	48,063.2	507.6	70.3	54.3	632.2
2012	966,160	49,240.1	498.0	73.8	47.5	619.4
2011	938,020	44,060.2	459.5	91.4	44.5	595.4
2010	919,628	45,351.6	473.0	94.1	45.8	612.9
2009	893,892	46,088.3	480.7	91.6	49.4	621.7
2008	869,954	46,206.1	489.3	98.4	60.3	648.0
2007	842,674	46,585.5	515.9	99.3	81.9	697.1

Source: Mecklenburg County, North Carolina, Comprehensive Annual Financial Report for the Year Ended June 30, 2016 (most current information available).

The above data is provided for information as the Charlotte-Mecklenburg Board of Education has no direct taxing authority and Mecklenburg County levies no specific taxes solely for the Board of Education. Mecklenburg County transfers funds accruing to the Board of Education under Article IX, Section 7 of the North Carolina Constitution.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for all Urban Consumers (CPI-U) (Calendar years 1982-84=100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
 FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in millions)

MECKLENBURG COUNTY

Year	Real Property	Personal Property	State Certification	Less Elderly Exemption	Total Assesed Valuation	Direct Tax Rate
2016	99,102.3	18,741.0	4,714.3	\$ - (A)	122,557.6	0.8157
2015	96,725.4	17,979.0	3,928.8	- (A)	118,633.2	0.8157
2014	95,379.3	13,985.4	3,569.4	- (A)	112,934.1	0.8157
2013	95,935.5	14,570.7	3,430.4	- (A)	113,936.6	0.7922
2012	96,421.2	16,001.8	3,322.2	- (A)	115,745.2	0.8166
2011	82,522.5	14,501.7	3,213.7	- (A)	100,237.9	0.8387
2010	81,628.2	14,990.3	3,273.2	- (A)	99,891.7	0.8387
2009	78,995.3	15,461.7	3,356.6	- (A)	97,813.6	0.8387
2008	76,671.4	15,312.1	3,287.1	(170.9)	95,099.7	0.8387
2007	72,755.0	14,454.9	3,676.1	(167.3)	90,718.7	0.8189

Note (A): Elderly Exemption is net of Real Property beginning fiscal year 2009.

Source: Mecklenburg County, North Carolina Comprehensive Annual Financial Report for the Year Ended June 30, 2016 (most current information available).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
TEN HIGHEST TAXPAYERS FOR MECKLENBURG COUNTY
CURRENT YEAR AND NINE YEARS AGO**

Taxpayer	Fiscal Year 2016			Fiscal Year 2007		
	Assessed Valuation	Rank	Percentage of Total Assessed Valuation	Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Duke Energy	\$ 2,443,528,410	1	2.01 %	\$ 2,089,722,412	1	2.30 %
Wells Fargo Bank	1,623,773,359	2	1.33	691,616,210	3	0.76
American Airlines/US Airways	1,318,694,222	3	1.08	273,314,119	7	0.30
Bank of America	1,294,988,026	4	1.06	850,651,590	2	0.94
AT&T	412,711,281	5	0.34	597,548,374	4	0.67
Time Warner	399,609,126	6	0.33	294,690,643	6	0.33
South Park Mall	330,039,605	7	0.27	184,147,634	9	0.20
Piedmont Natural Gas Co	307,937,392	8	0.25	328,921,611	5	0.36
Teachers Insurance	274,813,764	9	0.23	238,385,274	8	0.26
Parkway 214 N Tryon LLC	210,118,400	10	0.17	-	-	-
Charlotte Gateway Village	-	-	-	147,126,193	10	0.16
Total	<u>\$ 8,616,213,585</u>		<u>7.07 %</u>	<u>\$ 5,696,124,060</u>		<u>6.28 %</u>

Source: Mecklenburg County Office of Tax Collector

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
COMPUTATION OF DIRECT AND OVERLAPPING DEBT FOR MECKLENBURG COUNTY
GENERAL OBLIGATION BONDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

Mecklenburg County:	Assessed Valuation (1)	Percent of Countywide Total	Pro Rata Share of Governmental Activities Debt	Municipalities Debt (2)	Total Overlapping Debt
Charlotte	\$ 91,494,100,538	74.66%	\$ 1,145,038,654	\$ 700,000,000	\$ 1,845,038,654
Cornelius	5,109,287,569	4.17	63,977,150	9,755,000	73,732,150
Davidson	1,731,625,141	1.42	21,630,370	-	21,630,370
Huntersville	6,391,010,540	5.21	79,971,437	19,147,000	99,118,437
Matthews	3,362,219,823	2.74	42,042,127	5,805,000	47,847,127
Mint Hill	2,358,774,671	1.92	29,551,350	1,525,000	31,076,350
Pineville	1,639,072,338	1.33	20,564,084	-	20,564,084
Unincorporated Areas	10,471,567,649	8.55	120,490,299	-	120,490,299
	<u>\$ 122,557,658,269</u>	<u>100.00%</u>	<u>\$ 1,523,265,471</u>	<u>\$ 736,232,000</u>	<u>\$ 2,259,497,471</u>

Note : The District itself does not issue debt, but all debt is issued by the County on their behalf, resulting in no direct debt.

Source: Mecklenburg County (1) Provided by N.C. Department of Revenue, Tax Research Division.
Includes valuations of classified registered motor vehicles for which tax notices were issued in accordance with G.S. 105-330.5(a) during calendar year 2015, net of releases made by that date.
(2) Provided by Department of State Treasurer.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 DEMOGRAPHIC STATISTICS FOR MECKLENBURG COUNTY
 FOR THE LAST TEN FISCAL YEARS**

Year	Population	Total Personal Income	Per Capita Income	Median Age	Unemployment Rate
2016	1,085,353	\$ 27,738,165,000	\$ 25,557	N/A	4.8%
2015	1,055,791	26,268,690,000	24,881	35.4	5.7
2014	1,027,034	23,708,977,500	23,085	34.4	6.8
2013	999,060	22,270,607,500	22,292	34.0	9.4
2012	966,160	22,605,735,000	23,398	33.9	9.9
2011	938,020	23,109,445,000	24,636	35.2	11.1
2010	919,628	23,046,007,500	25,060	35.2	11.2
2009	893,892	22,365,015,000	25,020	35.1	11.5
2008	869,954	21,920,959,643	25,198	35.1	6.1
2007	842,674	21,657,699,496	25,701	35.1	4.5

N/A: Data not available

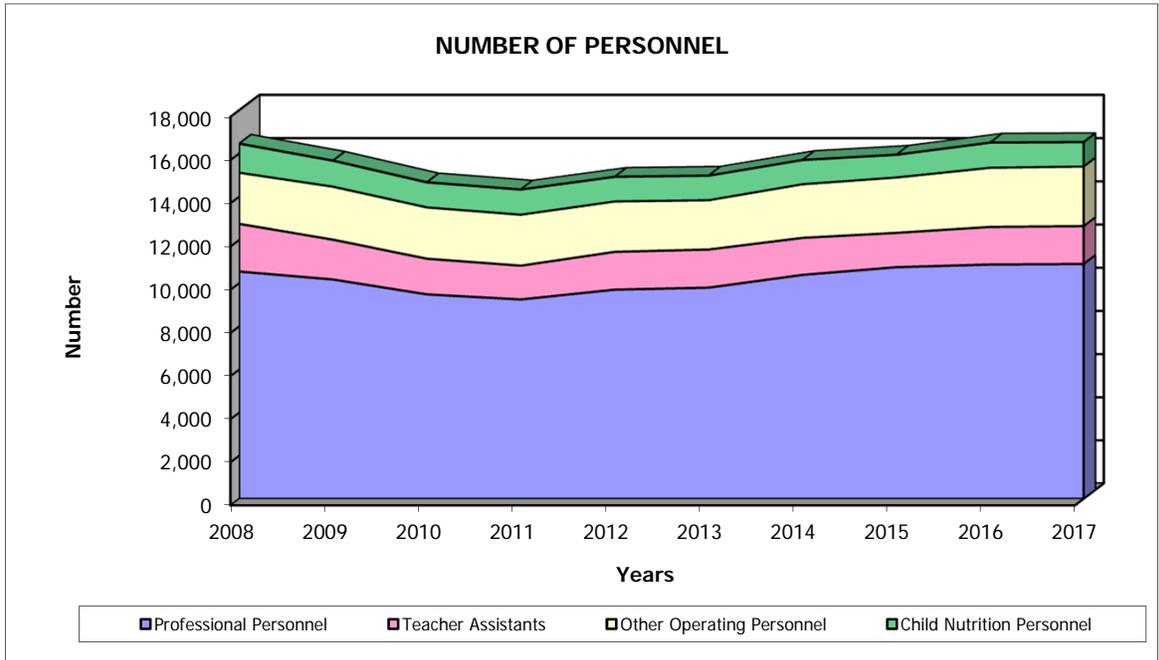
Source: Mecklenburg County, North Carolina Comprehensive Annual Financial Report for the Year Ended June 30, 2016 (most current information available).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
 PRINCIPAL EMPLOYERS
 CURRENT YEAR AND NINE YEARS AGO**

Employer	2016			2007		
	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Carolina HealthCare System	35,000	1	6.62 %	22,159	1	5.06 %
Wells Fargo Bank	23,000	2	4.35	20,000	2	4.57
Charlotte-Mecklenburg Schools	18,143	3	3.43	-	-	-
Walmart Stores, Inc.	17,100	4	3.24	13,192	4	3.01
Bank of America Corporation	15,000	5	2.84	15,000	3	3.43
American Airlines	11,000	6	2.08	-	-	-
Novant Health/Presbyterian Hospital	11,000	7	2.08	8,505	6	1.94
Delhaize America, Inc./Food Lion	9,078	8	1.72	8,658	5	1.98
Harris Teeter	8,239	9	1.56	7,000	8	1.60
Lowe's Companies, Inc.	7,801	10	1.48	5,900	9	1.35
Duke Energy	7,800	11	1.48	7,757	7	1.77
State of North Carolina	7,600	12	1.44	-	-	-
City of Charlotte	6,800	13	1.29	-	-	-
U.S. Government	5,300	14	1.00	-	-	-
Total	182,861			108,171		

Source: Mecklenburg County, North Carolina Comprehensive Annual Financial Report for the Year Ended June 30, 2016 (most current information available).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
PERSONNEL SUMMARY
FOR THE LAST TEN FISCAL YEARS**



NUMBER OF PERSONNEL					
Year	Professional Personnel	Teacher Assistants	Other Operating Personnel	Child Nutrition Personnel	Total Personnel
2008	10,538	2,206	2,369	1,342	16,455
2009	10,170	1,842	2,453	1,202	15,667
2010	9,481	1,649	2,376	1,157	14,663
2011	9,247	1,560	2,360	1,163	14,330
2012	9,700	1,746	2,335	1,139	14,920
2013	9,793	1,762	2,284	1,134	14,973
2014	10,384	1,710	2,484	1,120	15,698
2015	10,740	1,585	2,565	1,051	15,941
2016	10,862	1,739	2,740	1,161	16,502
2017	10,887	1,751	2,760	1,129	16,527

NOTES:

Professional personnel includes all administrative and certified personnel, including teachers, librarians, counselors, principals and assistant principals.

Other operating personnel includes maintenance, secretarial, clerical and custodial employees. Bus drivers are not included in the above tabulations. Personnel composition is taken from the North Carolina Public Schools Statistical Profile.

Source: Charlotte-Mecklenburg Schools Human Resource Department

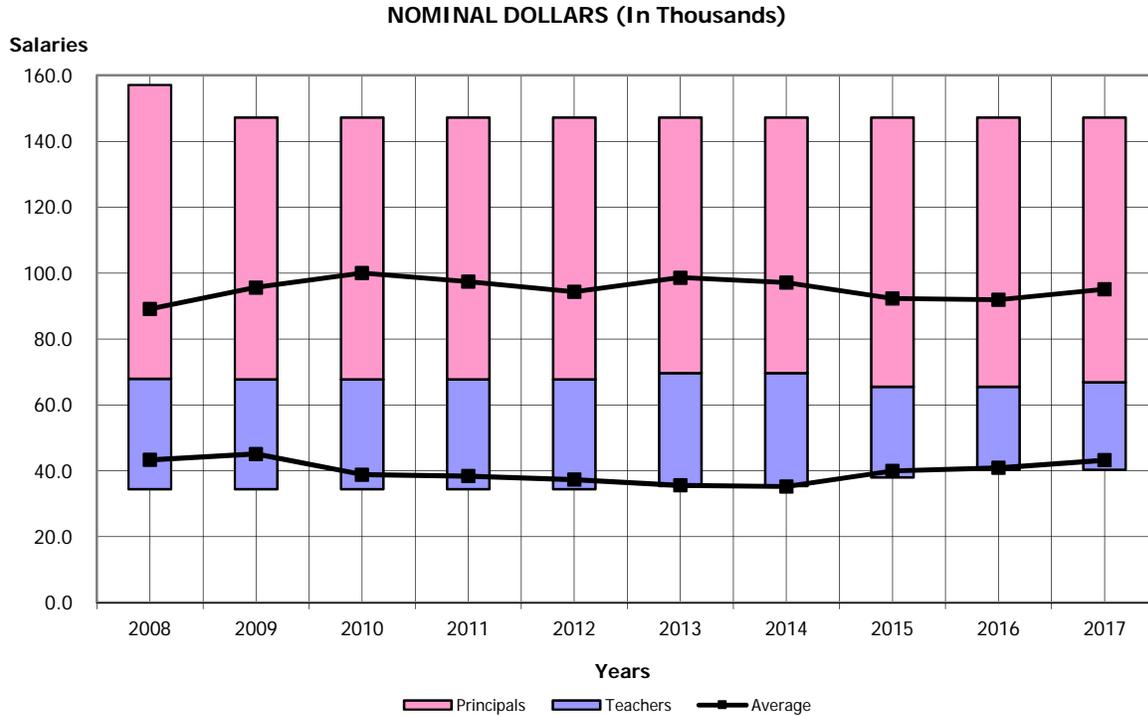
**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
PERSONNEL SUMMARY
FOR THE LAST TEN FISCAL YEARS**

PUPIL TO PERSONNEL RATIO			
<u>Year</u>	Average	<u>Ratio Pupil to Professional</u>	Ratio Pupil to
	<u>Daily Membership</u>		<u>Other Personnel</u>
2008	129,379	13.1	20.5
2009	130,869	12.9	23.8
2010	131,709	13.9	25.4
2011	134,175	14.5	26.4
2012	136,747	14.1	26.2
2013	139,772	14.3	27.0
2014	142,466	13.7	26.8
2015	144,087	13.4	27.7
2016	145,154	13.4	25.7
2017	146,394	13.4	25.9

PERSONNEL COMPOSITION					
<u>Year</u>	<u>Percent Male</u>	<u>Percent Female</u>	<u>Percent White</u>	<u>Percent Black</u>	<u>Percent Other Race</u>
2008	22.9	77.1	57.1	37.5	5.4
2009	20.5	79.5	57.4	37.1	5.5
2010	20.6	79.4	57.7	34.7	7.6
2011	19.7	80.3	57.3	35.0	7.7
2012	20.4	79.6	56.9	35.6	7.5
2013	20.5	79.5	53.9	35.4	10.7
2014	21.9	78.1	56.7	35.7	7.6
2015	20.8	79.2	55.8	37.0	7.2
2016	20.6	79.4	54.5	37.8	7.7
2017	20.8	79.2	53.8	38.5	7.7

Source: Charlotte-Mecklenburg Schools Human Resource Department

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
PROFESSIONAL SALARIES
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS (in Thousands)						
Year	Teachers			Principals		
	MIN	MAX	AVE	MIN	MAX	AVE
2008	34.4	67.9	43.3	62.5	157.1	89.1
2009	34.4	67.7	45.1	67.0	147.2	95.6
2010	34.4	67.7	38.8	67.0	147.2	100.0
2011	34.4	67.7	38.4	67.0	147.2	97.4
2012	34.4	67.7	37.3	67.0	147.2	94.3
2013	35.4	69.7	35.6	67.0	147.2	98.6
2014	35.4	69.7	35.2	67.0	147.2	97.1
2015	38.0	65.6	39.9	67.0	147.2	92.3
2016	40.3	65.6	40.9	67.0	147.2	91.9
2017	40.3	66.9	43.2	67.0	147.2	95.1

NOTES:

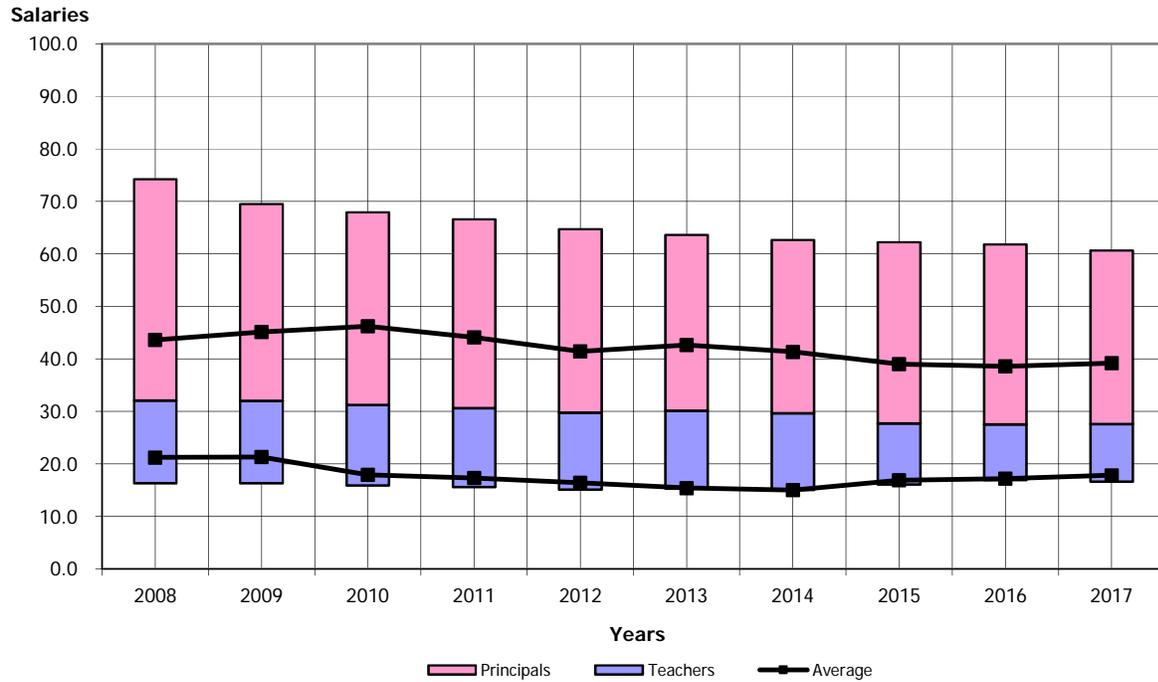
The above tabulation represents total salaries including both the state base salary and the local supplement, but does not include the following:

- a) Longevity payments ranging from 1.5 to 4.5 percent of the annual salary, paid to employees with 10 or more years of state service.
- b) Payments of \$126 per month for advanced teaching certificates; payments of \$253 per month for doctorates.

Nominal dollars reflect actual dollars of the period of transaction.

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
PROFESSIONAL SALARIES
FOR THE LAST TEN FISCAL YEARS**

CONSTANT DOLLARS (In Thousands)



CONSTANT DOLLARS (in Thousands)						
Year	Teachers			Principals		
	MIN	MAX	AVE	MIN	MAX	AVE
2008	16.3	32.1	21.2	29.5	74.2	43.6
2009	16.3	32.0	21.3	31.7	69.5	45.1
2010	15.9	31.2	17.9	30.9	67.9	46.2
2011	15.6	30.6	17.3	30.3	66.6	44.1
2012	15.1	29.7	16.4	29.4	64.7	41.4
2013	15.3	30.1	15.4	29.0	63.6	42.6
2014	15.1	29.7	15.0	28.5	62.6	41.3
2015	16.1	27.7	16.9	28.3	62.2	39.0
2016	16.9	27.5	17.2	28.1	61.8	38.6
2017	16.6	27.6	17.8	27.6	60.7	39.2

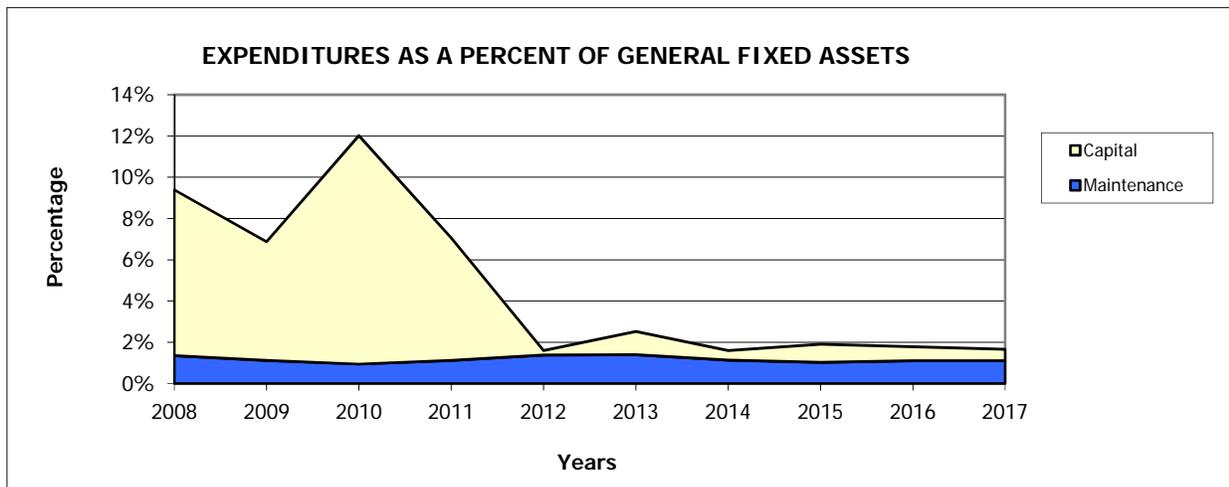
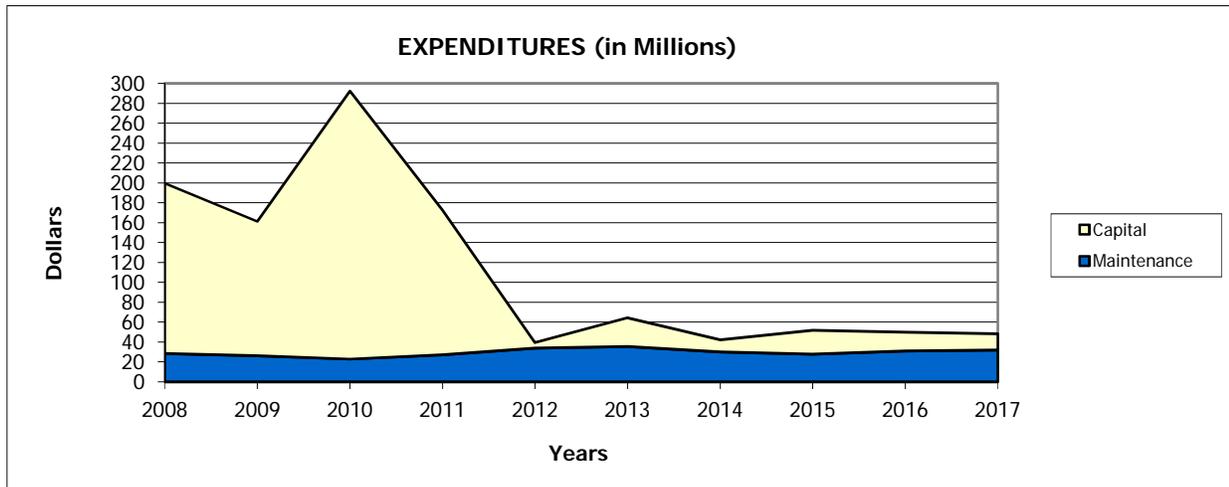
NOTES:

The above tabulation represents total salaries including both the state base salary and the local supplement, but does not include the following:

- a) Longevity payments ranging from 1.5 to 4.5 percent of the annual salary, paid to employees with 10 or more years of state service.
- b) Payments of \$126 per month for advanced teaching certificates; payments of \$253 per month for doctorates.

Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-84 = 100).

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
EXPENDITURES FOR MAINTENANCE OF FACILITIES
FOR THE LAST TEN FISCAL YEARS**



NOMINAL DOLLARS (in Millions)								
Year	General Fixed Assets Historical Dollars	Maintenance Expenditures		Capital Expenditures				
		Total Expenditures	% of Assets	Land & Building	Furniture & Equipment	Vehicles & Other	Total Expenditures	% of Assets
2008	2,127.9	28.6	1.3%	164.9	2.4	3.8	171.1	8.0%
2009	2,346.0	26.3	1.1%	117.0	2.6	15.3	134.9	5.8%
2010	2,430.9	22.9	0.9%	261.6	4.8	2.9	269.3	11.1%
2011	2,441.9	27.3	1.1%	125.8	8.4	11.0	145.2	5.9%
2012	2,451.9	33.9	1.4%	0.2	1.3	3.9	5.4	0.2%
2013	2,542.5	35.5	1.4%	1.3	6.3	21.2	28.8	1.1%
2014	2,629.4	30.0	1.1%	8.6	3.4	0.1	12.1	0.5%
2015	2,713.1	27.9	1.0%	7.1	14.6	2.3	24.0	0.9%
2016	2,806.9	31.1	1.1%	3.9	9.5	5.5	18.9	0.7%
2017	2,908.0	32.0	1.1%	3.4	3.8	9.0	16.2	0.6%

NOTE:
Capital Expenditures include capital outlay and capital projects.

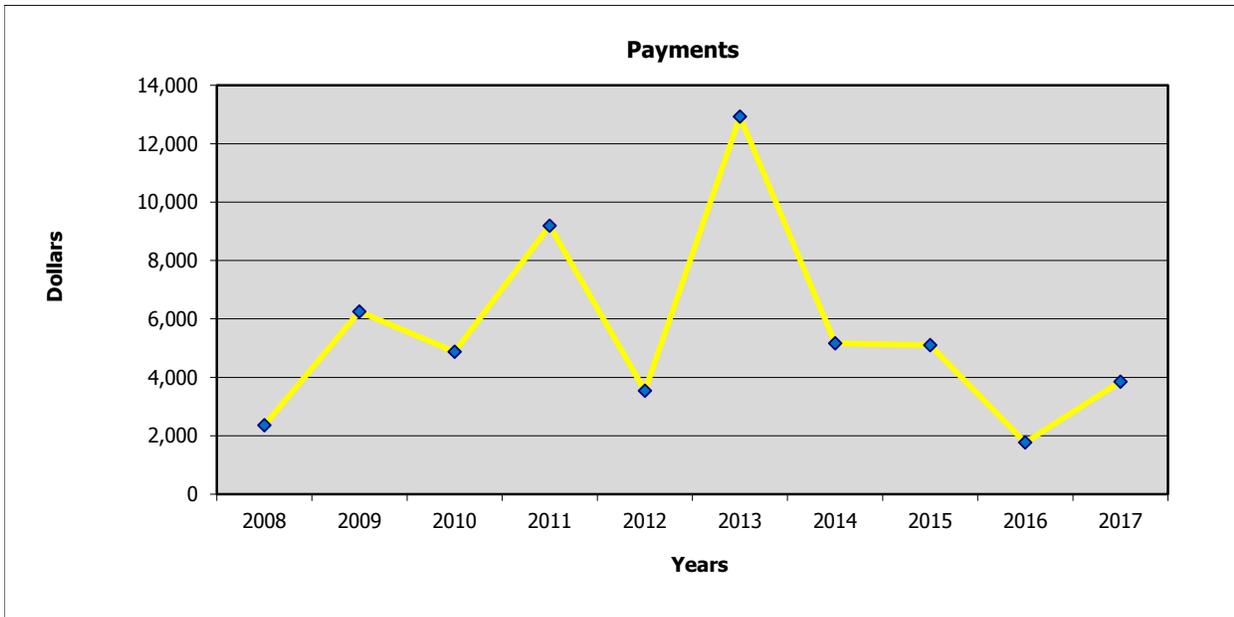
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**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CAPITAL LEASE AND INSTALLMENT PURCHASE PAYMENTS
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

Department	2008	2009	2010	2011	2012
Data Processing - Equipment	83	28	-	-	-
Graphic Productions - Equipment	452	397	611	335	516
Transportation - School Buses	1,830	5,825	4,267	8,859	3,028
Total Payments	2,365	6,250	4,878	9,194	3,544

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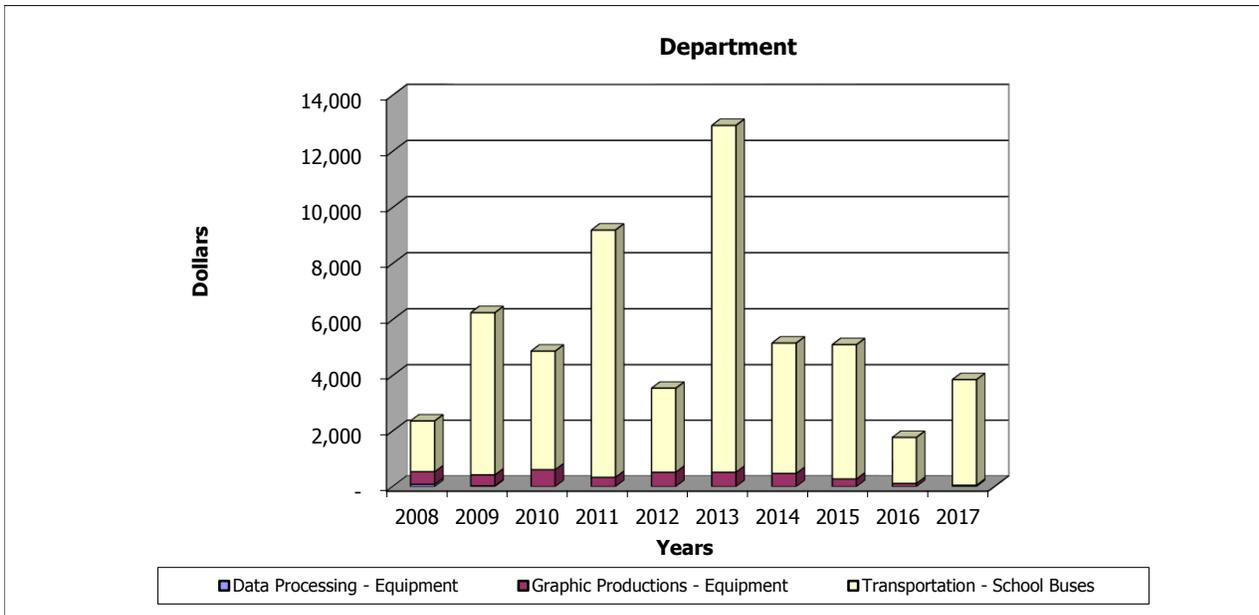


Source: Charlotte Mecklenburg School Schedule of Capital Lease Payments

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CAPITAL LEASE AND INSTALLMENT PURCHASE PAYMENTS
FOR THE LAST TEN FISCAL YEARS**

(Amounts expressed in thousands)

Department	2013	2014	2015	2016	2017
Data Processing - Equipment	-	-	-	-	-
Graphic Productions - Equipment	516	475	274	116	50
Transportation - School Buses	12,409	4,691	4,835	1,655	3,805
Total Payments	12,925	5,166	5,109	1,771	3,855



Source: Charlotte Mecklenburg School Schedule of Capital Lease Payments

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHOOL BUILDINGS
FOR THE YEAR ENDED JUNE 30, 2017**

SCHOOL NAME	Grades	Site Size (Acres)	Square Footage	Year First Occupied	Building Classrooms	ADM 9th Month
<i>ELEMENTARY SCHOOLS</i>						
Albemarle Road	PK-5	15.0	86,227	1968	34	1,139
Allenbrook	K-5	18.4	51,904	1966	21	570
Bain	K-5	15.8	87,452	2013	39	924
Ballantyne	K-5	6.8	77,850	2008	39	872
Barnette	K-5	42.1	85,896	2008	39	740
Barringer	K-5	29.0	92,376	2002	36	578
Berewick	PK-5	**	96,459	2009	39	724
Beverly Woods	PK-5	15.3	78,371	1969	38	763
Billingsville	PK-5	6.4	97,614	1927	35	324
Blythe	PK-5	45.9	121,292	1998	50	1,114
Briarwood	K-5	15.0	63,279	1956	32	758
Chantilly Montessori	PK-6	16.2	90,680	1948	18	271
Clear Creek	PK-5	12.8	44,886	1960	30	549
Cornelius	K-5	19.5	80,505	1930	39	617
Cotswold	K-5	11.0	80,887	1956	32	817
Croft Community	K-5	25.8	77,881	2008	39	584
Crown Point	PK-5	43.0	71,953	1993	37	701
David Cox Road	PK-5	18.0	82,370	1994	37	597
Davidson	K-5	19.5	92,119	1994	35	723
Devonshire	K-5	21.0	83,846	1964	32	612
Dilworth	K-5	4.6	100,992	1966	28	733
Eastover	PK-5	4.0	64,407	1935	24	434
Elizabeth Lane	K-5	27.0	81,400	1996	35	1,093
Elizabeth Traditional	K-5	0.9	94,836	1925	26	529
Elon Park	K-5	**	79,278	2007	39	1,150
Endhaven	K-5	15.4	91,728	2003	35	733
First Ward	K-5	7.3	93,525	1967	34	549
Grand Oak	K-5	73.9	83,835	2013	39	601
Greenway Park	PK-5	17.0	83,480	1995	37	520
Hawk Ridge	K-5	17.9	84,237	1951	34	922
Hickory Grove	PK-5	24.1	166,089	1966/2009	68	636
Hidden Valley	K-5	15.0	90,400	1967	39	1,009
Highland Creek	K-5	26.6	91,098	2006	39	636
Highland Mill Montessori	PK-6	4.9	48,410	1954	15	227
Highland Renaissance	PK-5	17.3	90,858	2001	36	504
Hornets Nest	K-5	22.9	72,115	1991	36	633
Huntersville	K-5	28.6	93,766	1938	37	820
Huntingtowne Farms	K-5	19.0	83,429	1964	26	786
Idlewild	PK-5	16.2	75,030	1957	39	995
Irwin Academic Center	K-5	14.6	104,597	1935	36	483
J.H. Gunn	K-5	14.0	102,455	2002	35	757
J.V. Washam	PS-5	20.8	96,128	2006	39	1,043
Joseph W. Grier	PK-5	21.9	89,116	2001	35	808
Lake Wylie	PK-5	20.0	79,410	1992	39	689
Lansdowne	K-5	16.3	65,757	1959	32	576
Lawrence Orr	K-5	46.5	109,873	2015	55	718
Lebanon Road	PK-5	29.5	71,917	1990	36	771
Long Creek	PK-5	22.0	155,893	1932/2010	67	468
Mallard Creek	K-5	28.3	84,096	1987	40	660
Matthews	PK-5	18.4	95,323	1954	46	924

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHOOL BUILDINGS
FOR THE YEAR ENDED JUNE 30, 2017**

SCHOOL NAME	Grades	Site Size (Acres)	Square Footage	Year First Occupied	Building Classrooms	ADM 9th Month
McAlpine	PK-5	15.3	67,362	1986	35	491
McKee Road	K-5	17.0	63,847	1989	31	528
Merry Oaks	PK-5	23.9	96,454	2002	42	650
Montclair	PK-5	14.7	49,888	1958	24	440
Myers Park Traditional	K-5	10.0	105,537	1928	37	673
Nathaniel Alexander	PK-5	204.6	114,229	1996	54	828
Nations Ford	PK-5	46.0	89,968	2016	39	795
Newell	K-5	21.5	88,145	2015	39	864
Oakdale	K-5	9.0	90,652	2006	35	676
Oakhurst STEAM	PK-5	13.2	95,875	2015	36	626
Olde Providence	K-5	40.0	63,417	1968	32	720
Palisades Park	K-5	116.2	84,795	2014	39	832
Park Road Montessori	PK-6	24.0	49,499	1949	19	433
Parkside	PK-5	11.2	84,663	2015	39	394
Paw Creek	PK-5	26.7	80,809	1954	37	554
Pineville	K-5	17.9	83,847	2013	39	786
Pinewood	PK-5	20.0	85,517	1953	35	509
Piney Grove	PK-5	14.7	70,887	1977	36	820
Polo Ridge	K-5	8.0	79,278	2007	39	1,024
Providence Spring	K-5	23.5	88,947	2002	36	944
Rama Road	PK-5	15.0	87,454	1964	37	604
Reedy Creek	PK-5	26.0	65,865	1981	30	804
River Gate	K-5	18.1	83,632	2009	39	811
River Oaks	PK-5	26.0	81,470	2009	39	585
Sedgefield	PK-5	14.8	85,109	1954	36	378
Selwyn	K-5	12.4	77,274	1958	25	857
Shamrock Gardens	PK-5	12.3	71,781	1954	30	485
Sharon	K-5	14.8	65,894	1977	28	835
Smithfield	PK-5	16.8	83,480	1994	37	663
Starmount	PK-5	16.0	55,884	2015	28	455
Statesville Road	PK-5	25.6	63,417	1955	28	564
Steele Creek	K-5	15.0	65,753	1968	33	774
Sterling	PK-5	29.8	92,500	2002	36	667
Stoney Creek	K-5	13.3	83,424	2009	39	801
Torrence Creek	K-5	18.2	92,029	2005	35	597
Trillium Springs Montessori	PK-6	22.0	57,305	2014	20	122
Tuckaseegee	K-5	15.0	93,044	1957	28	784
University Meadows	PK-5	17.5	76,880	1992	40	680
University Park Creative Arts	K-5	15.0	69,101	1957	34	482
Whitewater	PK-5	50.0	79,278	2007	39	796
Winding Springs	PK-5	38.7	83,480	1995	36	907
Windsor Park	PK-5	15.0	151,058	2004	35	773
Winget Park	K-5	20.0	100,319	2006	39	457
Winterfield	PK-5	17.7	82,931	1964	35	691
<i>PreK-8 SCHOOLS</i>						
Ashley Park PreK-8	PK-8	12.7	72,469	1951	28	562
Berryhill	PK-8	15.0	62,782	1978	20	700
Druid Hills	PK-8	19.7	92,833	2004	35	577
Mountain Island Lake	PK-8	15.9	91,158	2002	35	915
Reid Park	PK-8	36.7	83,500	1994	36	898
Walter G. Byers	PK-8	15.0	90,860	2001	35	495

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHOOL BUILDINGS
FOR THE YEAR ENDED JUNE 30, 2017**

SCHOOL NAME	Grades	Site Size (Acres)	Square Footage	Year First Occupied	Building Classrooms	ADM 9th Month
<i>K-8 SCHOOLS</i>						
Bruns	K-8	13.2	138,917	1969	37	721
Collinswood Language	K-8	15.0	74,292	1959	22	765
E.E. Waddell Language	K-8	130.0	234,731	2001	75	1,371
John M. Morehead STEM	K-8	*	132,231	1998	53	1,046
Oaklawn Language	K-8	8.6	74,905	1963	26	547
Thomasboro	K-8	15.5	65,791	1941	32	721
Westerly Hills	K-8	11.5	74,224	1969	36	519
<i>6-12 SCHOOLS</i>						
Cochrane Collegiate	6-12	30.4	121,692	1961	47	809
Northwest School of the Arts	6-12	9.5	186,223	1937	49	1,024
<i>K-12 SCHOOLS</i>						
Marie G. Davis Military	K-12	35.5	63,052	2007	36	662
<i>MIDDLE SCHOOLS</i>						
Albemarle Road	6-8	25.8	138,088	1966	51	1,156
Alexander Graham	6-8	38.4	108,484	1958	37	1,423
Bailey	6-8	25.0	152,960	2006	57	1,672
Carmel	6-8	40.3	127,910	1996	52	1,096
Community House	6-8	65.4	148,996	2005	58	1,806
Coulwood STEM	6-8	30.5	108,627	1960	45	651
Crestdale	6-8	48.7	145,777	1997	54	774
Eastway	6-8	31.6	153,285	2005	54	926
Francis Bradley	6-8	61.4	145,777	1998	54	1,078
J.M. Alexander	6-8	27.1	121,208	1959	51	744
James Martin	6-8	*	174,000	1998	67	1,075
Jay M. Robinson	6-8	45.9	148,996	2002	54	1,152
Kennedy	6-8	32.1	105,633	1989	38	918
Martin Luther King, Jr.	6-8	54.8	152,452	2003	58	963
McClintock	6-8	30.3	133,792	2013	54	1,040
Mint Hill	6-8	64.3	159,230	2003	48	1,210
Northeast	6-8	30.0	132,485	1976	54	651
Northridge	6-8	32.0	133,000	1996	40	713
Piedmont	6-8	10.8	145,861	1925	42	1,074
Quail Hollow	6-8	30.1	120,902	1964	50	915
Randolph	6-8	25.0	120,643	1967	46	1,141
Ranson	6-8	30.0	140,028	1964	52	945
Ridge Road	6-8	26.2	130,156	2009	54	1,263
Sedgefield	6-8	23.4	108,865	1955	41	782
South Charlotte	6-8	33.1	132,500	1992	40	882
Southwest	6-8	41.2	156,132	2003	54	1,389
Whitewater	6-8	50.0	130,156	2009	54	843
<i>HIGH SCHOOLS</i>						
Ardrey Kell	9-12	59.2	310,970	2006	96	2,952
Butler	9-12	74.6	273,440	1997	75	2,058
Cato Middle College	<i>Classes held on CPCC Cato Campus</i>					237
Charlotte Engineering Early College	9	1.1	11,041	2014	10	262
East Mecklenburg	9-12	45.5	235,947	1949	82	1,839

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
SCHOOL BUILDINGS
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SCHOOL NAME	Grades	Site Size (Acres)	Square Footage	Year First Occupied	Building Classrooms	ADM 9th Month
eLearning	9-12	5.2	40,869	1974	12	178
Garinger	9-12	63.4	236,546	1959	89	1,749
Harding University	9-12	51.4	167,889	1961	55	1,531
Harper Middle College	<i>Classes held on CPCC Harper Campus</i>					108
Hawthorne Academy of Health Sciences	9-12	14.4	104,567	1922	30	167
Hopewell	9-12	78.0	274,931	2001	75	1,582
Independence	9-12	53.7	293,730	1966	100	2,333
Levine Middle College	11-12	47.0	9,360	2014	8	235
Mallard Creek	9-12	**	306,950	2007	101	2,457
Myers Park	9-12	72.3	262,164	1951	108	2,906
North Mecklenburg	9-12	53.8	207,420	1951	81	2,100
Olympic	9-12	51.6	245,252	1965	84	
Olympic, Biotechnology, Health and Public Administration	<i>See Olympic</i>					569
Olympic, Executive Leadership & Entrepreneurial Dev	<i>See Olympic</i>					388
Olympic, Math, Engineering, Technology and Science	<i>See Olympic</i>					617
Olympic, Renaissance School of Arts and Technology	<i>See Olympic</i>					583
Olympic, Tech Entrepreneurship & Adv Manufacturing	<i>See Olympic</i>					347
Performance Learning Center	9-12	4.2	13,078	1926	7	201
Phillip O. Berry Academy of Technology	9-12	51.0	321,996	2002	80	1,504
Providence	9-12	58.7	270,965	1989	88	2,020
Rocky River	9-12	64.0	258,191	2010	100	1,510
South Mecklenburg	9-12	52.0	239,093	1958	91	2,906
West Charlotte	9-12	50.0	240,470	1950	96	1,432
West Mecklenburg	9-12	53.7	244,439	1951	102	1,675
William Amos Hough	9-12	88.3	258,191	2010	100	2,516
Zebulon B. Vance	9-12	*	236,196	1997	77	1,644
<i>ALTERNATIVE SCHOOLS</i>						
Lincoln Heights	K-12	10.8	91,728	2002	35	86
Metro School	K-12	10.7	156,727	2006	32	229
Turning Point	K-12	9.2	61,861	1927	30	316

* - Nathaniel Alexander, John M. Morehead STEM, James Martin, and Zebulon B. Vance are on one campus.

** - Land owned by Mecklenburg County Parks and Recreation

Source: Charlotte-Mecklenburg Schools Auxiliary Services

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